



美亨實業控股有限公司

MILLION HOPE INDUSTRIES HOLDINGS LIMITED

(Incorporated in the Cayman Islands with limited liability)

(於開曼群島註冊成立的有限公司)

(Stock Code 股份代號：1897)



2025/2026
ANNUAL REPORT 年報



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In the case of any inconsistency, the English text of this annual report shall prevail over the Chinese text.

本年報的中英文版本如有任何歧義，概以英文版本為準。

CORPORATE INFORMATION

公司資料

BOARD OF DIRECTORS

Mr. Wong Sue Toa, Stewart (*Chairman*)*
Mr. Lee Cheuk Hung (*Managing Director*)
Mr. Wong Kin
Mr. Cha Mou Daid, Johnson*
Mr. Tai Sai Ho*
Mr. Chau On Ta Yuen#
Mr. Cheung Kwong Tat# (appointed on 30 September 2025)
Professor Hao Gang#
Professor Ho Richard Yan Ki#
Mr. Poon Kan Young#

* non-executive director

independent non-executive director

AUDIT COMMITTEE

Professor Ho Richard Yan Ki (*Chairman*)
Mr. Chau On Ta Yuen
Mr. Cheung Kwong Tat (appointed on 30 September 2025)
Professor Hao Gang
Mr. Poon Kan Young

NOMINATION COMMITTEE

Professor Hao Gang (*Chairlady*)
Mr. Wong Sue Toa, Stewart
Mr. Tai Sai Ho
Mr. Chau On Ta Yuen
Mr. Cheung Kwong Tat (appointed on 30 September 2025)
Professor Ho Richard Yan Ki
Mr. Poon Kan Young

REMUNERATION COMMITTEE

Mr. Poon Kan Young (*Chairman*)
Mr. Wong Sue Toa, Stewart
Mr. Tai Sai Ho
Mr. Chau On Ta Yuen
Mr. Cheung Kwong Tat (appointed on 30 September 2025)
Professor Hao Gang
Professor Ho Richard Yan Ki

INVESTMENT COMMITTEE

Mr. Wong Sue Toa, Stewart (*Chairman*)
Mr. Tai Sai Ho
Mr. Lee Cheuk Hung

COMPANY SECRETARY

Mr. Kwok Wing Fai

董事會

王世濤先生 (*主席*)*
李卓雄先生 (*董事總經理*)
黃健先生
查懋德先生*
戴世豪先生*
周安達源先生#
張廣達先生# (於2025年9月30日獲委任)
郝剛教授#
何忻基教授#
潘根濃先生#

* 非執行董事

獨立非執行董事

審核委員會

何忻基教授 (*主席*)
周安達源先生
張廣達先生 (於2025年9月30日獲委任)
郝剛教授
潘根濃先生

提名委員會

郝剛教授 (*主席*)
王世濤先生
戴世豪先生
周安達源先生
張廣達先生 (於2025年9月30日獲委任)
何忻基教授
潘根濃先生

薪酬委員會

潘根濃先生 (*主席*)
王世濤先生
戴世豪先生
周安達源先生
張廣達先生 (於2025年9月30日獲委任)
郝剛教授
何忻基教授

投資委員會

王世濤先生 (*主席*)
戴世豪先生
李卓雄先生

公司秘書

郭永輝先生

REGISTERED OFFICE

Maples Corporate Services Limited
P.O. Box 309
Ugland House
Grand Cayman
KY1-1104
Cayman Islands

PRINCIPAL PLACE OF BUSINESS

Office A, 20th Floor
Kings Wing Plaza 1
3 On Kwan Street
Shek Mun, Shatin
New Territories
Hong Kong

AUDITOR

Deloitte Touche Tohmatsu
Certified Public Accountants
Registered Public Interest Entity Auditors

PRINCIPAL BANKERS

- Bank of China (Hong Kong) Limited
- Hang Seng Bank Limited
- Standard Chartered Bank (Hong Kong) Limited
- The Bank of East Asia, Limited
- The Hongkong and Shanghai Banking Corporation Limited

SHARE REGISTRARS

- *Hong Kong*
Computershare Hong Kong Investor Services Limited
Shops 1712-1716, 17th Floor
Hopewell Centre
183 Queen's Road East
Wan Chai
Hong Kong
- *Cayman Islands*
Maples Fund Services (Cayman) Limited
P.O. Box 1093
Boundary Hall, Cricket Square
Grand Cayman
KY1-1102
Cayman Islands

註冊辦事處

Maples Corporate Services Limited
P.O. Box 309
Ugland House
Grand Cayman
KY1-1104
Cayman Islands

主要營業地點

香港
新界
沙田石門
安群街3號
京瑞廣場一期
20樓A室

核數師

德勤•關黃陳方會計師行
執業會計師
註冊公眾利益實體核數師

主要往來銀行

- 中國銀行(香港)有限公司
- 恒生銀行有限公司
- 渣打銀行(香港)有限公司
- 東亞銀行有限公司
- 香港上海滙豐銀行有限公司

股份過戶登記處

- *香港*
香港中央證券登記有限公司
香港
灣仔
皇后大道東183號
合和中心
17樓1712-1716號舖
- *開曼群島*
Maples Fund Services (Cayman) Limited
P.O. Box 1093
Boundary Hall, Cricket Square
Grand Cayman
KY1-1102
Cayman Islands

CORPORATE INFORMATION 公司資料

LEGAL ADVISERS

- *Hong Kong Law*
Reed Smith Richards Butler
King & Wood Mallesons
- *Cayman Islands Law*
Maples and Calder (Hong Kong) LLP

STOCK CODE

1897 (ordinary shares)

WEBSITE

www.millionhope.com.hk

法律顧問

- *香港法律*
禮德齊伯禮律師行
金杜律師事務所
- *開曼群島法律*
邁普達律師事務所 (香港)
有限法律責任合夥

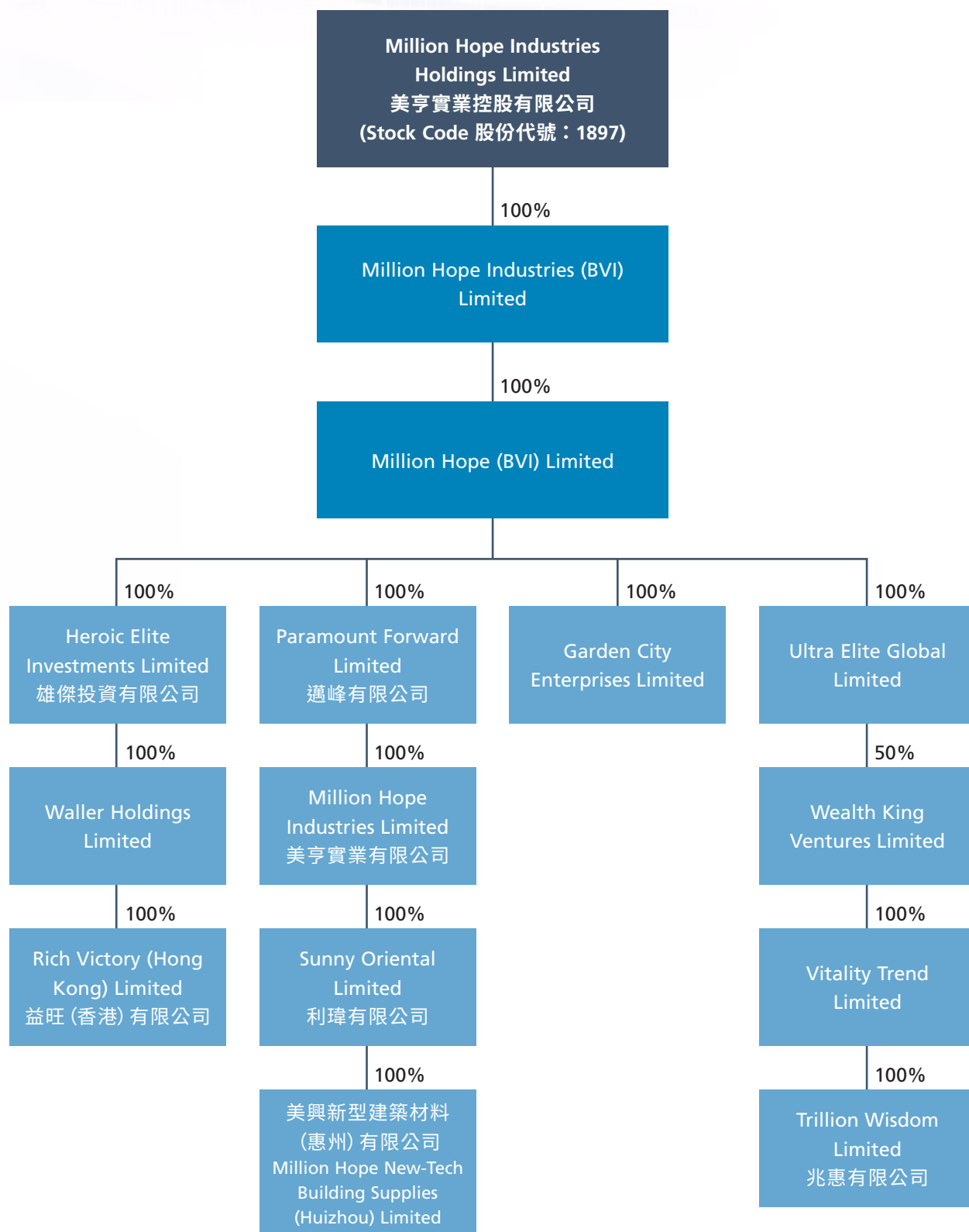
股份代號

1897 (普通股)

網址

www.millionhope.com.hk

GROUP STRUCTURE 集團架構

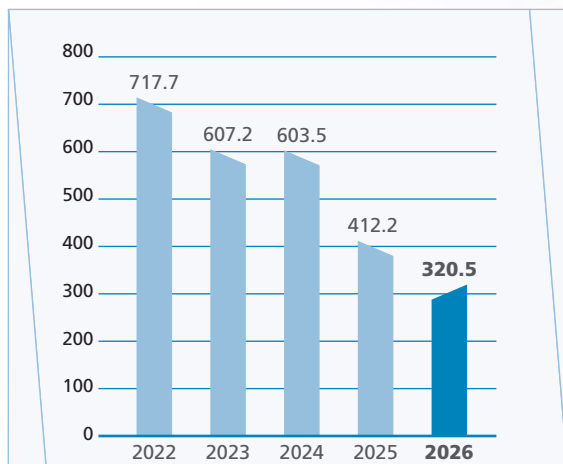


FINANCIAL HIGHLIGHTS

財務紀要

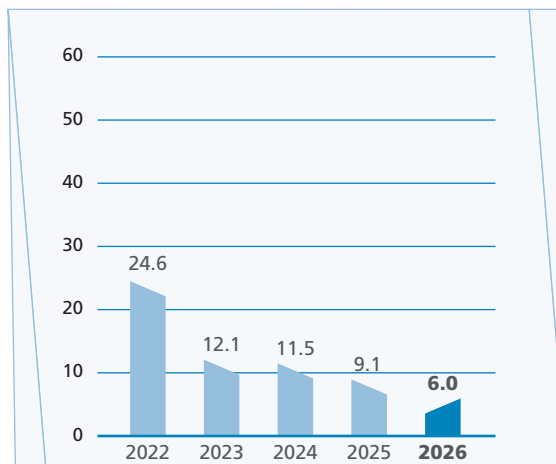
Revenue 收益

HK\$ Million
百萬港元



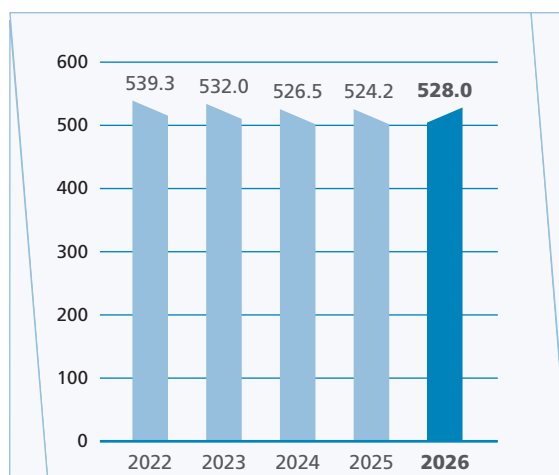
Profit attributable to owners of the Company for the year 本公司擁有人應佔年度溢利

HK\$ Million
百萬港元



Shareholders' Funds 股東資金

HK\$ Million
百萬港元





CHAIRMAN'S STATEMENT 主席報告書

On behalf of the board of directors (the “Board”) of Million Hope Industries Holdings Limited (the “Company”), I am pleased to present the annual report together with the results of the Company and its subsidiaries (collectively the “Group”) for the year ended 31 March 2026.

RESULTS FOR THE FINANCIAL YEAR ENDED 31 MARCH 2026

The Group's revenue for the year ended 31 March 2026 was HK\$320.5 million, representing a decrease of 22.2% as compared to that of HK\$412.2 million for the year ended 31 March 2025. The decrease in revenue was due to the delay or suspension of master programmes of the Group's certain projects during the year. The major projects that generated revenue for the current year included residential development projects at The Southside Package Six Property Development and Tong Yan San Tsuen, renovation works at Branksome Crest, subsidised sale flats project at Kai Tak Area 2B1 and industrial redevelopment at No. 18 Lee Chung Street.

The Group's gross profit amounted to HK\$32.5 million in the current year, increased by HK\$2.8 million or 9.4% as compared to that of HK\$29.7 million last year. The gross profit margin increased from 7.2% last year to 10.1% this year. The rise in gross profit margin in the current year was mainly attributed to the recognition of gross profit amounting to HK\$4.2 million, which resulted from the completion of final account of a project completed in the previous year.

The consolidated profit attributable to owners of the Company for the current year was HK\$6.0 million, decreased by HK\$3.1 million or 34.1% as compared to HK\$9.1 million last year, mainly attributable to the decrease in the bank interest income earned and the provision for the impairment loss under expected credit loss model recognised for trade debtors and contract assets during the current year.

本人謹代表美亨實業控股有限公司（「本公司」）董事會（「董事會」）欣然提呈本公司及其附屬公司（統稱「本集團」）截至2026年3月31日止年度之年度報告及業績。

截至2026年3月31日止財政年度之 業績

截至2026年3月31日止年度，本集團錄得收益320,500,000港元，較截至2025年3月31日止年度錄得的412,200,000港元減少22.2%。收益減少乃由於年內本集團若干項目的總體計劃延遲或暫停所致。本年度收益主要由港島南岸第六期物業發展及唐人新村的住宅發展項目、Branksome Crest翻新工程、啟德第2B1區的資助出售房屋項目及利眾街18號的工業重建項目貢獻。

本集團於本年度毛利為32,500,000港元，較去年29,700,000港元增加2,800,000港元或9.4%。本年度毛利率由去年的7.2%增加至本年度10.1%。本年度毛利率上升，主要歸因於一個於之前年度已完工之項目完成最終結算而產生毛利4,200,000港元所致。

本年度本公司擁有人應佔綜合溢利為6,000,000港元，較去年的9,100,000港元減少3,100,000港元或34.1%，主要由於本年度賺取的銀行利息收入減少，以及就應收賬款及合約資產確認預期信貸虧損模式項下減值虧損撥備所致。

CHAIRMAN'S STATEMENT 主席報告書

The basic earnings per share and diluted earnings per share for the year were HK\$0.01, represented decrease of 50% as compared to HK\$0.02 for the prior year.

The net asset value of the Group as at 31 March 2026 amounted to HK\$528.0 million (31 March 2025: HK\$524.2 million). The increase in the net asset value was mainly due to the profits earned and the positive exchange differences on translation of foreign operations, netting off the dividends paid to shareholders and the repurchase of shares during the current year. Net asset value per share as at 31 March 2026 was HK\$1.31 (31 March 2025: HK\$1.29).

DIVIDEND

The Board has declared a second interim dividend (in lieu of a final dividend) of HK0.6 cent per share for the year ended 31 March 2026 (2025: HK0.8 cent per share) to shareholders whose names appear on the register of members of the Company on 15 July 2026. This, together with the first interim dividend of HK0.3 cent per share (2025: HK0.5 cent per share) distributed during the year, gives a total dividend of HK0.9 cent per share for the year (2025: HK1.3 cents per share). The second interim dividend will be paid on 29 July 2026 and shall be paid out of the Company's other reserves account.

本年度每股基本盈利及每股攤薄盈利為0.01港元，較上年度的0.02港元減少50%。

於2026年3月31日，本集團資產淨值為528,000,000港元（2025年3月31日：524,200,000港元），資產淨值增加主要由於本年度錄得溢利及換算海外業務的匯兌正差額（扣除向股東派付股息及購回股份）。於2026年3月31日，每股股份資產淨值為1.31港元（2025年3月31日：1.29港元）。

股息

董事會向於2026年7月15日名列本公司股東名冊之股東宣派截至2026年3月31日止年度之第二次中期股息（取代末期股息）每股0.6港仙（2025年：每股0.8港仙）。連同年內已派發之第一次中期股息每股0.3港仙（2025年：每股0.5港仙），全年共派付股息每股0.9港仙（2025年：每股1.3港仙）。第二次中期股息將於2026年7月29日派發，並須自本公司的其他儲備賬中支出。

BUSINESS REVIEW

In 2025, Hong Kong's economy benefited from an improved external trade environment and a continued recovery in domestic demand. Real Gross Domestic Product (GDP) recorded a full-year growth of 3.2%, higher than the 2.5% growth in 2024, indicating steady economic expansion. In addition, the local property market showed signs of recovery. For the full year of 2025, private residential property prices increased by 3.25%, marking the first rebound after three consecutive years of decline. The total number of residential property transactions reached approximately 63,000, representing a significant year-on-year increase of about 18% and a nearly four-year high.

However, the operating environment of the industry remained challenging. In 2025, the total number of completed private residential units in Hong Kong was approximately 18,500, representing a decrease of about 24% compared to approximately 24,300 units in 2024. Amid a reduction in the supply of newly built private residential units and the active expansion of mainland competitors into the Hong Kong construction market, competition within the industry has intensified. The Group is therefore required to adopt a prudent pricing strategy to secure its market share in construction contracts.

業務概覽

2025年香港經濟受惠於外貿環境改善及本地需求持續回暖，實質本地生產總值(GDP)全年錄得3.2%的增長，較2024年的2.5%為高，經濟發展穩步上揚。此外，本地物業市場表現回升，2025年全年私人住宅樓價上升3.25%，為連續3年下跌後首度反彈；全年住宅樓宇買賣錄得約63,000宗，按年大幅上升約18%，創下近4年新高。

然而，行業經營環境依然充滿挑戰。2025年香港全年私人住宅落成量約為18,500個單位，較2024年約24,300個單位減少約24%。在新建私人住宅供應量減少，以及內地同業積極開拓香港建築市場的情況下，行業競爭愈趨激烈，本集團需要採取審慎的定價策略以確保工程合約的市場份額。

CHAIRMAN'S STATEMENT 主席報告書

In the face of intense market competition, the Group has actively tendered for public housing projects in Hong Kong by leveraging its advantage of holding a product certification for aluminium windows issued by the Hong Kong Housing Authority, qualifying it as an approved manufacturer and supplier of aluminium windows. This not only enables the Group to fully utilise the production capacity of its factories in Mainland China, but also allows it to benefit from a stable supply of government projects, thereby generating sustainable revenue and gross profit contributions. During the year under review, the Group had a total of six public housing construction projects in progress, accounting for approximately 24% of the Group's total revenue.

In addition, construction works for a luxury residential development project located at 55 Nga Tsin Wai Road, Kowloon, in which the Group holds a 50% equity interest, have commenced. The project plans to develop three three-storey houses, with foundation works expected to commence within the year. As signs of recovery emerge in Hong Kong's residential property market, it is anticipated that the project will generate profit contributions to the Group upon its future launch for sale.

面對激烈的市場競爭，本集團憑藉得到香港房屋委員會發出關於鋁窗的產品證明書，作為合資格的鋁窗製造商及供應商的優勢，積極投標香港公營房屋項目。此舉不但能充分利用本集團位於國內廠房的生產產能，且政府穩定的工程供應亦能為本集團帶來可持續的收入及毛利貢獻。於回顧年度內，本集團共有6個公營房屋工程項目正在運行，約佔集團總收入的24%。

此外，本集團持有50%權益、位於九龍衙前圍道55號的豪華住宅發展項目之建築工程已經展開。該項目規劃興建3幢3層高的獨立別墅，預期將於今年內動工進行地基工程。隨著香港住宅市道呈現復甦跡象，期望該項目未來推售時能為本集團帶來利潤貢獻。

PROSPECTS

Looking ahead, both the global and local economies continue to face certain uncertainties. The interest rate outlook of the U.S. Federal Reserve remains unclear, and there is still the possibility of further rate hikes in response to inflation. Such interest rate uncertainty may slow down developers' pace of project launches and development, and dampen buyers' willingness to enter the market, thereby exerting pressure on the private property construction market in the future. In addition, geopolitical conflicts and the potential impact of the rapid development of artificial intelligence on the employment market may also affect public confidence in home ownership.

Despite these challenges, the local property market has demonstrated strong resilience. In the first quarter of this year, residential property prices have already risen by more than 4%. Supported by the appreciation trend of the Renminbi and the government's removal of additional stamp duty for non-local buyers, the purchasing power of Mainland Chinese buyers continues to be unleashed. Data shows that in the first four months of this year, Mainland buyers recorded transaction value of HK\$61.6 billion in both the primary and secondary markets in Hong Kong, accounting for 27% of the total market transaction value. This figure is already equivalent to 45% of the total transaction value contributed by Mainland buyers for the whole year of 2025.

In view of the strong demand from Mainland buyers for luxury properties, the Group expects developers to accelerate the launch of high-end luxury residential projects in the future. Leveraging its extensive project experience and well-established relationships with developers, the Group will strive to secure such projects, which generally offer higher gross profit margins. In the future, the Group will continue to focus on public housing projects while pursuing quality private development projects with reasonable profit margins. Through refined management and effective cost control, the Group aims to enhance its overall profitability.

展望

展望未來，全球及本地經濟仍面對若干不明朗因素。美國聯儲局的利率走向尚未明朗，甚至仍存在因應對通脹而加息的可能性，利率的不確定性或會減慢發展商的推盤及發展步伐，並壓抑買家的入市意欲，對未來的私人物業建築市場帶來一定壓力。此外，地緣政治衝突及人工智能急速發展對就業市場帶來的潛在衝擊，均可能影響市民的置業信心。

儘管挑戰重重，本地樓市仍展現出強韌的動力。今年首季住宅樓價升幅已逾4%。在人民幣升值趨勢及政府取消非本地居民額外印花稅的效應下，中國內地買家的購買力持續釋放。數據顯示，今年首四個月內地買家在香港一手及二手市場的成交額達616億港元，佔整體市場成交額的27%，該數字已相當於2025年全年內地買家總成交額的45%。

鑑於內地買家對豪宅的需求殷切，本集團預期發展商未來將加快推動高端豪華住宅項目。本集團將憑藉豐富的工程經驗及與發展商建立的深厚合作關係，全力爭取承接該類毛利率較高的項目。未來，本集團將繼續專注深耕公營房屋項目，並以合理的毛利率爭取優質私人發展項目，透過精細化管理有效控制成本，從而提升整體盈利能力。

CHAIRMAN'S STATEMENT 主席報告書

On the other hand, the development of the Northern Metropolis will present significant growth opportunities for the Group. According to the latest Budget, the government has allocated HK\$150 billion from the Exchange Fund and plans to increase the borrowing ceiling of government bonds to HK\$900 billion. The government expects to provide sufficient land to support the completion of approximately 70,000 residential units over the next five years, and provide land for the construction of up to 240,000 residential units over a 10-year period. Whether in the public or private housing sectors, the Group will actively participate in tendering to capture a larger market share, while achieving an optimal balance between maintaining high construction quality standards and optimising project costs.

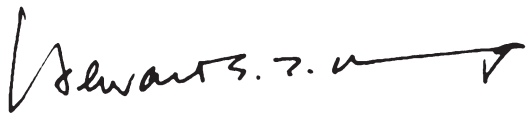
In addition, a series of government initiatives to “attract talent”, together with the relaxation of admission quotas for non-local students by various tertiary institutions, have drawn a large number of Mainland students to study in Hong Kong. This is expected to drive sustained growth in local housing rental and ownership demand, providing a stabilising force for the long-term development of the property market and the construction industry.

另一方面，北部都會區的建設將為本集團帶來宏大的發展機遇。根據最新一份財政預算案，政府從外匯基金轉撥1,500億港元，並計劃提高政府債券借款上限至9,000億港元。政府預期未來五年可提供土地支持約7萬個住宅單位落成；以10年期計算，更可提供土地興建達24萬個住宅單位。不論是公營還是私營住宅市場，本集團均會積極參與投標，力爭更大的市場份額，並在確保高標準工程質量與優化工程成本之間取得最佳平衡。

此外，政府推行的一系列「搶人才」計劃，加上各類大專院校放寬非本地學生收生限額，吸引大批內地學生留學香港，預期將帶動本地住宅租賃需求持續上升，為物業市場及建築行業的長遠發展注入穩定劑。

APPRECIATION

In the face of challenges arising from the reduction in private sector construction contracts and intensified competition within the industry, all employees of the Group have remained united and dedicated in the performance of their duties. On behalf of the Board, I would like to express my sincere gratitude to the management team and all employees for their hard work and contributions to the Group's development. I would also like to extend my heartfelt appreciation to our shareholders, customers and business partners for their long-standing trust and support. With the concerted support of all parties, the Group is well-positioned to keep pace with the times, overcome challenges, and create long-term value for its shareholders. Thank you.



Wong Sue Toa, Stewart
Chairman

致謝

面對私營市場工程合約減少及同行競爭加劇的挑戰，本集團全體員工上下一心、恪盡職守。本人謹代表董事局，向為本集團發展辛勤付出的全體管理層及員工致以最誠摯的謝意！同時，衷心感謝各位股東、客戶及業務夥伴長期以來的信賴與支持。在各方的攜手支持下，本集團定能與時俱進，攻堅克難，為股東創造長遠的價值。謹此致謝！



王世濤
主席

OPERATIONS REVIEW

業務回顧

The Group, through Million Hope Industries Limited, the principal operating subsidiary of the Company, is a subcontractor principally engaged in the design, supply and installation of façade and curtain walls systems, with a focus on curtain walls, aluminium windows and doors, with an operating history of over 35 years in Hong Kong. The Group provides one-stop design, supply and installation services for curtain walls, aluminium windows and doors on both new and existing buildings, and works closely with customers and architects to offer tailor-made designs and products to suit the project requirements. The Group's principal customers are main contractors and property developers.

OPERATIONS REVIEW

Major Project Completed During the Year

- (1) Residential development at TPTL 230, Tai Po Road, Tai Po Kau, New Territories – Design, supply and installation of curtain wall, canopies, windows, doors, claddings, louvres and glass balustrades
- (2) Industrial redevelopment at No. 22 Yip Shing Street, Kwai Chung, Kowloon – Façade works (curtain wall) installation
- (3) Industrial redevelopment at No. 18 Lee Chung Street, Chai Wan, Hong Kong – Design, supply and installation of façade works



本集團為分包商，透過美亨實業有限公司（本公司之主要營運附屬公司）主要從事外牆及幕牆系統（以幕牆及鋁門窗為主）的設計、供應及安裝，在香港經營業務逾三十五載。本集團為新建及現有建築物的幕牆、鋁合金門窗提供一站式設計、供應及安裝服務，並與客戶及建築師緊密合作，提供量身定制的設計及產品，以配合項目的需要。本集團的主要客戶為主承建商及物業發展商。

業務回顧

年內已完成的主要工程

- (1) 新界大埔滘大埔公路大埔市地段第230號之住宅發展項目－設計、供應及安裝幕牆、天幕、窗、門、保護層、百葉窗及玻璃欄杆
- (2) 九龍葵涌業成街22號工業重建項目外牆工程（幕牆）安裝
- (3) 香港柴灣利眾街18號工業重建項目－設計、供應及安裝外牆工程

Industrial redevelopment at
No. 18 Lee Chung Street, Chai
Wan, Hong Kong
香港柴灣利眾街18號工業重建項目

- (4) Remaining works for residential development at NKIL 6551, Kai Tak, Kowloon

- (4) 九龍啟德新九龍內地段第6551號之住宅發展項目之餘下工程

Remaining works for residential development at NKIL 6551, Kai Tak, Kowloon
九龍啟德新九龍內地段第6551號之住宅發展項目之餘下工程



Major Projects Undertaken During the Year

本年度承接的主要工程

- (1) Residential development at Site F, The Southside Package Six Property Development, Aberdeen Inland Lot No. 467, Hong Kong – Design, supply and installation of curtain wall system, sliding door, bi-folding door, glass wall and skylight
- (2) Renovation works at Branksome Crest, No. 3A Tregunter Path, Hong Kong – Design, supply and installation of façade works

- (1) 香港香港仔內地段第467號港島南岸第六期物業發展地盤F之住宅發展項目設計、供應及安裝幕牆系統、滑門、摺疊門、玻璃牆及天窗
- (2) 香港地利根德里3A號Branksome Crest翻新工程－設計、供應及安裝外牆工程

Renovation works at Branksome Crest, No. 3A Tregunter Path, Hong Kong
香港地利根德里3A號Branksome Crest翻新工程



Residential development at Site F, the Southside Package Six Property Development, Aberdeen Inland Lot No. 467, Hong Kong
香港香港仔內地段第467號港島南岸第六期物業發展地盤F之住宅發展項目

OPERATIONS REVIEW 業務回顧

- | | |
|--|--|
| <p>(3) Subsidised sale flats project at Kai Tak Area 2B1, Kowloon – Design, supply and installation of aluminium windows, glazed doors and podium glass works</p> | <p>(3) 九龍啟德第2B1區資助出售房屋項目－設計、供應及安裝鋁窗、玻璃門及平台玻璃工程</p> |
| <p>(4) Residential development at Lot No. 2413 in DD121, Tong Yan San Tsuen, Yuen Long, New Territories – Design, supply and installation of curtain wall system, glass and metal works</p> | <p>(4) 新界元朗唐人新村丈量約份第121約地段第2413號之住宅發展項目－設計、供應及安裝幕牆系統、玻璃及金屬工程</p> |
| <p>(5) Public housing development at Pik Wan Road Site B, Yau Tong, Kowloon – Design, supply and installation of aluminium window and louvre</p> | <p>(5) 九龍油塘碧雲道B地盤公營房屋發展項目－設計、供應及安裝鋁窗及百葉窗</p> |
| <p>(6) Residential development at RBL 1221, No. 2, 4, 6 and 8 Mansfield Road, The Peak, Hong Kong – Design, supply and installation of curtain walls, metal claddings, aluminium windows, sliding doors and folding doors (Towers 2A and 2B)</p> | <p>(6) 香港山頂文輝道2、4、6及8號RBL 1221的住宅發展項目－設計、供應及安裝幕牆、金屬保護層、鋁窗、滑門及摺疊門(2A及2B座)</p> |
| <p>(7) Public housing developments at Kam Sheung Road Site 6 (Phases 1 and 2), Yuen Long, New Territories – Design, supply and installation of aluminium works and louvres</p> | <p>(7) 新界元朗錦上路6號地盤公營房屋發展項目(第一及第二期)－設計、供應及安裝鋁質工程及百葉窗</p> |



Subsidised sale flats project at Kai Tak Area 2B1, Kowloon
九龍啟德第2B1區資助出售房屋項目



Residential development at Lot No. 2413 in DD121, Tong Yan San Tsuen, Yuen Long, New Territories
新界元朗唐人新村丈量約份第121約地段第2413號之住宅發展項目



Public housing development at Pik Wan Road Site B, Yau Tong, Kowloon
九龍油塘碧雲道B地盤公營房屋發展項目

Major Projects Awarded During the Year

- (1) Residential development at RBL 1221, No.9 and 11 Mansfield Road, The Peak, Hong Kong – Design, supply and installation of curtain walls, metal claddings, aluminium windows, sliding doors and folding doors
- (2) Public housing redevelopment at Mei Tung Estate (older part) – Design, supply and installation of aluminum windows
- (3) Redevelopment of Cameron Lodge at No. 5 Mount Cameron Road, The Peak, Hong Kong – Design, supply and installation of external façade
- (4) Commercial and residential development at 1 Fat Tseung Street, NKIL 6631, Cheung Sha Wan, Kowloon – Design, supply and installation of aluminium windows
- (5) Commercial and residential development at 1 Fat Tseung Street, NKIL 6631, Cheung Sha Wan, Kowloon – Design and supply of aluminium Schüco doors.
- (6) Public housing development at Shap Pat Heung Road, Yuen Long - Design, supply and installation of aluminium window and louvre
- (7) Public housing development at Tung Chung Area 100 – Rectification works for aluminium windows, louvre and grille

本年度獲授的主要工程

- (1) 香港山頂文輝道9號及11號RBL 1221號之住宅發展項目－設計、供應及安裝幕牆、金屬保護層、鋁窗、滑門及摺疊門
- (2) 美東邨(舊邨部分)公營房屋重建項目－設計、供應及安裝鋁窗
- (3) 香港山頂金馬麟山道5號Cameron Lodge重建項目－設計、供應及安裝外牆工程
- (4) 九龍長沙灣發祥街1號新九龍內地段第6631號之商住發展項目－設計、供應及安裝鋁窗
- (5) 九龍長沙灣發祥街1號新九龍內地段第6631號之商住發展項目－設計及供應Schüco鋁門
- (6) 元朗十八鄉路公營房屋發展項目－設計、供應及安裝鋁窗及百葉窗
- (7) 東涌第100區公營房屋發展項目－鋁窗、百葉窗及格柵之整改工程

OPERATIONS REVIEW 業務回顧

- (8) Renovation works at Tower 2 of Pacific View – Supply and installation of glass wall, aluminium windows and sliding doors

The total outstanding amount of contracts on hand of the Group as at 31 March 2026 was HK\$753.8 million.

Awards and Recognition

The Group is accredited with the ISO 9001:2015 Quality Management System and the ISO 14001 Environmental Management System certificates issued by the Hong Kong Quality Assurance Agency.

- (8) 浪琴園第2座翻新工程－供應及安裝玻璃幕牆、鋁窗及滑門

於2026年3月31日，本集團的手頭未完工的合約價值總額為753,800,000港元。

獎項及表彰

本集團獲得由香港品質保證局頒發的ISO 9001:2015質量管理體系證書及ISO 14001環境管理體系證書。

FINANCIAL REVIEW

Summary of Results

The Group's revenue for the year ended 31 March 2026 was HK\$320.5 million, representing a decrease of 22.2% as compared to that of HK\$412.2 million for the year ended 31 March 2025. The decrease in revenue was due to the delay or suspension of master programmes of the Group's certain projects during the year. The major projects that generated revenue for the current year included residential development projects at The Southside Package Six Property Development and Tong Yan San Tsuen, renovation works at Branksome Crest, subsidised sale flats project at Kai Tak Area 2B1 and industrial redevelopment at No. 18 Lee Chung Street.

The Group's gross profit amounted to HK\$32.5 million in the current year, increased by HK\$2.8 million or 9.4% as compared to that of HK\$29.7 million last year. The gross profit margin increased from 7.2% last year to 10.1% this year. The rise in gross profit margin in the current year was mainly attributed to the recognition of gross profit amounting to HK\$4.2 million, which resulted from the completion of final account of a project completed in the previous year.

The consolidated profit attributable to owners of the Company for the current year was HK\$6.0 million, decreased by HK\$3.1 million or 34.1% as compared to HK\$9.1 million last year, mainly attributable to the decrease in the bank interest income earned and the provision for the impairment loss under expected credit loss model recognised for trade debtors and contract assets during the current year.

財務回顧

業績概要

截至2026年3月31日止年度，本集團錄得收益320,500,000港元，較截至2025年3月31日止年度錄得的412,200,000港元減少22.2%。收益減少乃由於年內本集團若干項目的總體計劃延遲或暫停所致。本年度收益主要由港島南岸第六期物業發展及唐人新村的住宅發展項目、Branksome Crest翻新工程、啟德第2B1區的資助出售房屋項目及利眾街18號的工業重建項目貢獻。

本集團於本年度毛利為32,500,000港元，較去年29,700,000港元增加2,800,000港元或9.4%。本年度毛利率由去年的7.2%增加至本年度10.1%。本年度毛利率上升，主要歸因於一個於之前年度已完工之項目完成最終結算而產生毛利4,200,000港元所致。

本年度本公司擁有人應佔綜合溢利為6,000,000港元，較去年的9,100,000港元減少3,100,000港元或34.1%，主要由於本年度賺取的銀行利息收入減少，以及就應收賬款及合約資產確認預期信貸虧損模式項下減值虧損撥備所致。

FINANCIAL REVIEW 財務回顧

The basic earnings per share and diluted earnings per share for the year were HK\$0.01, represented decrease of 50% as compared to HK\$0.02 for the prior year.

The net asset value of the Group as at 31 March 2026 amounted to HK\$528.0 million (31 March 2025: HK\$524.2 million). The increase in the net asset value was mainly due to the profits earned and the positive exchange differences on translation of foreign operations, netting off the dividends paid to shareholders and repurchase of shares during the current year. Net asset value per share as at 31 March 2026 was HK\$1.31 (31 March 2025: HK\$1.29).

Group Liquidity and Financial Resources

The Group mainly financed its operations through internally generated cash flows and utilised the banking facilities for performance bonds for carrying out its projects during the year ended 31 March 2026. In the long term, the directors of the Company believe that the Group's operation will continue to be financed in this way. The Group had access to facilities from banks with an aggregate amount of HK\$450.0 million, of which HK\$130.5 million has been utilised for performance bonds as at 31 March 2026. There was no bank loans drawn down by the Group as at 31 March 2026. The performance bonds under these banking facilities bear charges at prevailing market condition.

本年度每股基本盈利及每股攤薄盈利為0.01港元，較上年度的0.02港元減少50%。

於2026年3月31日，本集團資產淨值為528,000,000港元（2025年3月31日：524,200,000港元），資產淨值增加主要由於本年度錄得溢利及換算海外業務的匯兌正差額（扣除向股東派付股息及購回股份）。於2026年3月31日，每股股份資產淨值為1.31港元（2025年3月31日：1.29港元）。

集團流動資金及財務資源

截至2026年3月31日止年度，本集團主要透過內部產生的現金流量撥付營運資金，及動用銀行融資支付履約保證金，藉以開展其項目。本公司董事認為，本集團的營運仍將長期通過該方式提供資金。於2026年3月31日，本集團可動用之銀行融資總額為450,000,000港元，其中130,500,000港元已用作履約保證金。於2026年3月31日，本集團並無提取銀行貸款。該等銀行融資下之履約保證金按現行市況計算利息。

The Group is prudent in managing its cash balance and maintains sound cash flow generating capability. The total cash and bank balances of the Group amounted to HK\$136.8 million as at 31 March 2026 (31 March 2025: HK\$218.6 million), which accounted for 34.5% of the current assets (31 March 2025: 52.8%).

During the year ended 31 March 2026, the Group had a net cash outflow of HK\$75.8 million in its operating activities (mainly due to the increase in inventories, debtors, deposits and prepayments and contract assets), a net cash inflow of HK\$0.1 million in its investing activities (mainly due to the interest received, netted off by the loan provided to a joint venture) and a net cash outflow of HK\$7.0 million in its financing activities (mainly due to the dividends paid and amounts paid for share repurchase). As at 31 March 2026, the Group was in a net cash position as there was no bank loans outstanding and the gearing ratio was not applicable. As at 31 March 2026, the Group's net current assets was HK\$339.6 million (31 March 2025: HK\$346.2 million) and the current ratio (current assets divided by current liabilities) was 6.9 times (31 March 2025: 6.1 times).

With its sufficient cash balances and banking facilities available, the Group's liquidity position will remain healthy in the coming year, with sufficient financial resources to meet its obligations, operation and future development requirements.

本集團會審慎管理其現金結餘，並維持穩健的現金流量產生能力。於2026年3月31日，本集團之現金及銀行結餘總額為136,800,000港元（2025年3月31日：218,600,000港元），佔流動資產34.5%（2025年3月31日：52.8%）。

於截至2026年3月31日止年度，本集團營運業務之淨現金流出為75,800,000港元（主要由於存貨、應收賬款、按金及預付款項以及合約資產增加所致），投資業務淨現金流入為100,000港元（主要由於已收利息所致，扣除向合營企業提供的貸款），以及融資業務淨現金流出為7,000,000港元（主要由於已付股息及股份回購支付款項所致）。於2026年3月31日，由於並無未償還銀行貸款，本集團為淨現金之狀況，資產負債率並不適用。本集團於2026年3月31日之流動資產淨值為339,600,000港元（2025年3月31日：346,200,000港元）及流動比率（流動資產除以流動負債）為6.9倍（2025年3月31日：6.1倍）。

憑藉充足的現金結餘及可供動用的銀行融資，本集團之流動資金狀況於來年將維持穩健，具備充裕財務資源以應付其承擔、營運及未來發展需要。

Treasury Policy

The Group's treasury policy aims to minimise its exposure to fluctuations in the exchange rate and not to engage in any highly leveraged or speculative derivative products. Foreign currency exposures of the Group arise mainly from the purchase of raw materials using Renminbi in the Mainland China. The Group currently does not have any hedging arrangements to control the risks related to fluctuations in exchange rates, and will determine if any hedging is required, depending upon the size and nature of the exposure, and the prevailing market circumstances.

The Group does not have significant exposure to gains or losses arising from the movement of foreign currency exchange rate against the Hong Kong dollar as most of the income, expenses, assets and liabilities of the Group are denominated in Hong Kong dollar.

Shareholders' Funds

As at 31 March 2026, the shareholders' funds of the Group were HK\$528.0 million, including reserves of HK\$487.6 million, an increase of HK\$4.1 million from HK\$483.5 million as at 31 March 2025. The consolidated net asset value of the Group as at 31 March 2026 was HK\$1.31 per share, compared to the consolidated net asset value of HK\$1.29 per share as at 31 March 2025. The increase in the shareholders' funds was mainly attributable to the profits earned and the positive exchange differences on translation of foreign operations, netting off the dividends paid to shareholders and repurchase of shares during the current year.

財資管理政策

本集團之財資管理政策旨在減低匯率波動之風險及不參與任何高槓桿比率或投機性衍生產品交易。本集團之外幣風險，主要因在中國內地使用人民幣購買原材料而起。本集團目前並無任何對沖安排以控制與匯率波動有關的風險，且在決定是否有任何對沖之需要時，將視乎風險之大小及性質，以及現行市況而作決定。

由於本集團大部分收入、開支、資產與負債均以港元計值，因此本集團於外幣兌港元之外匯兌換率變動所產生之損益不會有重大風險。

股東資金

於2026年3月31日，本集團之股東資金為528,000,000港元，當中包括487,600,000港元之儲備，較於2025年3月31日之483,500,000港元增加4,100,000港元。於2026年3月31日，本集團之每股綜合資產淨值為1.31港元，而2025年3月31日之每股綜合資產淨值為1.29港元。股東資金增加主要歸因於本年度錄得溢利及換算海外業務的匯兌正差額（扣除向股東派付股息及購回股份）。

Capital Structure

The capital structure of the Group consists of equity, comprising share capital and reserves. As at 31 March 2026 and 31 March 2025, there was no bank loans.

Investment in a Joint Venture

The Group's investment in a joint venture as at 31 March 2026 represented its 50% interest in the residential redevelopment project at No. 55 Nga Tsin Wai Road, Kowloon, Hong Kong, comprised the loan to a joint venture of HK\$83.5 million (31 March 2025: HK\$77.0 million). During the year ended 31 March 2026, the shared loss of the joint venture recognised during the year ended 31 March 2026 amounted to HK\$0.4 million (2025: HK\$0.2 million), and the Group made a reversal of impairment loss of HK\$2.2 million (2025: nil) under expected credit loss model for the loan to such joint venture.

Major Acquisitions and Disposals

There was no material acquisitions and disposals that should be notified to the shareholders of the Company during the year ended 31 March 2026.

Commitment

The Group's share of the commitment made jointly with a joint venturer relating to a joint venture, but not recognised at the end of the reporting period is as follows:

資本結構

本集團的資本結構由權益（包含股本及儲備）組成。於2026年3月31日及2025年3月31日，本集團無任何銀行貸款。

於合營企業的投資

於2026年3月31日，本集團於合營企業的投資為其於香港九龍衙前圍道55號住宅重建項目的50%權益，包括向合營企業作出之貸款83,500,000港元（2025年3月31日：77,000,000港元）。於截至2026年3月31日止年度，截至2026年3月31日止年度確認的分佔合營企業虧損為400,000港元（2025年：200,000港元），且本集團就向該合營企業作出之貸款作出預期信貸虧損模式項下之減值虧損撥回2,200,000港元（2025年：無）。

主要收購及出售事項

於截至2026年3月31日止年度並無重大收購及出售事項須知會本公司股東。

承擔

本集團與合營企業就合營企業共同作出但於報告期末尚未確認之承擔份額如下：

		31.3.2026 2026年3月31日 HK\$'000 千港元	31.3.2025 2025年3月31日 HK\$'000 千港元
Commitment to provide loan	作出貸款之承擔	81,505	85,255

FINANCIAL REVIEW 財務回顧

The Group will finance its portion of commitment from its internal resources.

Save as disclosed above, the Group had no material commitment as at 31 March 2026 (31 March 2025: nil).

Details of Charges on Assets

As at 31 March 2026, the Group did not pledge any assets to banks or other financial institutions (31 March 2025: nil).

Future Plan for Material Investments and Capital Assets

Save as the commitment to provide shareholder's loan to a joint venture as disclosed above, as at the date of this annual report, the Group did not have any plan for material investments or capital assets in the coming year.

Performance Bonds and Contingent Liabilities

As at 31 March 2026, the Group had outstanding performance bonds in respect of construction contracts amounting to HK\$130.5 million (31 March 2025: HK\$122.8 million).

A subsidiary of the Company provided a corporate guarantee of proportionate share to a bank for securing a banking facility granted to a joint venture to finance the residential redevelopment in No. 55 Nga Tsin Wai Road, Kowloon, Hong Kong. As at 31 March 2026, 50% proportionate share of the bank loan balance was HK\$39.0 million (31 March 2025: HK\$38.6 million).

Save as disclosed above, the Group did not have significant contingent liabilities as at 31 March 2026 and 31 March 2025.

本集團將以內部資源撥付其承擔份額。

除上文披露者外，於2026年3月31日，本集團並無重大承擔（2025年3月31日：無）。

資產質押詳情

於2026年3月31日，本集團並未向銀行或其他金融機構抵押任何資產（2025年3月31日：無）。

未來重大投資及資本資產計劃

除上文披露向合營企業提供股東貸款的承擔外，於本年報日期，本集團並無有關下一年度重大投資或資本資產的任何計劃。

履約保證金及或然負債

於2026年3月31日，本集團就建築合約持有之未償還履約保證金達130,500,000港元（2025年3月31日：122,800,000港元）。

本公司一家附屬公司按股權比例就合營企業獲取之銀行融資向銀行提供公司擔保，以為香港九龍衙前圍道55號之住宅重建提供資金。於2026年3月31日，股權比例50%之銀行貸款結餘為39,000,000港元（2025年3月31日：38,600,000港元）。

除上文披露者外，本集團於2026年3月31日及2025年3月31日並無任何重大或然負債。

EMPLOYEES AND REMUNERATION POLICY

We believe that a team of skilled staff members with appropriate knowledge and experience is crucial to the Group's continuing success. The Group intends to use its best efforts to attract and retain appropriate and suitable personnel to serve the Group.

As at 31 March 2026, the Group had 251 full time employees (of which 117 employees were in Mainland China). The Group offers competitive remuneration packages, including discretionary bonus and share option scheme, and depending on the position, cash allowances, to its employees. The Group also provides retirement schemes, medical benefits, on-the-job training to its employees and sponsors its employees to attend various external training courses.

The Group determines the commencing salary of its employees mainly based on each employee's qualifications, relevant experience, position and seniority. The Group conducts an annual review on salary increase, discretionary bonuses and promotions based on, including but not limited to, the performance of each employee, and the profitability of the Group.

僱員及酬金政策

我們認為，擁有適當知識及經驗的熟練員工團隊對本集團的持續成功至關重要。本集團擬盡最大努力吸引及挽留適當及合適人員為本集團服務。

於2026年3月31日，本集團有251名全職僱員（其中117名僱員在中國內地）。本集團為其僱員提供具吸引力的薪酬組合，包括酌情花紅及購股權計劃以及現金津貼（視乎職位而定）。本集團亦為其僱員提供退休金計劃、醫療福利及在職培訓，以及資助其僱員參加各種外部培訓課程。

本集團主要根據每名僱員的資格、相關經驗、職位及年資釐定其起薪。本集團根據（包括但不限於）各僱員的表現及本集團盈利能力對加薪、酌情花紅及晉升事宜進行年度審核。

CORPORATE GOVERNANCE REPORT

企業管治報告書

The directors of the Company recognise the importance of good corporate governance practices for protection of the interests of the shareholders and are keen on maintaining high standards of corporate governance. This is reflected in terms of a quality Board and the emphasis on transparency and accountability.

COMPLIANCE WITH CORPORATE GOVERNANCE CODE

During the year ended 31 March 2026, the Company has complied with all the Code Provisions of the Corporate Governance Code (the “CG Code”) as set out in Appendix C1 to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”) (the “Listing Rules”) except for the following deviation:

- Code Provision C.1.5 of the CG Code stipulates that independent non-executive directors and other non-executive directors shall attend general meetings to gain and develop a balanced understanding of the views of shareholders of the Company. Mr. Cha Mou Daid, Johnson, the non-executive director of the Company, was unable to attend the Company’s 2025 annual general meeting due to other important engagement. However, there were sufficient directors, including executive directors, non-executive directors and other independent non-executive directors of the Company, present to enable the Board to develop a balanced understanding of the views of the shareholders.

NON-COMPLIANCE WITH LISTING RULES

Following the resignation of Mr. Yip Kai Yung with effect from 1 July 2025, the Company did not have an independent non-executive director with appropriate professional qualifications or accounting or related financial management expertise (the “Relevant Qualification”). The Company was thus not in compliance with Rules 3.10 (2) and 3.21 of the Listing Rules, which stipulate that the Company and the Audit Committee must have at least one independent non-executive director with the Relevant Qualification.

本公司董事認識到良好企業管治常規對保障股東利益的重要性，並致力維持優質企業管治之水平，從強調有一個高質素的董事會，重視透明度及問責性中，可反映出來。

遵守企業管治守則

於截至2026年3月31日止年度，本公司一直遵守香港聯合交易所有限公司（「聯交所」）證券上市規則（「上市規則」）附錄C1所載之企業管治守則（「企業管治守則」）的所有守則條文，惟以下偏離情況除外：

- 企業管治守則之守則條文第C.1.5條規定，獨立非執行董事及其他非執行董事應出席股東大會，並對本公司股東之意見取得及作出公正了解。本公司非執行董事查懋德先生因需要處理其他重要事務而未能出席本公司2025年股東週年大會。然而，本公司有足夠董事（包括執行董事、非執行董事及其他獨立非執行董事）出席大會，使董事會能夠對股東之意見作出公正了解。

未遵守上市規則

葉啓容先生辭任自2025年7月1日起生效後，本公司並無具備適當專業資格或會計或相關財務管理專業知識（「相關資格」）的獨立非執行董事。因此，本公司不符合上市規則第3.10(2)及3.21條的規定，該等規則規定本公司及審核委員會必須至少有一名獨立非執行董事具備相關資格。

The Board has used its best effort to identify a suitable candidate with the Relevant Qualification to act as an independent non-executive director. Following the appointment of Mr. Cheung Kwong Tat, who possesses the Relevant Qualification, as an independent non-executive director and a member of the Audit Committee with effect from 30 September 2025, the Company is in compliance with Rules 3.10(2) and 3.21 of the Listing Rules.

BOARD OF DIRECTORS

Board and Management

The Board is responsible for leadership and control of the Company and overseeing the businesses of the Group. It assumes responsibility for the formulation of the business strategies and policies, the monitoring of the business performance and the corporate governance functions. Functions reserved to the Board include (i) approval of annual and interim results and significant changes in accounting policy; (ii) overseeing capital structure, the risk management and internal control systems; (iii) setting the Group's remuneration policy and dividend policy; (iv) appointment of directors; and (v) supervision of management and other significant financial and operational matters.

董事會已盡最大努力物色具備相關資格的合適人選擔任獨立非執行董事。自2025年9月30日委任具備相關資格的張廣達先生為獨立非執行董事及審核委員會成員後，本公司已符合上市規則第3.10(2)及3.21條。

董事會

董事會及管理層

董事會負責領導及監控本公司，以及監督本集團的業務。其亦負責制定業務策略及政策、監察業務表現及企業管治職能。董事會的保留職能包括(i)批准全年及中期業績以及會計政策的重大變動；(ii)監察資本結構、風險管理及內部監控系統；(iii)擬定本集團薪酬政策及股息政策；(iv)委任董事；及(v)監管管理層及其他重要財務和營運事宜。

The day-to-day operation management and administration of the Company's business are delegated to the Managing Director and the senior management, who fulfill their duties within their scope of authority and responsibility. Major functions delegated to management include (i) preparation of annual and interim results; (ii) execution of business strategic plans adopted by the Board; (iii) implementation of adequate risk management and internal control systems; and (iv) compliance with the relevant statutory requirements.

All directors are provided in a timely manner with appropriate and adequate information on the Group's businesses to enable them to make an informed decision and perform their duties and responsibilities. All directors have access to the advice and services of the company secretary to ensure that the Board procedures and all applicable rules and regulations are followed. Each director can have recourse to independent professional advice in performing his/her duties at the Company's expense, upon making request to the Board.

The Company has arranged appropriate directors' and officers' liabilities insurance coverage in respect of legal actions against its directors and senior management arising out of corporate activities for the year ended 31 March 2026.

Board Composition

The Board composition demonstrates a diversity of skills, knowledge and experience and knowledge desirable for effective leadership of the Company and has a balanced composition of executive and non-executive directors (including independent non-executive directors) to ensure independence in decision making. Through active participation in Board meetings, taking the lead where potential conflict of interests arise and serving on Board committees, all non-executive directors and independent non-executive directors make various contributions to the effective direction of the Company. All non-executive directors of the Company (including independent non-executive directors) are appointed with a specific term of three years which is subject to retirement by rotation and re-election in accordance with the Company's articles of association.

本公司業務的日常營運管理及行政事宜皆授權董事總經理及高級管理層負責，彼等在各自己之權力及責任範圍內執行職務。管理層獲委託的主要職能包括(i)編製全年及中期業績；(ii)執行董事會採納的業務策略規劃；(iii)推行完備的風險管理及內部監控系統；及(iv)遵守有關法規要求。

全體董事均會及時獲提供有關本集團業務的適當及充分資料，以便彼等能夠作出知情決定及履行其職務及職責。全體董事亦能得到公司秘書的意見及服務，以確保董事會程序及所有適用的規則及條例均獲得遵守。每位董事亦能在執行其職務時向董事會要求撥發資源，以獲得獨立專業的意見，一切費用均由本公司支付。

截至2026年3月31日止年度，本公司已就董事及高級管理人員因公司活動而可能會面對的法律行動，為董事及高級人員的責任作出合適的投保安排。

董事會之組成

董事會之組成顯示出董事會成員擁有多樣的技能、知識及經驗及有效領導本公司所需的知識，且董事會由執行董事及非執行董事（包括獨立非執行董事）組成，以確保制定決策的獨立性。通過積極參與董事會會議、在潛在利益衝突產生時起表率作用及於董事委員會任職，所有非執行董事及獨立非執行董事對有效領導本公司方面貢獻良多。本公司獲委任的所有非執行董事（包括獨立非執行董事）的指定任期均為三年，並須根據本公司組織章程細則輪值退任及重選連任。

The biographical details of the directors are set out in the “Biographical Details of Directors and Senior Management” section under the “Report of the Directors” of this annual report.

During the year ended 31 March 2026, the Board at all times met the requirements of the Listing Rules relating to the appointment of at least three independent non-executive directors, representing at least one-third of the Board. One of the independent non-executive directors, namely Mr. Cheung Kwong Tat, possesses the appropriate professional qualifications and accounting or related financial management expertise.

During the year ended 31 March 2026 and up to the date of this annual report, the Board comprises the following directors:

Non-executive Chairman

Mr. Wong Sue Toa, Stewart

Non-executive Directors

Mr. Cha Mou Daid, Johnson

Mr. Chung Sam Tin Abraham (resigned on 3 July 2025)

Mr. Tai Sai Ho

Executive Directors

Mr. Lee Cheuk Hung (*Managing Director*)

Mr. Wong Kin

Independent Non-executive Directors

Mr. Chau On Ta Yuen

Mr. Cheung Kwong Tat (appointed on 30 September 2025)

Professor Hao Gang

Professor Ho Richard Yan Ki

Mr. Poon Kan Young

Mr. Yip Kai Yung (resigned on 1 July 2025)

董事的履歷詳情已載於本年報「董事會報告書」中「董事及高級管理層履歷」一節內。

截至2026年3月31日止年度，董事會任何時候均符合上市規則的規定，聘請至少三位獨立非執行董事，佔董事會成員至少三分之一。其中一位獨立非執行董事張廣達先生具備適當的專業資格及會計或相關的財務管理專長。

於截至2026年3月31日止年度及直至本年報日期期間，董事會包括以下董事：

非執行主席

王世濤先生

非執行董事

查懋德先生

鍾心田先生 (於2025年7月3日辭任)

戴世豪先生

執行董事

李卓雄先生 (*董事總經理*)

黃健先生

獨立非執行董事

周安達源先生

張廣達先生 (於2025年9月30日獲委任)

郝剛教授

何炘基教授

潘根濃先生

葉啓容先生 (於2025年7月1日辭任)

A list of the directors, their roles and functions and, in particular whether they are independent non-executive directors, is maintained on the websites of the Company and the Stock Exchange and is updated as and when required. The independent non-executive directors are also identified in all corporate communications to the shareholders of the Company that disclose the names of directors.

Mr. Cheung Kwong Tat, the independent non-executive director appointed on 30 September 2025, has obtained the legal advice referred to in Rule 3.09D of the Listing Rules on 29 September 2025 as regards the requirements under the Listing Rules that are applicable to him as a director of the Company and the possible consequences of making a false declaration or giving false information to the Stock Exchange. Mr. Cheung has confirmed he understood his obligations as a director of the Company.

Independence

All independent non-executive directors are free from any business or other relationships with the Company. The Company has received written annual confirmation of independence from each independent non-executive director in accordance with Rule 3.13 of the Listing Rules. The Company has assessed their independence and concluded that all independent non-executive directors are independent within the meaning of the Listing Rules.

Save for the information as disclosed in the “Biographical Details of Directors and Senior Management” section under the “Report of the Directors” of this annual report, there is no other financial, business, family or other material/relevant relationship among the directors.

董事名單、彼等之角色及職能，以及尤其彼等是否獨立非執行董事之資料已存置於本公司及聯交所網站，並於有需要時作出更新。獨立非執行董事亦會在向本公司股東披露董事姓名的所有公司通訊中出現。

於2025年9月30日獲委任的獨立非執行董事張廣達先生已於2025年9月29日就彼作為本公司董事須遵守的上市規則項下的規定以及向聯交所作出虛假聲明或提供虛假資料的可能後果，取得上市規則第3.09D條所指的法律意見。張先生已確認，彼了解作為本公司董事的責任。

獨立性

所有獨立非執行董事與本公司並沒有任何業務關係或其他關係。按照上市規則第3.13條，本公司已收到每位獨立非執行董事之年度獨立性書面確認書。本公司已評估彼等之獨立性，認為所有獨立非執行董事均符合上市規則所定義之獨立性。

除本年報「董事會報告書」中「董事及高級管理層履歷」一節所披露的資料外，董事之間並無任何其他財務、業務、家屬或其他重大／相關關係。

Mechanisms for ensuring independent views and input

The Company is committed to ensuring independent views and input are available to the Board and has established mechanisms to ensure all independent non-executive directors can express their views in an open manner. Such mechanisms include: (i) five out of the ten directors are independent non-executive directors, which is in compliance with the requirements of the Listing Rules that the Board must have at least three independent non-executive directors and the independent non-executive directors appointed must represent at least one-third of the Board; (ii) the Nomination Committee will assess the continued independence of independent non-executive directors on an annual basis and all independent non-executive directors have to confirm in writing their compliance of independence requirements pursuant to Rule 3.13 of the Listing Rules; (iii) the Chairman of the Board shall at least annually hold meetings with the independent non-executive directors without the presence of other directors to discuss major issues and concerns; and (iv) all independent non-executive directors can request for further information from the management and seek assistance from the company secretary of the Company outside the boardroom whenever necessary. The implementation and effectiveness of these mechanisms have been reviewed on an annual basis by the Board.

Board Diversity

A board diversity policy (the “**Board Diversity Policy**”) was adopted on 22 February 2019 by the Board and the Nomination Committee will review at least annually whether board diversity can be achieved. A summary of the Board Diversity Policy is set out below:

確保獨立觀點及意見的機制

本公司致力確保董事會能獲得獨立觀點及意見，並建立相關機制，確保所有獨立非執行董事均能以公開方式表達其意見。該等機制包括：(i)十名董事中有五名為獨立非執行董事，符合董事會必須至少有三名獨立非執行董事以及任命的獨立非執行董事必須至少佔董事會三分之一人數的上市規則規定；(ii)提名委員會將每年評估獨立非執行董事的持續獨立性，所有獨立非執行董事均須書面確認其遵守上市規則第3.13條規定的獨立性要求；(iii)董事會主席應至少每年於其他董事不在場的情況下與獨立非執行董事舉行會議，討論重大問題及關切；及(iv)所有獨立非執行董事均可要求管理層提供進一步資料，並於必要時向本公司公司秘書尋求協助。該等機制的實施及有效性由董事會每年審查一次。

董事會成員多元化

董事會成員多元化政策（「**董事會成員多元化政策**」）於2019年2月22日獲董事會採納，並由提名委員會至少每年檢討董事會成員多元化能否達致。董事會成員多元化政策的概要載述如下：

With a view to achieving a sustainable and balanced development, the Company sees increasing diversity at the Board level as an essential element in supporting the attainment of its strategic objectives and its sustainable development. In designing the Board's composition, board diversity has been considered from a number of aspects, including but not limited to gender, age, cultural and educational background, ethnicity, professional experience, skills, knowledge and length of service, which form the measurable objectives of the Board Diversity Policy. All Board appointments will be based on meritocracy, and candidates will be considered against objective criteria, having due regard for the benefits of diversity on the Board.

The Nomination Committee will also monitor the implementation of the Board Diversity Policy and review and recommend revisions of the Board Diversity Policy (where appropriate) to the Board to ensure its effectiveness.

The Nomination Committee has reviewed the board diversity as at 31 March 2026 and considered that the Board is characterised by diversity in terms of gender, cultural and educational background, professional experience, skills, knowledge and length of service.

為達致可持續的均衡發展，本公司視董事會層面日益多元化為支持其達到戰略目標及維持可持續發展的關鍵元素。本公司在設計董事會成員組成時，會從多個方面考慮董事會成員多元化，包括但不限於性別、年齡、文化及教育背景、種族、專業經驗、技能、知識及服務年期，作為董事會成員多元化政策的可計量指標。董事會所有委任均以用人唯才為原則，在考慮候選人時以客觀條件為基準，同時充分顧及董事會成員多元化的裨益。

提名委員會亦會監察董事會成員多元化政策的執行並會檢討及向董事會提出修訂建議（如適用），以確保董事會成員多元化政策之有效性。

於2026年3月31日，提名委員會已審核董事會成員多元化，並認為就性別、文化及教育背景、專業經驗、技能、知識及服務年期而言，董事會亦屬多元化。

Gender diversity

As at the date of this annual report, the Board consists of nine male directors and one female director. The Board will continue to take opportunities to increase the proportion of female members over time as and when suitable candidates are identified. The Group is also committed to maintaining gender diversity at its workforce. The Group provides its employees with equal opportunities in terms of employment, training and career development. Currently, the Company maintains a male to female ratio in the workforce of approximately 3:1 while all members of the senior management are male. The Board considers that the gender diversity in workforce is achieved as the gender ratio is in line with the construction industry. The Group targets to avoid a single gender in senior management and will review the gender diversity of the senior management regularly to fit the business development of the Group.

Appointment and Re-election of Directors

The Company established the Nomination Committee on 22 February 2019 to deal with matters in relation to the appointment and re-election of directors. The criteria and process in the nomination and appointment of directors of the Company are set out in the Policy of Nomination of Directors, which was adopted by the Board on 22 February 2019. A summary of the Policy of Nomination of Directors is set out below.

性別多元化

於本年報日期，董事會由九名男性董事及一名女性董事組成。董事會將繼續把握機會，在物色到合適人選後，逐步提升女性成員的比例。本集團亦致力於保持員工隊伍性別多樣性。本集團於就業、培訓及職業發展方面為員工提供平等機會。目前，本公司維持員工隊伍中的男女比例約為3:1，而所有高級管理層均為男性。董事會認為，由於性別比例與建築業一致，因此已實現員工隊伍性別多元化。本集團目標為避免高級管理層性別單一，並將定期審查高級管理層的性別多樣性，以適應本集團業務發展。

董事之委任及重選

本公司於2019年2月22日成立提名委員會，以處理有關委任及重選董事的事宜。本公司董事提名及委任準則及程序載於董事會於2019年2月22日採納的董事提名政策。董事提名政策摘要載列如下。

The Policy of Nomination of Directors

Purpose, scope and responsibilities:

The Policy of Nomination of Directors aims to set out the criteria and process in the nomination and appointment of directors of the Company, to ensure that all nominations of members of the Board are fair and transparent in order to facilitate the constitution of the Board with a balance of skills, experience and diversity of perspectives that is appropriate to the requirements of the Company's business and to ensure Board continuity and appropriate leadership at Board level. The policy applies to the directors and where applicable, members of senior management and/or other persons proposed for Board positions under the succession planning of the Company. The Board has delegated its responsibilities and authority for selection and nomination of directors to the Nomination Committee. Without prejudice to the authority and duties of the Nomination Committee as set out in its terms of reference, the ultimate responsibility for selection and appointment of directors of the Company rests with the entire Board.

Selection criteria:

- In evaluating and selecting any candidate for directorship, the following factors, which are not exhaustive, should be considered:
 - a. character and integrity;
 - b. accomplishment, experience and reputation in the business and industry in which the Company and its subsidiaries operate;
 - c. commitment in respect of sufficient time, interest and attention to the businesses of the Company and its subsidiaries;
 - d. qualifications including professional qualifications, skills, knowledge and experience that are relevant to the Company's business and corporate strategy;

董事提名政策

目的、範圍及責任：

董事提名政策旨在列出提名及委任本公司董事的準則及程序，以確保董事會所有成員的提名屬公平透明，從而促進構建董事會，以平衡符合本公司業務規定的技能、經驗及多元發展，並確保董事會的延續性及於董事會層面上有適當的領導帶領。政策適用於董事及（如適用）於本公司繼任計劃中建議升任董事會職位的高級管理層成員及／或其他人士。董事會已將其甄選及提名董事的責任及權力下放予提名委員會。在不影響提名委員會按其職權範圍所載應有的權力及職責下，甄選及委任本公司董事的最終責任由全體董事會承擔。

甄選準則：

- 在評估及甄選任何候選人出任董事時，應考慮下列因素，惟該等因素並非詳盡：
 - a. 品格及誠信；
 - b. 於本公司及其附屬公司營運的業務及行業的成就、經驗及聲譽；
 - c. 承諾就本公司及其附屬公司的業務投入足夠時間、興趣及關注；
 - d. 與本公司業務及企業策略有關的資格（包括專業資格）、技能、知識及經驗；

- | | |
|--|---|
| <p>e. the potential contributions the candidate can bring to the Board;</p> <p>f. the Board Diversity Policy adopted by the Company (as amended from time to time);</p> <p>g. in case of a candidate for an independent non-executive director of the Company, to assess: (i) the independence of such candidate with reference to, among other things, the independence criteria as set out in Rule 3.13 of the Listing Rules; and (ii) the guidance and requirements relating to independent non-executive directors as set out in Code Provision B.3.4 of the CG code as set out in Appendix C1 to the Listing Rules and in the "Guidance for Boards and Directors" published by the Stock Exchange; and</p> <p>h. any other relevant factors as may be determined by the Nomination Committee or the Board from time to time as appropriate.</p> | <p>e. 候選人可為董事會帶來的潛在貢獻；</p> <p>f. 本公司採納的董事會成員多元化政策（經不時修訂）；</p> <p>g. 就本公司獨立非執行董事候選人而言，將予評估：(i)有關候選人的獨立性（參考（其中包括）上市規則第3.13條所載的獨立性標準）；及(ii)上市規則附錄C1所載企業管治守則的守則條文第B.3.4條及聯交所公佈的「董事會及董事指引」所載的有關獨立非執行董事之指引及規定；及</p> <p>h. 提名委員會或董事會不時酌情決定的任何其他相關因素。</p> |
|--|---|
- The appointment of any proposed candidate to the Board or re-appointment of any existing member(s) of the Board shall be made in accordance with the Company's articles of association and other applicable rules and regulations.
 - 無論是委任任何建議的董事會候選人或重新委任董事會任何現有成員，均須根據本公司的組織章程細則及其他適用規則和規例進行。

Nomination procedures:

提名程序：

- The Nomination Committee and/or the Board may select candidates for directorship. The chairman of the Nomination Committee will, upon his/her own motion or receipt of a nomination from a Board member (as the case may be), convene a meeting of the Nomination Committee or circulate a resolution in writing to the members of the Nomination Committee to consider the same in accordance with the Terms of Reference of the Nomination Committee.
- 提名委員會及／或董事會可甄選候選人擔任董事。提名委員會主席將出於自願或於獲得董事會成員提名（視情況而定）時，召開提名委員會會議或向提名委員會成員傳閱書面決議案，以根據提名委員會職權範圍考慮有關事項。

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- For the appointment of any proposed candidate to the Board, the Nomination Committee shall undertake adequate due diligence in respect of such individual and make recommendations for the Board's consideration and approval.
- For the re-appointment of any existing member(s) of the Board, the Nomination Committee shall make recommendations to the Board for its consideration and recommendation, for the proposed candidate(s) to stand for re-election at a general meeting.
- If a shareholder wants to propose a candidate for prospective appointment to the Board to be considered by the shareholders, he/she shall refer to the "Procedures for Shareholder's Nomination of a Director", which is available on the Company's website.
- The nominated candidate will be asked to provide the necessary personal information together with his/her written consent to be appointed as a director and to the public disclosure of his/her personal data on any documents or the relevant websites for the purpose of or in relation to his/her appointment.
- 對於任何建議的董事會候選人的任命，提名委員會應對有關人士進行充分的盡職調查，並提出建議，供董事會審議及批准。
- 就重新委任董事會任何現有成員而言，提名委員會須提交建議供董事會考慮及作出推薦建議，讓建議的候選人可於股東大會上膺選連任。
- 若股東擬向董事會建議日後委任的候選人以供股東考慮，其應參考可於本公司網站查閱的「股東提名董事程序」。
- 獲提名候選人將按要求提交必要的個人資料，連同其獲委任為董事並就其委任或與之相關而於任何文件或相關網站公開披露其個人資料的書面同意書。

Chairman and Managing Director

Mr. Wong Sue Toa, Stewart acts as the Chairman while Mr. Lee Cheuk Hung act as the Managing Director. The roles of Chairman and Managing Director are separated. The Board has adopted a set of written terms setting out the roles and duties of the Chairman and the Managing Director.

主席與董事總經理

王世濤先生擔任主席，而李卓雄先生擔任董事總經理。主席與董事總經理角色相互分立。董事會已採納一份書面職權範圍列明主席與董事總經理的角色和職責。

The Chairman provides leadership for the Board and is responsible for the overall strategic planning and development of the Group. The Chairman should ensure that the Board works effectively and performs its responsibilities, and that all key and appropriate issues are discussed by the Board in a timely manner. With the support of the Managing Director and senior management, the Chairman is also responsible for ensuring that the directors receive adequate, accurate, clear, complete and reliable information in a timely manner and appropriate briefing on issues arising at Board meetings.

The Managing Director focuses on implementing objectives, policies and strategies approved by the Board. He is in charge of the Company's day-to-day operations and management. The Managing Director is also responsible for formulating the organizational structure, control systems and internal procedures and processes for the Board's approval.

Directors' Induction and Continuous Professional Development

Directors shall keep abreast of regulatory developments and changes in order to effectively perform their responsibilities and to ensure that their contribution to the Board remains informed and relevant.

Every newly appointed director is provided with necessary induction and information to ensure that he/she has a proper understanding of the Company's operations and businesses as well as his/her responsibilities under the Listing Rules and relevant legal and regulatory requirements. Directors are encouraged to participate in appropriate continuous professional development to develop and refresh their knowledge and skills. The company secretary from time to time provides the directors with updates on latest development and changes to the Listing Rules and other relevant legal and regulatory requirements.

主席負責領導董事會，並統籌本集團的整體策略規劃及發展。主席應確保董事會有效運作並履行其職責，以及及時討論所有關鍵及適當問題。在董事總經理及高級管理人員的支持下，主席亦負責確保董事及時收到足夠、準確、清晰、完整及可靠的資料，以及適當知悉董事會會議上所討論的事項。

董事總經理著重執行經董事會批准的目標、政策及策略。彼負責本公司的日常營運及管理。董事總經理亦負責擬定組織結構、監控系統及內部程序和步驟，以提呈董事會批准。

董事入職培訓及持續專業發展

董事應及時了解監管發展及變動，以便有效履行其職責，並確保彼等對董事會作出知情及恰當之貢獻。

每名新委任的董事均獲得就任須知及資訊以確保其對本公司的運作及業務均有適當的理解，以及完全知悉本身於上市規則及相關法律及監管規定項下之職責。董事均獲鼓勵參與適當持續專業發展以發展及更新彼等的知識及技能。公司秘書不時向董事提供上市規則及其他相關法律及監管規定之最新發展及更改的最新資訊。

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During the year ended 31 March 2026, all directors have participated in continuous professional development to develop and refresh their knowledge and skills. A summary of training received by the directors is as follows:

於截至2026年3月31日止年度，全體董事皆有參與持續專業發展以發展及更新他們的知識及技能。董事接受培訓的概要如下：

		Training Areas 培訓範圍	
		Corporate Governance/ Updates on Laws, Rules & Regulations 企業管治／法律、 規則及規例的 最新資訊	Accounting/ Financial/ Management or Other Professional Skills 會計／財務／ 管理或 其他專業技能
Non-executive Chairman	非執行主席		
Mr. Wong Sue Toa, Stewart	王世濤先生	✓	✓
Non-executive Directors	非執行董事		
Mr. Cha Mou Daid, Johnson	查懋德先生	✓	✓
Mr. Tai Sai Ho	戴世豪先生	✓	✓
Executive Directors	執行董事		
Mr. Lee Cheuk Hung (Managing Director)	李卓雄先生 (董事總經理)	✓	✓
Mr. Wong Kin	黃健先生	✓	✓
Independent Non-executive Directors	獨立非執行董事		
Mr. Chau On Ta Yuen	周安達源先生	✓	✓
Mr. Cheung Kwong Tat (appointed on 30 September 2025)	張廣達先生 (於2025年9月30日 獲委任)	✓	✓
Professor Hao Gang	郝剛教授	✓	✓
Professor Ho Richard Yan Ki	何忻基教授	✓	✓
Mr. Poon Kan Young	潘根濃先生	✓	✓

Model Code for Securities Transactions

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the “**Model Code**”) as set out in Appendix C3 to the Listing Rules as the guideline for securities transactions by directors and employees who are likely to be in possession of inside information of the Company.

Specific enquiry has been made to all directors of the Company and all directors have confirmed that they have complied with the Model Code during the year ended 31 March 2026 or the period from the appointment date to 31 March 2026 (for the director appointed during the year). No incident of non-compliance of the Model Code by the employees was noted by the Company.

Company Secretary

The company secretary, namely Mr. Kwok Wing Fai, is the senior accounting manager of the Group. He has the day-to-day knowledge of the affairs of the Company.

The company secretary reports to the Chairman of the Board and plays an important role in supporting the Board by ensuring good information flow within the Board and that the Board policies and procedures are duly followed. He is also responsible for ensuring that the Board is fully appraised of the relevant corporate governance developments relating to the Group and facilitating the induction and professional development of the directors. All directors could have access to the advice and services of the company secretary to ensure that the Board procedures and all applicable laws, rules and regulations are followed.

The company secretary has taken no less than 15 hours of relevant professional training during the year ended 31 March 2026.

證券交易的標準守則

本公司已採納上市規則附錄C3所載之上市發行人董事進行證券交易之標準守則（「**標準守則**」），作為董事及可能知悉本公司內幕消息之僱員進行證券交易之操守守則。

經向本公司全體董事作出具體查詢後，全體董事均確認彼等於截至2026年3月31日止年度或自委任日期起至2026年3月31日期間（就年內獲委任的董事而言）一直遵守標準守則。本公司並無察覺任何僱員違反標準守則之事宜。

公司秘書

公司秘書郭永輝先生為本集團高級會計經理。彼熟悉本公司日常事務。

公司秘書會向董事會主席匯報並在支援董事會方面擔當重要角色，以確保董事會成員之間資訊交流良好，以及妥為遵從董事會政策及程序。彼亦負責確保董事會充分評估與本集團有關的相關企業管治發展及促進董事的入職及專業發展。所有董事均可取得公司秘書的意見及服務，以確保董事會程序及所有適用法律、規則及法規均獲遵從。

截至2026年3月31日止年度，公司秘書已接受不少於15小時的相關專業培訓。

BOARD AND COMMITTEES

Board Proceedings

The Board held four regular meetings during the year ended 31 March 2026 and the principal businesses transacted include:

- Approving the forecast and budget of the Group;
- Approving interim and final results and reports;
- Determining payment of dividend;
- Approving the appointment of an independent non-executive director;
- Reviewing the effectiveness of risk management and internal control systems of the Group; and
- Approving the proposed amendments to the memorandum and articles of association of the Company (the "M&A") for the shareholders' approval.

Notices of regular Board meetings are given to all the directors at least 14 days before the meetings. For other board and committee meetings, reasonable notice is given. The date of each meeting is decided in advance to enable the directors to attend the meeting in person.

Board papers together with all appropriate, complete and reliable information are sent to all the directors at least 3 days before each Board meeting or committee meeting to enable them to make informed decisions. The Board and each director also have separate and independent access to the senior management whenever necessary.

董事會及委員會

董事會的議程

於截至2026年3月31日止年度，董事會舉行四次常規會議，主要處理事項包括：

- 批准本集團的預測及預算；
- 批准中期及全年業績以及報告；
- 釐定股息派付；
- 批准委任一名獨立非執行董事；
- 審閱本集團風險管理及內部監控系統的有效性；及
- 批准建議修訂本公司組織章程大綱及細則（「章程大綱及細則」），並提呈股東批准。

召開董事會常規會議之通知均於會議召開前至少14日向所有董事發出。就其他董事會及委員會會議而言，則會發出合理通知。各會議日期均事先決定，以便董事能夠親自出席會議。

董事會會議文件連同所有適當、完整及可靠的資料，均於各董事會會議或委員會會議舉行前至少3日送呈各董事，以使彼等能夠作出知情決定。董事會和每位董事在有需要的時候，均有自行接觸高級管理人員的獨立途徑。

According to current Board practice, any transaction with a material amount will be considered and dealt with by the Board at a duly convened Board meeting. The Company's articles of association also contain provisions requiring directors to abstain from voting and not to be counted in the quorum at meetings for approving transactions in which such directors or any of their associates (as defined in the Listing Rules) have a material interest.

Audit Committee

The Audit Committee of the Company was established on 22 February 2019. The Audit Committee comprises five independent non-executive directors and Mr. Cheung Kwong Tat possesses appropriate professional qualifications or accounting or related financial management expertise as required under Rule 3.10(2) of the Listing Rules. None of the members of the Audit Committee is a partner or former partner (within two years immediately prior to the date of his/her appointment as a member of the Audit Committee) of Deloitte Touche Tohmatsu, the Company's existing external auditor. Members of the Audit Committee are as follows:

Professor Ho Richard Yan Ki[#] (*Chairman of the committee*)
Mr. Chau On Ta Yuen[#]
Mr. Cheung Kwong Tat[#] (appointed on 30 September 2025)
Professor Hao Gang[#]
Mr. Poon Kan Young[#]

[#] independent non-executive director

The major duties of the Audit Committee include the following:

- Reviewing the financial statements and reports and considering any significant or unusual items raised by the qualified accountant or external auditor before submission to the Board;

根據現時董事會的慣例，凡有重大金額的交易，都會正式召開董事會會議，由董事會考慮及處理。根據本公司的組織章程細則，若董事或其任何聯繫人（定義見上市規則）在將予議決的交易事項上存有重大利益，有關董事必須放棄表決，且不得計入該會議的法定人數內。

審核委員會

本公司的審核委員會於2019年2月22日成立。審核委員會由五位獨立非執行董事組成，張廣達先生具備根據上市規則第3.10(2)條要求的適當專業資格或會計或相關的財務管理專長。審核委員會的各成員並非本公司現任外聘核數師（德勤•關黃陳方會計師行）的合夥人或前任合夥人（緊接其獲委任為審核委員會成員之日前兩年內）。審核委員會的成員如下：

何炘基教授[#] (*委員會主席*)
周安達源先生[#]
張廣達先生[#] (於2025年9月30日獲委任)
郝剛教授[#]
潘根濃先生[#]

[#] 獨立非執行董事

審核委員會的主要職責如下：

- 審閱財務報表及報告及在提呈董事會前，考慮合資格會計師或外聘核數師提出之任何重大或不尋常事項；

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- Making recommendations to the Board on the appointment, re-appointment and removal of external auditor, approving their remuneration and terms of engagement and reviewing and monitoring the external auditor's independence and objectivity;
- Reviewing and reporting to the Board on the adequacy and effectiveness of the Group's financial reporting system, risk management and internal control systems and associated procedures, with the assistance of the Risk Management Committee and the outsourced internal audit function;
- Reviewing the Group's operating, financial and accounting policies and practices; and
- Reporting to the Board on the matters in the CG Code.
- 就委任、重新委任及罷免外聘核數師事宜向董事會提出建議、批准彼等的薪酬及聘用條款，及檢討和監察外聘核數師的獨立性和客觀性；
- 在風險管理委員會及外判內部審核功能的協助下，檢討本集團的財務匯報制度、風險管理及內部監控系統及有關程序是否充足及有效，並向董事會匯報；
- 檢討本集團的營運、財務及會計政策和慣例；及
- 向董事會匯報企業管治守則事宜。

Three Audit Committee meetings were held during the year ended 31 March 2026 and the major works performed are as follows:

- Reviewing and recommending for the Board's approval the annual results for the year ended 31 March 2025 and interim results for the six months ended 30 September 2025;
- Recommending to the Board for the re-appointment of external auditor for the year ended 31 March 2026;
- Assisting the Board in meeting its responsibilities for evaluating, establishing and maintaining effective risk management and internal control systems of the Group; and
- Reviewing the continuing connected transactions for the year ended 31 March 2025, with a recommendation to the Board for approval.
- 就董事會批准截至2025年3月31日止年度之全年業績及截至2025年9月30日止六個月之中期業績進行審閱及提出建議；
- 就續聘截至2026年3月31日止年度的外聘核數師向董事會提出建議；
- 協助董事會履行其責任以評估、設立及維持本集團之有效風險管理及內部監控系統；及
- 審閱截至2025年3月31日止年度的持續關連交易，並向董事會作出推薦建議以供批准。

The Company's annual results for the year ended 31 March 2026 have been reviewed by the Audit Committee.

於截至2026年3月31日止年度，舉行了三次審核委員會會議，以及進行的主要工作如下：

審核委員會已審閱本公司截至2026年3月31日止年度之全年業績。

Re-appointment of External Auditor

Deloitte Touche Tohmatsu has been appointed as the external auditor of the Company since listing of the Company in 2019 and the Audit Committee reviews the re-appointment of the external auditor on an annual basis. Having considered Deloitte Touche Tohmatsu's independence and audit quality, including but not limited to its expertise, resources, effectiveness of the audit process and communication and interaction with the Audit Committee, the Audit Committee recommended the re-appointment of Deloitte Touche Tohmatsu as the Group's external auditor which will be considered by the shareholders of the Company at the forthcoming annual general meeting of the Company.

續聘外聘核數師

自本公司於2019年上市起，德勤•關黃陳方會計師行已獲委任為本公司外聘核數師，審核委員會每年檢討外聘核數師的續聘事宜。經考慮德勤•關黃陳方會計師行的獨立性及審核質素（包括但不限於其專業知識、資源、審核程序成效以及與審核委員會的溝通及互動）後，審核委員會推薦續聘德勤•關黃陳方會計師行為本集團外聘核數師，續聘將由本公司股東於本公司應屆股東週年大會上審議。

Nomination Committee

The Nomination Committee of the Company was established on 22 February 2019. Members of the Nomination Committee are as follows:

Professor Hao Gang[#] (*Chairlady of the committee*)
 Mr. Wong Sue Toa, Stewart^{*}
 Mr. Tai Sai Ho^{*}
 Mr. Chau On Ta Yuen[#]
 Mr. Cheung Kwong Tat[#] (appointed on 30 September 2025)
 Professor Ho Richard Yan Ki[#]
 Mr. Poon Kan Young[#]

^{*} non-executive director

[#] independent non-executive director

提名委員會

本公司提名委員會於2019年2月22日成立，提名委員會的成員如下：

郝剛教授[#] (*委員會主席*)
 王世濤先生^{*}
 戴世豪先生^{*}
 周安達源先生[#]
 張廣達先生[#] (於2025年9月30日獲委任)
 何忻基教授[#]
 潘根濃先生[#]

^{*} 非執行董事

[#] 獨立非執行董事

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The major duties of the Nomination Committee include the following:

- Implementing and reviewing the Policy of Nomination of Directors, including the nomination procedures and the process and criteria adopted by the committee to select and recommend candidates for directorship;
- Reviewing the structure, size and composition (including skills, knowledge, experience and diversity of perspectives) of the Board at least annually and making recommendations on any proposed changes to the Board to complement the Company's corporate strategy;
- Identifying individuals suitably qualified to become Board members and selecting or making recommendations to the Board on the selection of individuals nominated for directorship, in accordance with the Policy for Nomination of Directors;
- Assessing the independence of independent non-executive directors of the Company;
- Making recommendations to the Board on the appointment or re-appointment of directors of the Company and succession planning for directors of the Company in particular the Chairman and the Managing Director;
- Reviewing the Board Diversity Policy, considering the measurable objectives that have been set for implementing the policy and monitoring the progress on achieving those objectives for reporting in the corporate governance report in each annual report of the Company; and
- Supporting the Company's regular evaluation (at least once every two years) of the Board's performance.

提名委員會的主要職責如下：

- 實施及檢討董事提名政策，包括提名程序及委員會所採納以甄選及推薦董事候選人的程序及準則；
- 至少每年檢討董事會的架構、人數及組成（包括技能、知識、經驗及觀點多元化），並就任何為配合本公司的企業策略而擬作出的變動向董事會提出建議；
- 根據董事提名政策物色具備合適資格可擔任董事的人士，並挑選提名有關人士出任董事或就此向董事會提出建議；
- 評核本公司獨立非執行董事的獨立性；
- 就本公司董事委任或重新委任以及本公司董事（尤其是主席及董事總經理）繼任計劃向董事會提出建議；
- 檢討董事會成員多元化政策，考慮為實施政策而設定的可計量目標及監察實現該等目標的進展，以於本公司各年報的企業管治報告書中作出報告；及
- 支援本公司定期（至少每兩年一次）評估董事會的績效。

The Nomination Committee held three meetings during the year ended 31 March 2026 and the major works performed are as follows:

- Reviewing the structure, size and composition of the Board;
- Making recommendation to the Board on the proposed appointment of new independent non-executive director;
- Assessing the independence of the independent non-executive directors of the Company;
- Reviewing and making recommendations to the Board on the re-appointment of directors who are subject to retirement from office by rotation at the forthcoming annual general meeting of the Company; and
- Reviewing the Board Diversity Policy.

The Board Diversity Policy is summarised in the “Board Diversity”.

Remuneration Committee

The Company set up the Remuneration Committee on 22 February 2019. Members of the Remuneration Committee are as follows:

Mr. Poon Kan Young[#] (*Chairman of the committee*)
 Mr. Wong Sue Toa, Stewart^{*}
 Mr. Tai Sai Ho^{*}
 Mr. Chau On Ta Yuen[#]
 Mr. Cheung Kwong Tat[#] (appointed on 30 September 2025)
 Professor Hao Gang[#]
 Professor Ho Richard Yan Ki[#]

* non-executive director

independent non-executive director

The major duties of the Remuneration Committee include the following:

- Formulating remuneration policy and practices and determining the remuneration packages of the executive directors and the senior management; and
- Ensuring that no director or any of his/her associates (as defined in the Listing Rules) will participate in deciding his/her own remuneration.

截至2026年3月31日止年度，提名委員會舉行了三次會議，履行的主要工作如下：

- 檢討董事會的架構、人數及組成；
- 就建議委任新獨立非執行董事向董事會提出建議；
- 評核本公司獨立非執行董事的獨立性；
- 檢討及向董事會建議重新委任於本公司即將舉行的股東週年大會上輪值退任的董事；及
- 檢討董事會成員多元化政策。

董事會成員多元化政策概述於「董事會成員多元化」章節。

薪酬委員會

本公司於2019年2月22日成立薪酬委員會。薪酬委員會的成員如下：

潘根濃先生[#] (*委員會主席*)
 王世濤先生^{*}
 戴世豪先生^{*}
 周安達源先生[#]
 張廣達先生[#] (於2025年9月30日獲委任)
 郝剛教授[#]
 何炘基教授[#]

* 非執行董事

獨立非執行董事

薪酬委員會的主要職責如下：

- 擬定薪酬政策及常規及釐定執行董事和高級管理人員的薪酬待遇；及
- 確保概無董事或其任何聯繫人 (定義見上市規則) 參與釐定其本身薪酬。

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In determining the remuneration, the Remuneration Committee reviewed background information such as key economic indicators, market/sector trend, headcount and staff costs.

The Remuneration Committee held three meetings during the year ended 31 March 2026 and the major works performed are as follows:

- Making recommendation to the Board on the remuneration of newly appointed independent non-executive director;
- Approving the maximum bonus pool and the actual amount to be distributed to the executive directors, senior management and other employees of the Group for the year ended 31 March 2026; and
- Reviewing and determining the salary adjustment for the executive directors, senior management and other employees of the Group for the year commencing 1 April 2026.

薪酬委員會檢討背景資料，如主要經濟指標、市場／行業趨勢、總員工數目及員工成本，以釐定薪酬。

截至2026年3月31日止年度，薪酬委員會舉行了三次會議，履行的主要工作如下：

- 就新委任獨立非執行董事的酬金向董事會提出建議；
- 批准最高的花紅儲備及截至2026年3月31日止年度，將分派給本集團執行董事、高級管理人員及其他僱員的實際花紅款額；及
- 檢討及釐定本集團執行董事、高級管理人員及其他僱員於2026年4月1日起計全年薪酬調整之需求。

Other Board Committee

In addition to delegating specific responsibilities to the Audit Committee, the Nomination Committee and the Remuneration Committee, the Board also established the following Board committee:

其他董事委員會

董事會除了賦予審核委員會、提名委員會及薪酬委員會特定職責外，亦成立了以下董事委員會：

Name of Committee 委員會名稱	Composition of Committee 委員會之組成	Role and Function of Committee 委員會之角色及職能
Investment Committee 投資委員會	Mr. Wong Sue Toa, Stewart (Chairman) 王世濤先生 (主席) Mr. Tai Sai Ho 戴世豪先生 Mr. Lee Cheuk Hung 李卓雄先生	To handle the Group's investment decisions 處理本集團的投資決策

Attendance Record of Directors and Committee Members

董事及委員會成員出席記錄

The attendance record of each director at annual general meeting, Board and committee meetings held during the year ended 31 March 2026 is set out below:

各董事出席截至2026年3月31日止年度舉行的股東週年大會、董事會及委員會會議的記錄載列如下：

Name of Director	董事姓名	Annual General Meeting ^I 股東週年大會 ^I	Board Meeting ^{II} 董事會會議 ^{II}	Audit Committee Meeting ^{III} 審核委員會會議 ^{III}	Nomination Committee Meeting ^{IV} 提名委員會會議 ^{IV}	Remuneration Committee Meeting ^V 薪酬委員會會議 ^V	Investment Committee Meeting ^{VI} 投資委員會會議 ^{VI}
Mr. Wong Sue Toa, Stewart* (Chairman)	王世濤先生* (主席)	1/1	4/4	N/A ^Δ 不適用 ^Δ	3/3	3/3	1/1
Mr. Lee Cheuk Hung (Managing Director)	李卓雄先生 (董事總經理)	1/1	4/4	N/A ^Δ 不適用 ^Δ	N/A ^Δ 不適用 ^Δ	N/A ^Δ 不適用 ^Δ	1/1
Mr. Wong Kin	黃健先生	1/1	4/4	N/A ^Δ 不適用 ^Δ	N/A ^Δ 不適用 ^Δ	N/A ^Δ 不適用 ^Δ	N/A ^Δ 不適用 ^Δ
Mr. Cha Mou Daid, Johnson*	查懋德先生*	0/1	4/4	N/A ^Δ 不適用 ^Δ	N/A ^Δ 不適用 ^Δ	N/A ^Δ 不適用 ^Δ	N/A ^Δ 不適用 ^Δ
Mr. Chung Sam Tin Abraham* ^{VII}	鍾心田先生* ^{VII} Abraham* ^{VII}	N/A 不適用	1/1	N/A ^Δ 不適用 ^Δ	N/A ^Δ 不適用 ^Δ	N/A ^Δ 不適用 ^Δ	N/A ^Δ 不適用 ^Δ
Mr. Tai Sai Ho*	戴世豪先生*	1/1	4/4	N/A ^Δ 不適用 ^Δ	3/3	3/3	1/1
Mr. Chau On Ta Yuen [#]	周安達源先生 [#]	1/1	4/4	3/3	3/3	3/3	N/A ^Δ 不適用 ^Δ
Mr. Cheung Kwong Tat ^{#VIII}	張廣達先生 ^{#VIII}	N/A 不適用	2/2	1/1	1/1	2/2	N/A ^Δ 不適用 ^Δ
Professor Hao Gang [#]	郝剛教授 [#]	1/1	4/4	3/3	3/3	3/3	N/A ^Δ 不適用 ^Δ
Professor Ho Richard Yan Ki [#]	何斯基教授 [#] Yan Ki [#]	1/1	4/4	3/3	3/3	3/3	N/A ^Δ 不適用 ^Δ
Mr. Poon Kan Young [#]	潘根濃先生 [#]	1/1	4/4	3/3	3/3	3/3	N/A ^Δ 不適用 ^Δ
Mr. Yip Kai Yung ^{#IX}	葉啓容先生 ^{#IX}	N/A 不適用	1/1	2/2	1/1	N/A 不適用	N/A ^Δ 不適用 ^Δ

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Notes:

- I. The annual general meeting was held on 19 August 2025. The auditor of the Company, Deloitte Touche Tohmatsu attended such meeting.
- II. Four regular Board meetings were held during the year ended 31 March 2026.
- III. Professor Ho Richard Yan Ki is the Chairman of the Audit Committee.
- IV. Professor Hao Gang is the Chairlady of the Nomination Committee.
- V. Mr. Poon Kan Young is the Chairman of the Remuneration Committee.
- VI. Mr. Wong Sue Toa, Stewart is the Chairman of the Investment Committee.
- VII. Mr. Chung Sam Tin Abraham resigned as a non-executive director on 3 July 2025.
- VIII. Mr. Cheung Kwong Tat was appointed as an independent non-executive director on 30 September 2025.
- IX. Mr. Yip Kai Yung resigned as an independent non-executive director on 1 July 2025.
- * non-executive director
- # independent non-executive director
- △ The director was not a member of the relevant committee.

附註：

- I. 於2025年8月19日舉行股東週年大會，本公司核數師德勤•關黃陳方會計師行出席該會議。
- II. 截至2026年3月31日止年度，本公司舉行了四次董事會常規會議。
- III. 何忻基教授為審核委員會主席。
- IV. 郝剛教授為提名委員會主席。
- V. 潘根濃先生為薪酬委員會主席。
- VI. 王世濤先生為投資委員會主席。
- VII. 鍾心田先生於2025年7月3日辭任非執行董事。
- VIII. 張廣達先生於2025年9月30日獲委任為獨立非執行董事。
- IX. 葉啓容先生於2025年7月1日辭任獨立非執行董事。
- * 非執行董事
- # 獨立非執行董事
- △ 該董事並非有關委員會成員。

RISK MANAGEMENT AND INTERNAL CONTROL

The Board acknowledges its responsibility in overseeing the risk management and internal control systems of the Group on an ongoing basis and reviewing effectiveness of the systems at least annually. The Group's risk management and internal control systems are designed to help achieving the Group's business objectives by providing reasonable, but not absolute, assurance against material misstatement or loss and they are designed to manage rather than completely eliminate the risk of system failure.

The Company adopted a risk management policy and formed the Risk Management Committee chaired by the Managing Director and with members comprising the various senior staff members. Systems and procedures are put in place to identify, evaluate, manage and monitor the risks of different businesses and activities. Regular monitoring of the risk management and internal control systems is mainly performed by each departments who are required to conduct risk self-assessment and to submit risk assessment results and action plans to the Risk Management Committee. The Audit Committee and the Risk Management Committee monitor and assess the risk management systems and the risk management issues. Review on the risk management and internal control systems has to be performed at least annually to assess the effectiveness of the systems in monitoring and managing risks. The Company has not yet set up the internal audit function as the Company considers it to be more cost effective to engage external consultant to perform such internal audit function.

The directors review monthly management reports on the financial results. Monthly management meetings are held to review progress of projects and business performance against budgets and forecasts. Any major variances are highlighted for investigation and control purposes.

風險管理及內部監控

董事會確認其持續監督本集團之風險管理及內部監控系統以及至少每年檢討一次系統有效性之責任。本集團之風險管理及內部監控系統旨在透過就不存在重大錯誤陳述或損失提供合理（但非絕對）以保證協助本集團實現業務目標及旨在管理（但非完全消除）系統失誤之風險。

本公司已採納一項風險管理政策並成立風險管理委員會，由董事總經理擔任主席，成員包括各高級職員。已建立系統及程序以識別、評估、管理及監控各業務及活動之風險。主要由各部門定期監察風險管理及內部監控系統，各部門須進行風險自我評估及將風險評估結果及行動計劃提交予風險管理委員會審閱。審核委員會及風險管理委員會監察及評估風險管理系統及風險管理事宜。須至少每年對風險管理及內部監控系統進行審閱以評估該等系統於監控及管理風險方面的有效性。由於本公司認為聘請外部顧問履行相關內部審核職能更具成本效益，故本公司尚未設立內部審核職能。

董事會審閱每月的財務業績管理層報告。每月亦舉行管理層會議，將項目進度及業務表現與預算及預測作出比較，並列舉所有重要的差異，以作調查及監控。

The Group regulates the handling and the dissemination of inside information to the public in an equal and timely manner in accordance with applicable laws and regulations. The Managing Director and senior management are delegated with responsibilities to control and monitor the proper procedures on the disclosure of inside information.

The Board, as supported by the Audit Committee and the Risk Management Committee, has conducted an annual review of the effectiveness of the Group's risk management and internal control systems, covering all material controls, including financial, operational and compliance controls. Such review, in particular, included the adequacy of resources, staff qualifications and experience, training programmes and budget of the Group's accounting, internal audit and financial reporting functions. The Board also engaged external consultant to assist the Company in reviewing the effectiveness of the Group's risk management and internal control systems during the year ended 31 March 2026. No significant risk issues were identified and appropriate measures have been taken to address the identified areas for improvement. The Board considered the risk management and internal control systems of the Group effective and adequate.

RESPONSIBILITIES IN RESPECT OF THE CONSOLIDATED FINANCIAL STATEMENTS

The Board is responsible for the preparation of the consolidated financial statements. In preparing the consolidated financial statements, Hong Kong Financial Reporting Standards have been adopted, appropriate accounting policies have been applied, and reasonable and prudent judgments and estimates have been made. The reporting responsibilities of the external auditor on the consolidated financial statements of the Company are set out in the "Independent Auditor's Report" section of this annual report.

本集團根據適用法律及法規規範處理並確保內幕消息公平適時地傳播予公眾人士。董事總經理及高級管理層獲授予職責控制及監督內幕消息披露之適當程序。

董事會在審核委員會及風險管理委員會的支持下對本集團風險管理及內部監控系統的有效性進行年度審閱，涉及所有重大監控事項，包括財務、營運和合規監控。特別是，有關審閱包括資源的充足程度、員工資格及經驗、培訓項目以及本集團會計、內部審核及財務報告職能的預算。截至2026年3月31日止年度，董事會亦委聘外部顧問協助本公司對本集團風險管理及內部監控系統的有效性進行審閱。概無發現重大風險問題，而就已發現可改進之地方亦採取了適當措施處理。董事會認為，本集團之風險管理及內部監控系統屬有效及充足。

對綜合財務報表之責任

董事會負責編製綜合財務報表。在編製綜合財務報表時，董事會已採納香港財務報告準則，應用合適之會計政策，並作出合理和審慎的判斷及估計。外聘核數師於本公司綜合財務報表之報告責任載列於本年報「獨立核數師報告」一節內。

DIVIDEND POLICY

The Board has adopted the Dividend Policy on 19 March 2019. According to the Dividend Policy, the Board shall, in recommending or declaring dividends, maintain adequate cash reserves for meeting the Group's working capital requirements and future growth as well as its shareholder value.

The declaration of dividend(s) and/or the amount of dividends (if any) that may be declared and distributed to the shareholders is subject to the discretion of the Board, the constitutional documents of the Company and all applicable laws and regulations and the Board would take into account the following factors of the Group: (i) results of operations and earnings; (ii) general financial conditions; (iii) cash flow situation; (iv) availability of distributable profits; (v) business conditions and strategies; (vi) future operations and earnings; (vii) cash requirements; (viii) expected capital requirements and expenditure plans; (ix) interests of the shareholders as a whole; (x) any restrictions on declaration and/or payment of dividends; and (xi) any other factors that the Board may consider relevant.

Depending on the financial conditions of the Group and the conditions and factors as set out above, dividends may be proposed and/or declared by the Board for a financial year or period as: (i) interim dividend; (ii) final dividend; (iii) special dividend; and (iv) any distribution of net profits that the Board may deem appropriate. Any final dividend for a financial year shall be subject to shareholders' approval.

The Company may declare and pay dividends by way of cash or scrip or by other means that the Board considers appropriate. Any dividend unclaimed shall be forfeited and shall revert to the Company in accordance with the constitutional documents of the Company and applicable laws and regulations. The Board will review the Dividend Policy as appropriate from time to time.

股息政策

董事會已於2019年3月19日採納股息政策。根據股息政策，於建議宣派或宣派股息時，董事會應確保維持足夠的現金儲備，以應付本集團營運資金需求和未來增長，並確保股東價值。

宣派股息及／或可能會向股東宣派和派付的股息金額（如有）由董事會酌情決定，並須受本公司章程文件及所有適用法律法規規限，且董事會將計及以下有關本集團的因素：(i) 經營業績及盈利；(ii) 整體財務狀況；(iii) 現金流情況；(iv) 可分配利潤；(v) 業務狀況及策略；(vi) 未來的經營及盈利；(vii) 現金需求；(viii) 預期資本需求及開支計劃；(ix) 股東整體利益；(x) 對宣派及／或派付股息的任何限制；及(xi) 董事會可能認為相關的任何其他因素。

視乎本集團的財務狀況及上文載列的條件及因素，董事會可能會以下列形式建議及／或宣派任一財政年度或期間的股息：(i) 中期股息；(ii) 末期股息；(iii) 特別股息；及(iv) 任何董事會可能認為屬適當的純利派發。任何財政年度的末期股息均須經股東批准。

本公司可能會以現金或以股代息或董事會認為屬適當的其他方式宣派及派付股息。任何未獲認領的股息將予沒收，並遵照本公司的章程文件及適用法律法規復歸本公司。董事會將不時適當地檢討股息政策。

AUDITOR'S REMUNERATION

The remuneration paid or payable to the external auditor of the Company for the year ended 31 March 2026 is set out below:

核數師薪酬

截至2026年3月31日止年度，本公司支付或應付外聘核數師之薪酬載列如下：

		HK\$'000 千港元
Audit Services	審核服務	1,467
Non-audit Services:	非審核服務：	
Reviewing the financial results and reports for the six months ended 30 September 2025	審閱截至2025年9月30日止六個月之財務業績及報告	499
Others	其他	128
Total	總計	2,094

SHAREHOLDER RIGHTS AND INVESTOR RELATIONS

股東權利及投資者關係

The general meetings of the Company serve as a communication platform where the Board can maintain a face-to-face dialogue with the shareholders and investors. Separate resolutions will be proposed at the general meetings on each substantial issue, including the election of individual directors. The Chairman of the Board as well as the chairman of the Audit Committee, Nomination Committee and Remuneration Committee, or in their absence, other members of the Board or the respective Board committees, will attend the annual general meeting of the Company and be available to answer questions from the shareholders and investors. The external auditor of the Company will also be invited to attend the annual general meeting of the Company to answer questions about the conduct of the audit, the preparation and content of the auditors' report, the accounting policies and auditor independence.

本公司的股東大會為董事會與股東及投資者展開當面對話的溝通平台。於股東大會上，每項重要事宜會個別提出決議案，包括個別董事之選舉。董事會主席以及審核委員會、提名委員會及薪酬委員會的主席（或若彼等缺席，則董事會或各董事委員會的其他成員）將出席本公司股東週年大會並可解答股東及投資者的問題。本公司的外聘核數師亦將獲邀請出席本公司股東週年大會，解答有關進行審核、核數師報告的編製及其內容、會計政策以及核數師獨立性的問題。

To ensure compliance with the Listing Rules, the CG Code and the Company's articles of association, notice of the general meetings together with the shareholders circular and other documents will be sent to the shareholders at least 21 days before the annual general meeting and at least 14 days before the extraordinary general meetings. Voting at annual general meeting or other general meetings will be conducted by way of a poll. The results of the poll will be published on the day of shareholders' meeting by posting on both the Stock Exchange's and the Company's websites.

為確保符合上市規則、企業管治守則及本公司的組織章程細則，股東大會通告連同股東通函及其他文件將於股東週年大會舉行前至少21日及於股東特別大會舉行前至少14日向股東發送。股東週年大會或其他股東大會將以投票方式進行表決。投票結果將於股東大會當日在聯交所網站及本公司網站內公佈。

Convening of Extraordinary General Meeting and Putting Forward Proposals at General Meetings

General meetings shall be convened:

- (i) on the written requisition of any one or more members of the Company deposited at the principal office of the Company in Hong Kong (Office A, 20th Floor, Kings Wing Plaza 1, 3 On Kwan Street, Shek Mun, Shatin, New Territories, Hong Kong) or, in the event the Company ceases to have such a principal office, the registered office (Maples Corporate Services Limited, P.O. Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands) specifying the objects of the meeting and resolutions to the meeting agenda and signed by the requisitionists, provided that such requisitionists held as at the date of deposit of the requisition not less than one-tenth of the voting rights, on a one vote per share basis, of the Company which carries the right of voting at general meetings of the Company; or
- (ii) on the written requisition of any one member of the Company which is a recognised clearing house (or its nominee) deposited at the principal office of the Company in Hong Kong (Office A, 20th Floor, Kings Wing Plaza 1, 3 On Kwan Street, Shek Mun, Shatin, New Territories, Hong Kong) or, in the event the Company ceases to have such a principal office, the registered office (Maples Corporate Services Limited, P.O. Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands) specifying the objects of the meeting and signed by the requisitionist, provided that such requisitionist held as at the date of deposit of the requisition not less than one-tenth of the voting rights, on a one vote per share basis, of the Company which carries the right of voting at general meetings of the Company.

召開股東特別大會及在股東大會提出建議

於下列情況下須召開股東大會：

- (i) 本公司任何一名或以上股東向本公司於香港的主要辦事處（地址為香港新界沙田石門安群街3號京瑞廣場一期20樓A室）或（倘若本公司不再設立該主要辦事處）註冊辦事處（Maples Corporate Services Limited，地址為P.O. Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands）送達書面要求，書面要求須指明會議的對象及會議議程決議案，並由提出要求的人士簽署，惟有關提出要求的人士於遞交要求當日須持有有權於本公司股東大會上投票的本公司投票權（按一股一票基準）不少於十分之一；或
- (ii) 任何一名屬於認可結算所的本公司股東（或其代名人）向本公司於香港的主要辦事處（地址為香港新界沙田石門安群街3號京瑞廣場一期20樓A室）或（倘若本公司不再設立該主要辦事處）註冊辦事處（Maples Corporate Services Limited，地址為P.O. Box 309, Ugland House, Grand Cayman, KY1-1104, Cayman Islands）送達書面要求，書面要求須指明會議的對象，並由提出要求的人士簽署，惟提出要求的人士於遞交要求當日須持有有權於本公司股東大會上投票的本公司投票權（按一股一票基準）不少於十分之一。

If the Board does not within 21 days from the date of deposit of the requisition proceed duly to convene the meeting, the requisitionist(s) themselves or any of them representing more than one-half of the total voting rights of all of them, may convene the general meeting in the same manner, as nearly as possible, as that in which the meeting may be convened by the Board provided that any meeting so convened shall not be held after the expiration of three months from the date of deposit of the requisition, and all reasonable expenses incurred by the requisitionist(s) as a result of the failure of the Board shall be reimbursed to them by the Company.

Procedures for Nomination of Director

If a shareholder (the “Proposer”) wishes to nominate a person (the “Candidate”) to stand for election as a director at a general meeting of the Company, the following documents shall be delivered to the company secretary of the Company to the Company’s principal office in Hong Kong (Office A, 20th Floor, Kings Wing Plaza 1, 3 On Kwan Street, Shek Mun, Shatin, New Territories, Hong Kong):

- (i) a written notice signed by the Proposer, who must be duly qualified to attend and vote at the general meeting, of his/her intention to propose the Candidate for election as a director;
- (ii) a written notice signed by the Candidate of his/her willingness to be elected as a director; and
- (iii) biographical details of the Candidate as required under Rule 13.51(2) of the Listing Rules.

倘董事會於接獲要求當日起計21日內未有正式召開大會，提出要求的人士或當中持有彼等投票權總數過半的任何人士可盡可能按接近董事會召開大會的相同方式召開股東大會，惟如此召開的任何大會不可遲於提交要求當日起三個月屆滿後召開，而提出要求的人士因董事會未能完成有關要求而涉及的所有合理開支，將由本公司向彼等作出補償。

提名董事之程序

股東（「提名人士」）倘擬提名個別人士（「候選人」）於本公司股東大會上參選董事，須將下列文件送達本公司於香港的主要辦事處（地址為香港新界沙田石門安群街3號京瑞廣場一期20樓A室）予本公司的公司秘書：

- (i) 經正式合資格出席股東大會並於會上投票的提名人士簽署表示其有意提名候選人參選董事的書面通知；
- (ii) 候選人簽署表明其參選董事意願的書面通知；及
- (iii) 按上市規則第13.51(2)條規定的候選人個人履歷詳情。

According to the Company's articles of association, the period for lodgment of the required documents mentioned above will be at least seven days, commencing no earlier than the day after the despatch of the notice of the general meeting appointed for such election and ending no later than seven days prior to the date of such general meeting.

Upon receipt of the written notices from the Proposer to propose the Candidate for election as a director at the general meeting, the Company will publish an announcement in accordance with the requirements under the Listing Rules or issue a supplementary circular. The particulars of the Candidate will be included in the announcement or supplementary circular of the Company.

The Proposer must attend the relevant general meeting in person to propose the Candidate (who may or may not attend the meeting himself or herself). In the event of the Candidate being appointed, his/her appointment will remain subject to the Stock Exchange being satisfied as to his/her suitability to act in the role.

Constitutional Documents

The Company adopted the third amended and restated M&A on 19 August 2025 in order to update and bring the M&A in line with the relevant amendments to the Listing Rules in relation to the expanded paperless listing regime including (i) allowing general meetings to be held by physical, electronic or hybrid meetings; (ii) the electronic dissemination of corporate communications by listed issuers; (iii) proposed implementation of the uncertificated shares market; and (iv) make other consequential and housekeeping amendments. Details of the amendments are set out in the circular of the Company dated 24 July 2025. A copy of the third amended and restated M&A is available on the websites of the Company (www.millionhope.com.hk) and the Stock Exchange (www.hkexnews.hk).

根據本公司的組織章程細則，須於最少為七日的期間（由不早於寄發就指定進行有關選舉而召開股東大會通告當日的翌日起計，至不遲於該股東大會舉行日期前七日止）交回上述所需文件。

接獲提名人士就於股東大會上提名候選人參選董事發出的書面通知後，本公司將根據上市規則的規定刊發公告或補充通函。候選人的詳情將載入本公司的公告或補充通函內。

提名人士須親身出席有關股東大會以提名候選人（其未必會親身出席大會）。倘候選人獲委任，其委任仍將須待聯交所信納其擔任職務的合適性後，方可作實。

組織章程文件

本公司於2025年8月19日採納第三次經修訂及重述的大綱及細則，以更新大綱及細則，並使之符合上市規則有關擴大無紙化上市制度的相關修訂，包括(i)允許股東大會以實體、電子或混合會議形式舉行；(ii)上市發行人以電子方式發佈公司通訊；(iii)建議實施無紙證券市場；及(iv)作出其他相應及內務修訂。該等修訂詳情載於本公司日期為2025年7月24日的通函。第三次經修訂及重述的大綱及細則之副本於本公司網站(www.millionhope.com.hk)及聯交所網站(www.hkexnews.hk)可供查閱。

Communication with Shareholders and Other Stakeholders' Enquiries

The Company endeavours to maintain an on-going dialogue with shareholders. Shareholders and other stakeholders may address their enquiries and concerns to the company secretary through the following channels:

By mail: Million Hope Industries Holdings Limited
Attention: Company Secretary
Office A, 20th Floor., Kings Wing Plaza 1
3 On Kwan Street
Shek Mun
Shatin, New Territories
Hong Kong

By email: office@millionhope.com.hk

By telephone: (852) 2693 0276

By fax: (852) 2602 5840

In addition, if shareholders have any enquiries about their shareholdings and entitlement to dividend, they can contact the Hong Kong branch share registrar of the Company using the details below:

Computershare Hong Kong Investor Services Limited
Shops 1712-1716, 17th Floor, Hopewell Centre,
183 Queen's Road East,
Wan Chai, Hong Kong
Tel: (852) 2862 8628
Fax: (852) 2865 0990

To promote effective communication, the Company also maintains a website at www.millionhope.com.hk, where extensive information and updates on the Company's business developments and operations, financial information and other information are posted.

The Company reviewed the implementation and effectiveness of the above shareholders' communication channels and considered them to be effective.

與股東溝通及其他持份者的查詢

本公司致力與股東保持持續對話。股東及其他持份者可以透過下列渠道將彼等的查詢及關注事項傳遞給公司秘書：

郵件： 美亨實業控股有限公司
註明公司秘書收
香港
新界沙田
石門
安群街3號
京瑞廣場一期20樓A室

電郵： office@millionhope.com.hk

電話： (852) 2693 0276

傳真： (852) 2602 5840

此外，股東如有任何有關其股權及股息權利之查詢，可根據下文詳述資料聯絡本公司的股份過戶登記處香港分處：

香港中央證券登記有限公司
香港灣仔
皇后大道東183號
合和中心17樓1712-1716號舖
電話：(852) 2862 8628
傳真：(852) 2865 0990

為了能加強有效的溝通，本公司亦設立了一個網站www.millionhope.com.hk，提供本公司的業務發展及有關營運、財務資料及其他資訊之詳細和最新資料。

本公司已審查上述股東溝通渠道的實施及有效性，並認為該等渠道為有效。



ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT

環境、社會及管治報告書

INTRODUCTION

Million Hope Industries Holdings Limited (the “Company”, together with its subsidiaries, the “Group” or “We”) is a subcontractor with more than 30 years of experience in the design, supply and installation of façade and curtain wall systems in Hong Kong, with a focus on providing one-stop design, supply and installation services for curtain walls, aluminium windows and doors on both new and existing buildings. The Group also works closely with customers and architects to offer tailor-made designs and products to suit the project requirements, and its main customers are contractors and property developers.

Our Vision

- We are responsive to the needs of our clients and are committed to offering innovative solutions and quality service to stay ahead in the industry

Our Mission

- To manufacture and construct the finest curtain wall and windows in Greater China
- Provide customers with system design, manufacturing, supply, problem-solving and advisory services

Our Core Values

- Innovative Solution – We keep up-to-date with the most innovative manufacturing equipment and techniques
- Excellence Service – We maintain high standards of workmanship, quality control and a strong commitment to customer service

引言

美亨實業控股有限公司（「本公司」，連同其附屬公司統稱「本集團」或「我們」）為分包商，於香港外牆及幕牆系統設計、供應及安裝方面擁有逾三十年經驗，專注於為新建及現有建築物的幕牆、鋁合金門窗提供一站式設計、供應及安裝服務。本集團亦與客戶及建築師緊密合作，提供量身訂製的設計及產品，以配合項目的需要，而其主要客戶為總承建商及物業發展商。

我們的願景

- 我們響應客戶需求及致力於提供創新的解決方案及優質服務，保持行業領先地位

我們的使命

- 生產及建造大中華最好的幕牆及窗戶
- 為客戶提供系統設計、製造、供應、問題解決及諮詢服務

我們的核心價值

- 創新的解決方案—我們不斷掌握最具創新性的製造設備及技術
- 卓越的服務—我們保持高標準的工藝、質量控制及對客戶服務的堅定承諾

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 環境、社會及管治報告書

- Care – We take full responsibility for our staff, clients and the community
- Mutual respect – We work together in a collaborative environment based on trust, joint commitment and respect
- 關懷—我們對員工、客戶及社區盡職盡責
- 相互尊重—我們在一個基於相互信任、共同承擔及彼此尊重的協作氛圍中合作

This environmental, social and governance report (the “ESG Report”) summarises the environmental, social and governance (“ESG”) initiatives, plans, and performances of the Group and demonstrates its ongoing commitment towards sustainable development.

The Group was founded in 1990 with the aspiration of providing innovative and effective solutions to clients’ aluminium design and manufacturing needs, and to this day, the Group continues to be guided by its client-focused approach. We remain committed to growing our business from Hong Kong to Mainland China and beyond by drawing on our extensive knowledge base and expertise to deliver quality aluminium design and fabrication solutions.

THE ESG GOVERNANCE STRUCTURE

The Group has developed a governance framework to ensure the alignment of ESG governance with its strategic growth, while advocating ESG integration into its business operations. The Group conducts a top-down management approach concerning its ESG issues, which comprises the board of directors (the “Board”) and the ESG working group (the “Working Group”).

本環境、社會及管治報告書（「環境、社會及管治報告書」）概述本集團的環境、社會及管治（「環境、社會及管治」）的舉措、計劃及表現，並展示其對可持續發展的持續承諾。

本集團於1990年成立，旨在提供創新有效的解決方案以滿足客戶對鋁設計及製造的需求，而時至今日，本集團仍堅持以客戶為中心的方針。憑藉我們廣泛的知識庫及大量的專業知識，我們繼續致力將我們的業務由香港擴展至中國內地及其他地區，以提供優質的鋁設計及製造方案。

環境、社會及管治的管治架構

本集團已制定管治框架，以確保環境、社會及管治的治理與其策略增長一致，同時提倡將環境、社會及管治融入其業務營運。本集團就其環境、社會及管治議題實行由上而下的管理方式，當中包括董事會（「董事會」）及環境、社會及管治工作小組（「工作小組」）。

The Board holds the overall responsibility for overseeing and setting out the Group's ESG strategies, management approach and reporting, including climate-related risks and opportunities. To better manage the Group's ESG-related issues, the Board must hold at least one meeting each year to establish the overall ESG approach, oversee and assess the potential impacts and risks of the ESG issues related to the Group's operation, review the Group's performance against ESG-related targets and the materiality of ESG issues, ensure the effectiveness of the Group's risk management and internal control systems and approve disclosures in ESG reports.

The Group has established the Working Group formed by designated personnel from various functional departments to facilitate the Board's oversight of ESG-related issues. The Working Group is responsible for collecting and analysing the relevant ESG information, identifying and assessing the Group's ESG risks, as well as planning and implementing ESG-related policies, guidelines and measures. The Working Group also assists the Board in identifying, evaluating and prioritising material ESG-related issues through conducting materiality assessments. In addition, the Working Group reports ESG-related matters to the Board at least once a year for the evaluation and subsequent implementation or revision of the Group's ESG strategies and management approach and to ensure appropriate risk management on ESG.

董事會整體負責監督及制定本集團的環境、社會及管治策略、管理方法及報告，包括氣候相關風險及機遇。為更有效地管理本集團的環境、社會及管治相關議題，董事會必須每年至少舉行一次會議，以建立整體的環境、社會及管治方針、監督和評估與本集團營運有關的環境、社會及管治問題的潛在影響和風險，及審視本集團在環境、社會及管治相關目標方面的表現與環境、社會及管治議題的重要性，以確保本集團的風險管理和內部控制系統的有效性，並批准環境、社會及管治報告書的披露。

本集團已成立由不同職能部門的指定人員組成的工作小組，以促進董事會對環境、社會及管治相關議題的監管。工作小組負責收集及分析相關的環境、社會及管治資訊，識別及評估本集團的環境、社會及管治風險，以及計劃及實施環境、社會及管治相關政策、指引及措施。工作小組更透過進行重要性評估，協助董事會識別、評估及優先處理重大環境、社會及管治相關議題。此外，工作小組每年最少一次向董事會報告環境、社會及管治相關事項，以供評估及其後實施或修訂本集團的環境、社會及管治相關策略及管理方法，從而確保環境、社會及管治風險能得到適當的管理。

SCOPE OF REPORTING

The ESG Report generally covers the Group's business activities in Hong Kong and Mainland China, including the corporate head office in Hong Kong, the fabrication plant and dormitory in Huizhou, as well as the office in Dongguan, which represent the Group's major sources of revenue and are under the Group's direct operational control. The Group will continue to assess the major ESG aspects of different businesses and extend the scope of disclosures when and where applicable.

REPORTING FRAMEWORK

The ESG Report has been prepared in accordance with the Environmental, Social and Governance Reporting Code (the "ESG Reporting Code") as set out in Appendix C2 to the Rules Governing the Listing of Securities (the "Listing Rules") on the Main Board of The Stock Exchange of Hong Kong Limited (the "Stock Exchange").

Information relating to the corporate governance practices of the Group has been set out in the Corporate Governance Report of this annual report.

The Group attaches great importance to materiality, quantitative, consistency, and balance during the preparation of this ESG Report and has applied these reporting principles in the aforementioned ESG Reporting Code as follows:

報告範圍

本環境、社會及管治報告書基本涵蓋本集團於香港及中國內地的業務活動，包括在香港的公司總辦事處、在惠州的製造廠及宿舍以及在東莞的辦公室，其為本集團收益的主要來源並由本集團直接經營控制。本集團將繼續評估不同業務的主要環境、社會及管治層面，並適時擴大披露範圍。

報告框架

本環境、社會及管治報告書乃根據香港聯合交易所有限公司（「聯交所」）主板證券上市規則（「上市規則」）附錄C2所載《環境、社會及管治報告守則》（「環境、社會及管治報告守則」）而編製。

有關本集團企業管治常規的資料載於本年報的企業管治報告書內。

在編製本環境、社會及管治報告書的過程中，本集團高度重視重要性、量化、一致性及平衡，並已在上述環境、社會及管治報告守則中應用該等匯報原則如下：

Materiality: A materiality assessment was conducted to identify material ESG-related issues during the year ended 31 March 2026 (the “**Reporting Year**” or “**2026**”), thereby adopting the confirmed material issues as the focus of the ESG Report. The materiality of ESG-related issues was reviewed and confirmed by the Board and the Working Group. Please refer to the section headed “Materiality Assessment” for further details.

Quantitative: The standards and methodologies used in the calculation of relevant data in the ESG Report, as well as the applicable assumptions, were disclosed. The ESG key performance indicators (“**KPIs**”) were supplemented by explanatory notes to establish benchmarks where feasible.

Consistency: The statistical methodologies applied to this ESG Report were substantially consistent with the previous year. If there are any changes that may affect comparison with previous reports (such as changes in the scope of disclosure and calculation methodologies), the Group will provide explanations for the corresponding content of this ESG Report.

Balance: This ESG Report is based on an objective and impartial manner to ensure that the information disclosed faithfully reflects the overall performance of the Group in ESG aspects.

The Group has established internal controls and a formal review process to ensure that any information presented in this ESG Report is as accurate and reliable as possible. This ESG Report has been approved by the Board and the Working Group.

REPORTING PERIOD

The ESG Report describes the ESG activities, challenges, and measures taken by the Group from 1 April 2025 to 31 March 2026.

重要性：我們進行了重要性評估以識別截至2026年3月31日止年度（「**報告年度**」或「**2026年**」）的重大環境、社會及管治相關議題，從而將已確認的重大事宜作為環境、社會及管治報告書的重點。環境、社會及管治相關議題的重要性由董事會及工作小組審視及確認。詳情請參閱「重要性評估」一節。

量化：用於計算環境、社會及管治報告書中相關數據的標準、方法，以及適用的假設均已披露。環境、社會及管治關鍵績效指標（「**關鍵績效指標**」）由解釋附註補充，以在可行情況下建立基準。

一致性：本環境、社會及管治報告書應用的統計方法與上一年度基本一致。倘出現任何可能會影響與以往報告進行比較的變動（如披露範圍及計算方法的變動），本集團會在本環境、社會及管治報告書的相應內容中加入註釋。

平衡：本環境、社會及管治報告書基於客觀公正的原則，確保所披露的資料如實反映本集團在環境、社會及管治方面的整體表現。

本集團已建立內部控制及正式審閱程序，以最大程度確保本環境、社會及管治報告書內呈列的任何資料準確可靠。本環境、社會及管治報告書已獲董事會及工作小組批准。

報告期

本環境、社會及管治報告書描述本集團自2025年4月1日至2026年3月31日的環境、社會及管治活動、挑戰及所採取的措施。

STAKEHOLDER ENGAGEMENT

We value our stakeholders and their feedback regarding our businesses and ESG aspects. To understand and address their key concerns, we have appointed an independent consultant to complete a comprehensive stakeholder engagement and materiality assessment. The Group has also been maintaining close communication with its key stakeholders through different channels. We will continue to increase the involvement of stakeholders through constructive conversation to chart a course for long-term prosperity. The Group's communication channels with the key stakeholders and their respective expectations are summarised as follows:

持份者參與

我們重視我們的持份者及他們對我們業務及環境、社會及管治方面的意見反饋。為了解及回應彼等的關注重點，我們已委聘一名獨立顧問來完成全面的持份者參與及重要性評估。本集團亦一直透過不同渠道與主要持份者維持密切溝通。我們將持續透過建設性對話增加持份者的參與，從而為長期發展榮景制定方針。本集團與主要持份者的溝通渠道及彼等各自的期望概述如下：

Stakeholders 持份者	Expectations and Concerns 期望及關注	Communication Channels 溝通渠道
Shareholders and investors 股東及投資者	• Corporate governance system • 企業管治系統 • Business strategies and performance • 業務策略及表現 • Financial results • 財務業績 • Investment returns • 投資回報	• Annual general meeting and other shareholder meetings • 股東週年大會及其他股東大會 • Financial reports • 財務報告 • Announcements and circulars • 公告及通函 • Company website and email • 公司網站及電子郵件
Employees 僱員	• Career development • 職業發展 • Health and safety • 健康及安全 • Remuneration and benefits • 薪酬及福利 • Equal opportunities • 平等機會	• Training, seminars, and briefing sessions • 培訓、研討會及簡介會 • Team bonding activities • 團隊關係促進活動 • Regular performance reviews • 定期績效考核

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 環境、社會及管治報告書

Stakeholders 持份者	Expectations and Concerns 期望及關注	Communication Channels 溝通渠道
Customers and business partners 客戶及業務夥伴	• Privacy protection • 私隱保護 • Business integrity and ethics • 商業誠信與道德	• Sales team • 銷售團隊 • Online platforms and email • 線上平台及電子郵件 • Events • 活動
Suppliers and vendors 供應商及銷售商	• Fair tendering • 公平招標 • Business ethics and reputation • 商業道德與信譽	• Supplier management meetings and events • 供應商管理會議及活動
Government and regulatory bodies 政府及監管機構	• Compliance with rules and laws • 遵守規則及法律	• Compliance officer • 合規主任
Media, non-governmental organisations (“NGOs”), and the public 媒體、非政府組織（「非政府組織」）及公眾	• Giving back to society • 回饋社會 • Environmental protection • 環境保護 • Social welfare • 社會福利 • Health and safety • 健康及安全	• ESG reports • 環境、社會及管治報告書 • Media • 媒體 • External marketing company • 外部營銷公司 • Charity • 慈善

We aim to collaborate with our stakeholders to improve our ESG performance and continuously create greater value for the wider community.

我們致力與持份者攜手合作，持續改善環境、社會及管治表現，並持續為廣大社區創造更大價值。

MATERIALITY ASSESSMENT

During the identification of the most material issues, the Group has completed a peer benchmarking exercise to review the ESG disclosure of industry peers and has also involved the Group's employees and management staff to complete a materiality survey on the Group's current ESG strategy, initiatives and performance.

The three-stage materiality assessment process undertaken is described in further detail below:

Step 1: Identification

A peer benchmarking exercise was conducted to review the ESG disclosure of industry peers and determine the current disclosure level of the industry. Internal stakeholders were also invited to complete an online survey to rank the importance of ESG topics to themselves and the Group respectively.

Step 2: Prioritisation

Results from the peer benchmarking exercise were consolidated to develop a prioritised list of potential material ESG issues for further validation.

Step 3: Validation of Material Issues

The Working Group convened a meeting with the independent consultant to confirm a finalised list of material KPIs for disclosure.

重要性評估

於識別最重大的議題時，本集團已完成同業基準評估，以檢視同業對環境、社會及管治事項的披露情況，亦讓本集團僱員及管理人員參與完成對本集團當前環境、社會及管治策略、舉措及表現的重要性調查。

以下進一步闡述實行重要性評估程序的三個階段：

第一步：識別

進行同業基準評估，檢視同業對環境、社會及管治事項的披露情況，並確定行業的現時披露水平。內部持份者均會受邀完成網上調查，按各個環境、社會及管治議題分別對於彼等及本集團的重要程度給予評級。

第二步：制定優先次序

對同業基準評估的結果予以整合分析，制定潛在的重大環境、社會及管治議題優先清單，以進行進一步確認。

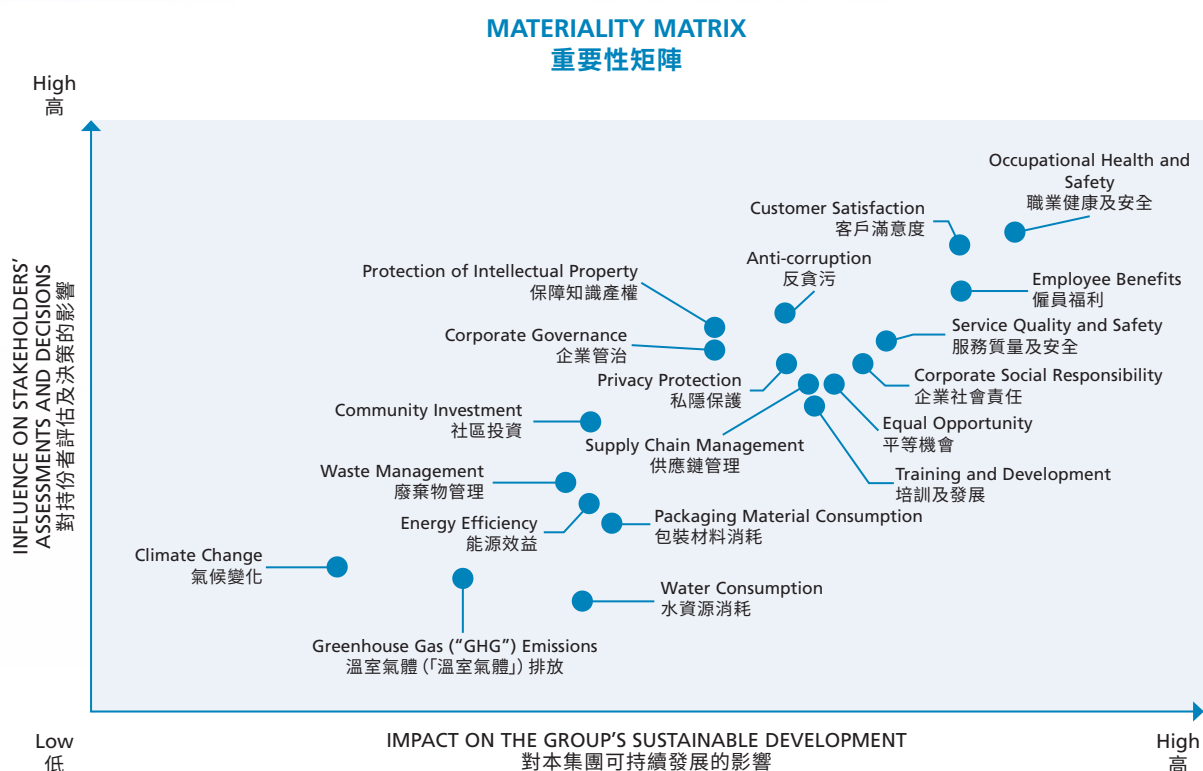
第三步：確認重大議題

工作小組與獨立顧問召開會議，確認重大關鍵績效指標的最終清單，以供披露。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 環境、社會及管治報告書

The following matrix is a summary of the Group's material ESG issues:

以下矩陣為本集團的重大環境、社會及管治議題概要：



During the Reporting Year, the Group confirmed that it has established appropriate and effective management policies and internal control systems for ESG issues and that the disclosed contents comply with the requirements of the ESG Reporting Code.

於報告年度，本集團確認其已就環境、社會及管治議題制定合適且有效的管理政策及內部監控系統，且所披露內容均符合環境、社會及管治報告守則的規定。

CONTACT US

We welcome stakeholders to provide their opinions and suggestions. You can provide your valuable advice in respect of the ESG Report or our performances in sustainable development by emailing office@millionhope.com.hk.

聯繫我們

我們歡迎持份者提供意見及建議。閣下可透過電子郵件方式(office@millionhope.com.hk)向我們提供有關環境、社會及管治報告書或我們可持續發展表現的寶貴建議。

A. ENVIRONMENTAL

The Group is fully committed to enhancing its operations to fulfil its present needs without compromising the future. The Group values sustainable long-term planning and environmental stewardship through enhanced energy efficiency, reduced emissions, resource conservation, and heightened environmental awareness. In line with this commitment, the Group has implemented the in-house Office Administration Environmental Management Regulations and follows the ISO 14001 Environmental Management System to guide its approach to environmental issues and ensure compliance with relevant environmental laws and regulations. In order to promote environmental consciousness and cultivate an internal sustainability culture, the Group has established environmental targets on GHG emissions, waste management, energy use efficiency and water efficiency. The environmental targets will be reviewed by the Working Group and their progress will be reported to the Board annually to achieve these targets. Besides, we regularly organise environmentally friendly activities with our employees and have installed a designated greening area at our fabrication plant.

A. 環境

本集團全面致力於在不影響未來需求且滿足其目前所需的情況下加強其業務。通過提高能源效率、減少排放、節約資源及提高環保意識，本集團體現其對可持續的長遠規劃及環境規劃的重視。為達到此承諾，本集團已實施內部的《辦公室行政環境管理規定》及遵守ISO14001環境管理體系，為其環境議題提供處理指引，並確保遵守相關環境法律及法規。為促進環保意識及培養內部可持續文化，本集團已就溫室氣體排放、廢物管理、能源使用效率及用水效率制定環境目標。這些環境目標會由工作小組審視，將每年向董事會報告進度，以確保達成目標。此外，我們定期與僱員一起組織環保活動，並於我們的製造廠中設立指定綠化區。

Emissions

The Group is committed to incorporating sustainability into its decision-making process and is determined to fulfil its corporate responsibility by creating a sustainable business model. As the Group recognises the environmental impacts of its business operations, particularly in terms of air pollutants and GHG emissions, it has formulated the Office Administration Environmental Management Regulations to guide employees into adopting more sustainable practices and raise their environmental awareness. In order to ensure our current efforts in environmental management are on the right track, Million Hope Industries Limited, the principal operating subsidiary of the Company, has also attained certification of the ISO 14001 Environmental Management System to show our eagerness to go beyond expectations. In the long run, we will continue to enhance our environmental management strategies by monitoring and minimising the environmental impacts of our businesses.

During the Reporting Year, the Group was not aware of any material non-compliance with laws and regulations concerning air and GHG emissions, discharges into water and land, and generation of hazardous and non-hazardous wastes that would have a significant impact on the Group, including but not limited to the Air Pollution Control Ordinance (Cap. 311), the Noise Control Ordinance (Cap. 400) and the Waste Disposal Ordinance (Cap. 354) of Hong Kong, the Environmental Protection Law of the People's Republic of China ("PRC"), the Water Pollution Prevention Law of the PRC, the Environmental Impact Assessment Law of the PRC and the Energy Conservation Law of the PRC.

排放物

本集團致力於將可持續發展納入決策過程，並透過創建可持續的商業模式，決心履行其企業責任。本集團已認識到其業務營運對環境造成的影響，尤其是空氣污染物及溫室氣體排放方面的環境影響。因此，本集團制定了《辦公室行政環境管理規定》，以指導僱員採取更可持續的舉措和提高其環保意識。為確保我們目前在環境管理方面的努力在正確的軌道上，本公司的主要營運附屬公司——美亨實業有限公司亦獲得ISO 14001環境管理體系認證，展現出我們超越預期目標的熱忱。長遠而言，我們將透過監察及減少業務的環境影響繼續加強我們的環境管理策略。

於報告年度，本集團概沒有發現涉及廢氣及溫室氣體排放、向水及土地的排污、產生有害及無害廢棄物並對本集團有重大影響的嚴重違反法律及法規的事件，該等法律及法規包括但不限於香港的《空氣污染管制條例》(第311章)、《噪音管制條例》(第400章)及《廢物處置條例》(第354章)、《中華人民共和國環境保護法》、《中華人民共和國水污染防治法》、《中華人民共和國環境影響評價法》及《中華人民共和國節約能源法》。

Emissions Control

Exhaust Gas Emissions

The principal source of emissions arising out of the Group's operations was the consumption of petrol and diesel by vehicles. Due to our business nature and industry limitations, the use of vehicles is inevitable. Therefore, we have relevant policies in place to control air emissions from such sources.

Summary of the Group's exhaust gas emission performance:

Types of exhaust gas	廢氣的類型	Unit 單位	2026 2026年	2025 2025年
Nitrogen oxides (NO _x)	氮氧化物	kg 公斤	230.24	218.18
Sulphur oxides (SO _x)	硫氧化物	kg 公斤	0.29	0.33
Particulate matter (PM)	顆粒物	kg 公斤	22.62	21.39

At our Hong Kong operations, we retain strict control over air pollutants and noxious emissions arising from our installation works to ensure compliance with the Air Pollution Control Ordinance (Cap. 311). We also encouraged our staff to raise their sustainability awareness.

排放物控制

廢氣排放

本集團營運產生的主要排放物源自車輛消耗的汽油及柴油。由於業務性質及行業限制，使用車輛無可避免。因此，我們已制定相關政策控制該等來源產生的廢氣排放。

本集團的廢氣排放表現概要：

於香港營運方面，我們維持嚴格控制安裝工程所產生的空氣污染物及有害排放，以確保符合《空氣污染管制條例》(第311章)。我們亦鼓勵員工提高自身的可持續發展意識。

GHG Emissions

With reference to GHG Protocol and using operational control approach due to the access to operational data, our GHG emissions are disclosed in tonnes of carbon dioxide ("CO₂") equivalent ("tCO₂e"). The GHGs include but are not limited to CO₂, Nitrous oxide ("N₂O") and methane ("CH₄"). The Group's GHG emissions are mainly generated from the fuel consumption of vehicles and the use of refrigerants (Scope 1) and purchased electricity (Scope 2). During the Reporting Year, the Group enhanced its data collection method and thus expanded its calculation and disclosure on other indirect GHG emissions from the value chain (Scope 3) arising from waste generated in operations.

To reduce the Group's GHG emissions, the Group has set a target in the year ended 31 March 2022 ("2022") to gradually reduce GHG emissions intensity (tCO₂e/employee) by the year ending 31 March 2027 ("2027"), using 2022 as the baseline year. To achieve the target, the Group has formulated a series of energy-saving policies that aim to reduce the Group's carbon footprint, which will be further elaborated in the section headed "Energy Efficiency" under the aspect "Use of Resources". Besides, the Group has installed a designated green area at the fabrication plant, where different species of trees and foliage were planted to reduce the carbon footprint.

溫室氣體排放

經參考《溫室氣體盤查議定書》及鑑於可取得的營運數據而採用營運控制權法，本集團的溫室氣體排放按噸二氧化碳（「**二氧化碳**」）當量（「**噸二氧化碳當量**」）披露。溫室氣體包括但不限於二氧化碳、一氧化二氮（「**N₂O**」）及甲烷（「**CH₄**」）。本集團的溫室氣體排放主要源自車輛的燃料消耗及製冷劑的使用（範圍1），以及外購電力（範圍2）。於報告年度內，本集團強化其數據收集方法，因此亦擴大其對價值鏈中營運所產生廢棄物導致的其他間接溫室氣體排放（範圍3）的計算及披露。

為減少本集團的溫室氣體排放，本集團已於截至2022年3月31日止年度（「**2022年**」）制定目標，以2022年為基準年，於截至2027年3月31日止年度（「**2027年**」）之前逐步降低溫室氣體排放密度（噸二氧化碳當量／僱員）。為達成目標，本集團已制定一系列節能政策，旨在減少本集團的碳足跡，進一步詳情載於「資源使用」層面的「能源效益」一節。此外，本集團已於製造廠設立指定綠化區域，於有關區域種植不同種類的樹木及植物，以減少碳足跡。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 環境、社會及管治報告書

During the Reporting Year, due to an increase in resource consumption driven by higher production volume, the Group's GHG emissions (Scope 1 and Scope 2) increased by approximately 14.78% compared to 2025, rising from 268.38 tCO₂e to 308.04 tCO₂e. Comparing to the baseline of 1.50 tCO₂e/employee in 2022, the GHG emissions intensity (Scope 1 and Scope 2) has decreased by approximately 18.00%, indicating that the Group remains on track to achieve its aforementioned target.

於報告年度內，由於產量增加帶動資源消耗增加，本集團的溫室氣體排放（範圍1及範圍2）較2025年增加約14.78%，由268.38噸二氧化碳當量升至308.04噸二氧化碳當量。相較2022年為1.50噸二氧化碳當量／僱員的基準，溫室氣體排放密度（範圍1及範圍2）已下降約18.00%，表明本集團仍可實現上述目標。

Summary of the Group's GHG emission performance:

本集團的溫室氣體排放表現概要：

Indicator ¹	指標 ¹	Unit 單位	2026 2026年	2025 2025年
Direct GHG emissions (Scope 1)	直接溫室氣體排放（範圍1）	tCO ₂ e	55.75	62.73
• Petrol and diesel consumed by vehicles	• 汽車消耗的汽油及柴油	噸二氧化碳當量		
• Use of refrigerants	• 製冷劑的使用			
Energy indirect GHG emissions (Scope 2)	能源間接溫室氣體排放（範圍2）	tCO ₂ e	252.29	205.65
• Purchased electricity	• 外購電力	噸二氧化碳當量		
Total GHG emissions (Scope 1 and 2)	溫室氣體排放總量（範圍1及2）	tCO ₂ e	308.04	268.38
		噸二氧化碳當量		
Total GHG emission intensity (Scope 1 and 2) ²	溫室氣體排放總量密度（範圍1及2） ²	tCO ₂ e/ employee	1.23	1.05
		噸二氧化碳當量／僱員		
Other indirect GHG emissions (Scope 3)	其他間接溫室氣體排放（範圍3）	tCO ₂ e	29.57	N/A
• Category 5: Waste generated in operations	• 類別5: 營運產生的廢棄物	噸二氧化碳當量		不適用
Total GHG emissions (Scope 1, 2 and 3)	溫室氣體排放總量（範圍1、2及3）	tCO ₂ e	337.61	268.38
		噸二氧化碳當量		
Total GHG emission intensity (Scope 1, 2 and 3)	溫室氣體排放總量密度（範圍1、2及3）	tCO ₂ e/ employee	1.35	1.05
		噸二氧化碳當量／僱員		

Note(s):

1. GHG emission data are calculated based on, but not limited to, "The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standards" issued by the World Resources Institute and the World Business Council for Sustainable Development, "How to prepare an ESG Report – Appendix 2: Reporting Guidance on Environmental KPIs" issued by the Stock Exchange, "Global Warming Potential Values" from the Sixth Assessment Report (AR 6) of the Intergovernmental Panel on Climate Change (IPCC), "Compositions of Refrigerant Blends" issued by the United States Environmental Protection Agency, the "Notice on Releasing the Carbon Dioxide Emission Factor of Electricity in 2023" published by the Ministry of Ecology and Environment of the PRC and the "ESG Data Hub" published by CLP Holdings Limited.
2. As at 31 March 2026, the Group had 251 employees (as at 31 March 2025: 256) in total. Unless specified otherwise, the data is also used for calculating other intensity data.

Sewage Discharge

We do not consume a significant volume of water through our business activities, and therefore our business activities do not generate a material portion of discharge into water. As the sewage discharged by the Group is discharged into the municipal sewage pipe network, the amount of sewage discharge is considered the amount of water consumed. The amount of water consumed and corresponding water-saving initiatives are described in the section headed "Water Consumption" under the aspect "Use of Resources".

附註：

1. 溫室氣體排放數據基於包括但不限於世界資源研究所及世界可持續發展工商理事會刊發的《溫室氣體盤查議定書：企業會計與報告標準》、聯交所刊發的《如何準備環境、社會及管治報告－附錄二：環境關鍵績效指標匯報指引》、政府間氣候變化專門委員會(IPCC)第六次評估報告的《全球暖化潛能值》、美國環保署發布的《冷媒混合物的成分》、中國生態環境部公布的《關於發布2023年電力二氧化碳排放因子的公告》及中華電力有限公司發布的《環境、社會及管治數據庫》計算。
2. 於2026年3月31日，本集團合共有251名僱員（於2025年3月31日：256名）。除另有說明外，該數據亦用於計算其他密度數據。

污水排放

我們的業務活動用水量不大，因此我們的業務活動並未產生大量向水的排放。由於本集團的污水排入市政污水管網，因此污水排放量被視為耗水量。耗水量及相應的節水措施將於「資源使用」層面的「水資源消耗」一節中說明。

Waste Management

In response to the limited landfill capacity, the Group is determined to carry out its responsibility of driving down our waste by implementing various waste minimisation strategies.

Hazardous Waste

The Group generated a limited amount of hazardous waste during daily operation. In the event that significant hazardous wastes are produced, the Group must engage a qualified chemical waste collector to handle such wastes in order to comply with the relevant environmental laws and regulations.

We aim to mitigate the potential impacts of hazardous waste and take all necessary precautions to handle and manage it properly. The standardised procedure for usage of rags continued to be implemented with an aim to enhance resource efficiency. Ultimately, all hazardous chemical wastes are collected separately and stored in designated areas for proper processing by qualified licensed external contractors.

廢棄物管理

為了應對垃圾堆填容量有限的問題，本集團決定履行其責任實施多項減廢策略，為減廢盡微薄之力。

有害廢棄物

本集團於日常營運過程中僅產生有限有害廢棄物。倘若產生任何重大有害廢棄物，本集團必須聘請合資格化學廢棄物收集商處理有關廢棄物，以遵守相關的環境法律及法規。

我們旨在減少有害廢棄物的潛在影響並採取一切必要預防措施以對其妥善處理及管理。本集團繼續實施標準化抹布使用流程，旨在提高資源效率。最終，所有有害化學廢棄物被分開收集並存放在指定區域，以便交予符合資格的持牌外聘承包商進行妥善處置。

Summary of the Group's hazardous waste disposal performance:

本集團的有害廢棄物棄置表現概要：

Types of hazardous waste	有害廢棄物的類型	Unit 單位	2026 2026年	2025 2025年
Ink cartridges	墨盒	kg 公斤	0.50	1.50
Lamps	燈管	kg 公斤	4.00	8.00
Packaging drums	包裝桶	kg 公斤	24.00	25.00
Rags contaminated with chemicals	被化學物質污染的抹布	kg 公斤	40.00	45.00
Total hazardous waste disposal	有害廢棄物棄置總量	kg 公斤	68.50	79.50
Hazardous waste disposal intensity	有害廢棄物棄置密度	kg/employee 公斤／僱員	0.27	0.31

Non-hazardous Waste

無害廢棄物

The non-hazardous waste generated by the Group is mainly paper. To minimise the environmental impacts from non-hazardous waste generated from its business operations, the Group has set a target in 2022 to reduce the total non-hazardous waste disposal intensity (tonnes/employee) by 2027, using 2022 as the baseline year. To achieve the target, the Group has adopted various waste reduction measures and initiatives to manage waste effectively and encourage recycling in our operations. In the Group's offices, the "3R" principle of reduce, reuse and recycle is promoted to each employee in hopes of developing a green office culture. With such waste management approaches, we hope to embed an environmental-friendly mindset among our employees. Employees are required to adopt the following initiatives and assume responsibility for the overall waste management in our offices:

本集團產生的無害廢棄物主要是紙張。為了將其業務營運中所產生的無害廢棄物對環境的影響減至最低，本集團已於2022年制定目標，以2022年為基準年，於2027年前降低總無害廢棄物棄置密度（噸／僱員）。為實現目標，本集團已採取各種減廢措施及舉措以有效地管理廢棄物，並鼓勵在業務營運中回收利用。本集團在辦公室向僱員宣傳減少、重複使用及回收的「3R」原則，希望建立綠色辦公文化。藉助上述廢棄物管理方法，我們希望向僱員灌輸環保理念。僱員均需採取以下舉措，並承擔辦公室內整體廢棄物管理的責任：

- Use double-sided printing or photocopying wherever possible;
- Utilise electronic media for communication;
- Utilise advanced multifunction printers to further minimise unnecessary use of paper;
- Reuse scrap paper when possible; and
- Place "Green Message" reminders on office equipment.
- 盡可能使用雙面打印或影印；
- 使用電子媒體溝通；
- 使用先進的多功能打印機以進一步將不必要的紙張使用減至最低；
- 盡可能重複使用廢紙；及
- 在辦公設備貼上「環保訊息」提示。

Within the Group's fabrication plants, the Administrative Measures on Waste were formulated to improve environmental awareness among employees by providing detailed implementation guidance on waste collection, segregation, storage and disposal, which has proven to be effective in minimising manufacturing waste.

In addition to the above measures, the Group also promotes waste reduction knowledge to employees through bulletin boards and office memos to raise employees' waste reduction awareness.

During the Reporting Year, the Group's total non-hazardous waste generation increased by approximately 8.79%, with the intensity remaining comparable to that of 2025. However, when comparing to the baseline of 0.03 tonnes/employee in 2022, the intensity has increased by approximately 33.33%, which was in line with the increase in production volume. The Group is currently in the process of achieving its aforementioned target, and will continue to promote waste reduction initiatives in the future. For example, during the Reporting Year, the Group successfully recycled approximately 0.36 tonnes of paper.

本集團的製造廠制定了《廢棄物管理規定》，並通過對廢物收集、分類、儲存及棄置提供詳細的實施指引提高僱員的環保意識，事實證明此舉可有效減少製造廢棄物。

除以上措施外，本集團亦透過告示板及辦公室備忘錄向僱員宣揚減廢知識，提高僱員的減廢意識。

於報告年度內，本集團無害廢棄物產生總量增加約8.79%，而密度則維持2025年的相若水平。然而，相較2022年為0.03噸／僱員的基準，密度增加約33.33%，與產量的增幅一致。本集團正在努力實現上述目標，並將在未來繼續推動減少廢物的舉措。例如，於報告年度內，本集團成功回收約0.36噸紙張。

Summary of the Group's non-hazardous waste generation performance:

本集團的無害廢棄物產生表現概要：

Types of non-hazardous waste	無害廢棄物的類型	Unit 單位	2026 2026年	2025 2025年
General waste and paper	一般廢棄物及紙張	tonnes 噸	10.02	9.21
Total non-hazardous waste disposal	無害廢棄物棄置總量	tonnes 噸	10.02	9.21
Non-hazardous waste disposal intensity	無害廢棄物棄置密度	tonnes/ employee 噸／僱員	0.04	0.04

Use of Resources

The Group is committed to becoming a resource-saving and environmentally friendly enterprise to promote environmental protection. The Group has established the Energy Resource Management Regulations to govern the use of energy and water to achieve higher efficiency and reduce unnecessary use of resources.

資源使用

本集團致力於成為資源節約型及環保型企業，以促進環境保護。本集團已建立《能源資源管理規定》以規管能源及水資源的使用，以達致更高效率及減少不必要的資源使用。

Energy Efficiency

The Group aims to minimise the environmental impacts resulting from its operations by identifying and adopting appropriate measures. Energy policies, measures, and practices have been developed to show our commitment to energy efficiency. To minimise the environmental impacts of energy consumption from the Group's business operations, the Group has set a target in 2022 to reduce the total energy consumption intensity (MWh/employee) by 2027, using 2022 as the baseline year. To achieve the target, the Group has adopted the following energy-saving measures:

- Replace obsolete lighting fixtures with LED lights;
- Procure energy efficient electrical appliances with the Grade 1 Energy Label;
- Install automatic timers for all lights and air-conditioning units to avoid unnecessary energy use;
- Post reminders near switches and electrical appliances to remind employees to reduce electricity consumption; and
- Utilise video conferencing, teleconferencing and email to communicate with Huizhou Factory so as to minimise non-essential travel.

In addition, a photovoltaic panel system has been installed on top of the dormitory building roof in the PRC in response to the trend towards adopting renewable energy, which further reduced the Group's carbon footprints.

能源效益

本集團旨在通過識別及採取適當措施，盡量減少其營運造成的環境影響。本集團已制定能源政策、措施及慣例，以展現我們對能源效率的承諾。為盡量減少本集團業務營運中能源消耗對環境的影響，本集團已於2022年制定目標，以2022年為基準年，於2027年前降低總能源消耗密度（兆瓦時／僱員）。為達成目標，本集團已採納以下節能措施：

- 以LED燈替換陳舊的照明裝置；
- 採購帶有一級能源標籤的節能電器；
- 為所有照明及空調裝置安裝自動計時器以避免不必要的能源消耗；
- 在開關及電器附近張貼告示以提醒僱員減少耗電；及
- 使用視頻會議、電話會議及電郵與惠州工廠溝通，以盡量減少不必要的差旅。

此外，為響應採用可再生能源的趨勢，本集團已在中國的宿舍樓屋頂上安裝光伏面板系統，進一步減少了其碳足跡。

During the Reporting Year, direct energy consumption of vehicles has reduced with the utilisation of hybrid vehicle. On the other hand, the Group's total energy consumption increased by approximately 10.97% compared to 2025, which was in line with the increase in production volume. Comparing to the baseline of 3.00 MWh/employee in 2022, the total energy consumption intensity has increased by approximately 11.00%. The Group is currently in the process of achieving its aforementioned target, and will continue to promote energy conservation.

於報告年度內，隨着混合動力車輛投入使用，車輛的直接能源消耗有所減少。一方面，本集團能源消耗總量較2025年增加約10.97%，與產量的增幅一致。相較2022年為3.00兆瓦時／僱員的基準，總能源消耗密度增加約11.00%。本集團目前正致力實現上述目標，並將繼續推廣節能工作。

Summary of the Group's energy consumption performance:

本集團的能源消耗表現概要：

Types of energy	能源的類型	Unit 單位	2026 2026年	2025 2025年
Direct energy consumption ³	直接能源消耗量 ³	MWh	194.65	220.10
• Diesel	• 柴油	兆瓦時		
• Petrol	• 汽油			
Indirect energy consumption	間接能源消耗量	MWh	641.72	533.57
• Purchased electricity	• 外購電力	兆瓦時		
Total energy consumption	能源總消耗量	MWh	836.37	753.67
		兆瓦時		
Energy consumption intensity	能源消耗密度	MWh/ employee 兆瓦時／僱員	3.33	2.94

Note(s):

附註：

3. The unit conversion method for energy consumption data is formulated based on the "Energy Statistics Manual" issued by the International Energy Agency.

3. 能源消耗數據的單位換算方法為根據國際能源機構發布的《能源統計手冊》所制定。

Water Consumption

Due to the geographical location of the Group's operations, we have never encountered any major issues in sourcing water that is fit for purpose.

The Group is striving to reduce the consumption of water resources during business operations. To minimise the environmental impacts posed by water consumption, the Group has set a target in 2022 to gradually reduce the water consumption intensity ($\text{m}^3/\text{employee}$) by 2027, using 2022 as the baseline year. To achieve the target, the Group has posted environmental messages to remind employees of water conservation, aiming to enhance our employees' awareness of water conservation.

During the Reporting Year, the Group's total water consumption increased by approximately 17.33% compared with 2025, which was in line with the increase in production volume. Comparing to the baseline of $27.40 \text{ m}^3/\text{employee}$ in 2022, the total water consumption intensity has increased by approximately 35.44%. The Group is currently in the process of achieving its aforementioned target, and will continue to promote water conservation initiatives in the future.

Summary of the Group's water consumption performance:

水資源消耗

由於本集團營運的地理位置，我們在求取適用水源方面未曾遇上任何重大問題。

本集團致力減少業務營運中的水資源消耗。為盡量減少用水對環境造成的影響，本集團於2022年制定目標，以2022年為基準年，於2027年前逐步降低用水密度（立方米／僱員）。為達成目標，本集團張貼環保提示，提醒僱員節約用水，旨在提高僱員節約用水的意識。

於報告年度，本集團的總用水量較2025年增加約17.33%，與產量增加一致。相比2022年為 27.40 立方米／僱員 的基準，總用水密度增加約35.44%。本集團目前正努力實現上述目標，並將在未來繼續推動節約用水的舉措。

本集團的用水表現概要：

Indicator	指標	Unit 單位	2026 2026年	2025 2025年
Total water consumption	總用水量	m^3 立方米	9,313.83	7,938.46
Water consumption intensity	用水密度	$\text{m}^3/\text{employee}$ 立方米／僱員	37.11	31.01

Use of Packaging Material

Major packaging materials the Group uses are protective wooden squares and boards, depending on the storage requirements of the products and the specifications of the customers' orders. The Group makes every effort to minimise the wastage of resources and continuously explores new packaging materials and transportation modes that are more environmentally friendly and cost-saving.

During the Reporting Year, increased production volumes led to higher consumption of packaging materials to enhance the protection of products during delivery. Meanwhile, certain types of packaging materials such as masking tape and styrofoam have been streamlined to reduce unnecessary wastage.

Summary of the Group's packaging material consumption performance:

包裝材料的使用

本集團使用的主要包裝材料為防護木方及木板，視乎產品的儲存要求及客戶訂單規格而定。本集團盡最大努力減少資源浪費，不斷探索更環保、更節省成本的新包裝材料及運輸方式。

於報告年度，產量增加導致包裝材料消耗增加，以加強付運過程中的產品保護。同時，我們已精簡若干類型的包裝材料，如膠帶及發泡膠，以減少不必要的浪費。

本集團的包裝材料消耗表現概要：

Types of packaging material	包裝材料的類型	Unit 單位	2026 2026年	2025 2025年
Card board	紙板	pieces 件	1,020	370
Protective rubber cover	防護膠蓋	pieces 件	18,246	15,724
Masking tape	膠帶	rolls 卷	8,120	10,005
Bubble wrap	氣泡紙	rolls 卷	788	745
Transparent tape	透明膠帶	boxes 盒	133	100
Coloured tape	彩色膠帶	rolls 卷	3,028	1,808
Wooden square	木方	pieces 件	27,900	11,850
Board	木板	pieces 件	1,040 ⁴	140
Styrofoam	發泡膠	pieces 件	5,200	13,500

Note(s):

4. The quantity in terms of pieces has increased, whereas the size of each piece was reduced.

附註：

4. 以件數計算的數量有所增加，而每件的尺寸則有所減少。

The Environment and Natural Resources

The Group believes that corporate development should not come at the expense of the environment and natural resources and therefore recognises its responsibility to minimise the negative environmental impacts of its business operations as an ongoing commitment to good corporate citizenship. The Group has established the Quality and Environmental Management System Integrated Handbook to reduce its significant impacts on the environment and natural resources. The Group remains conscious of its potential impact and therefore regularly assesses the environmental risks of our business model, adopts preventive measures to reduce risks, and ensures compliance with relevant laws and regulations.

Green Working Environment

Paperless Office

To reduce paper usage, the Group strongly advocates paperless office operations. All offices conduct their operations electronically as much as possible to reduce the use and consumption of office paper and save forest resources. We also encourage employees to utilise electronic means of communication within the offices and with suppliers.

環境及天然資源

本集團認為企業發展不應以犧牲環境及天然資源為代價，因此意識到有責任將其業務營運的負面環境影響降至最低，以此作為其良好企業公民的持續承諾。本集團已建立《質量及環境管理制度整合手冊》，以減少對環境及天然資源的重大影響。本集團亦對其潛在的環境影響保持警戒，因此會定期評估其業務模式的環境風險，採取預防措施以降低風險，並確保遵守相關法律及法規。

綠色工作環境

無紙化辦公室

為減少紙張使用，本集團大力提倡無紙化辦公室運作。所有辦公室均盡可能以電子方式營運，以減少使用及消耗辦公紙張，並節約森林資源。我們亦鼓勵員工於辦公室內及與供應商進行溝通時利用電子媒介。

Noise Pollution

The Group recognises that noise pollution may be generated as a result of its business nature. Therefore, the Group has implemented a number of measures to reduce noise levels and ensure that the quality of life in the neighbourhood will not be severely disrupted. Whenever the noise level exceeds the prescribed level regulated by the Noise Control Ordinance and other relevant guidelines issued by the Environmental Protection Department, the Group will investigate the underlying factors and make respective arrangements. Repair and maintenance are regularly carried out on silent equipment which is used where available. With the relevant measures, the Group aims to minimise the impact on its neighbourhood.

Climate Change

The Group strives to gradually comply with the enhanced climate-related disclosure requirements under the new ESG Reporting Code regarding climate-related risks exposed and climate-related opportunities available. To this end, the Group has begun to enhance its climate disclosures following the four core pillars: Governance, Strategy, Risk Management, and Metrics and Targets.

Governance

The Group is committed to managing the potential climate-related risks that may impact its business activities. The Group has formulated the Quality and Environmental Management System Integrated Handbook, which stipulates that the management of the Group reviews the Group's environmentally-related risks and opportunities annually.

噪音污染

本集團意識到其業務性質可能會造成噪音污染。因此，本集團實施多項措施降低噪音水平，確保鄰近居民的生活質素不會受到嚴重滋擾。當噪音水平超過《噪音管制條例》及環境保護署發出的其他相關指引所訂明的規定水平時，本集團將調查有關原因並作出相應安排。若情況許可，我們將使用靜音設備並進行定期維護。透過有關措施，本集團致力於盡力減少對鄰近居民造成的影響。

氣候變化

本集團致力逐步遵從新《環境、社會及管治報告守則》中關於所面臨氣候相關風險及所掌握氣候相關機遇的強化氣候相關披露規定。為此，本集團已開始按照四大核心支柱，即管治、策略、風險管理，以及指標與目標，加強其氣候相關披露。

管治

本集團致力於管理可能影響其業務活動的潛在氣候相關風險。本集團已制定《質量及環境管理制度整合手冊》，規定本集團管理層每年檢討本集團的環境相關風險及機遇。

Our Working Group, with oversight from the Board, regularly reviews climate-related issues and risks, ensuring our strategies incorporate these critical factors. To ensure that the Board and the Working Group remain informed and that their knowledge is up to date, we provide regular training and materials on climate-related topics to equip both the Board and the Working Group with sufficient knowledge of climate-related issues and awareness on the impacts of such issues on the Group's business and operations. The Group will engage an external consultant, when appropriate, to provide necessary assistance with regard to climate-related issues.

The Group considers climate-related risks and opportunities in its strategy development, business planning, and day-to-day operations, including decisions on major transactions. The Group identifies these risks and opportunities through its regular materiality assessments and risk review processes. As with other material risks, the Group applies consistent risk management and internal control mechanisms to evaluate and manage relevant risks and opportunities, with oversight provided by the management and regular reporting to the Board. When ESG issues are discussed on an annual basis through board meetings, climate change-related risks and opportunities will be included.

The management delegated by the Board is responsible for periodically reviewing climate-related targets based on the Group's performance and updating the Board at least once a year.

The Group has set a medium-term GHG emissions target. To further its climate commitment, the Group will continue to explore the feasibility of establishing a long-term climate-related or carbon neutrality target as part of the Group's transition plan.

我們的工作小組在董事會的監督下，定期審閱氣候相關事宜及風險，確保我們的策略納入該等關鍵因素。為確保董事會及工作小組掌握最新資訊並持續提升相關知識，我們定期提供氣候相關主題的培訓及材料，使董事會及工作小組具備充足的氣候相關事宜知識，並了解該等事宜對本集團業務及營運的影響。本集團將在適當情況下聘請外部顧問，就氣候相關事宜提供必要協助。

本集團在制定策略、進行業務規劃及日常營運（包括就重大交易作出決策）時，均會考慮氣候相關風險及機遇。本集團透過定期的重要性評估及風險檢討流程，識別該等風險及機遇。與其他重大風險一樣，本集團採用一致的風險管理及內部監控機制，以評估及管理相關風險及機遇，並由管理層進行監督及定期向董事會匯報。每年透過董事會會議討論環境、社會及管治事宜時，亦會涵蓋氣候變化相關風險及機遇。

董事會授權的管理層負責根據本集團的表現定期檢討氣候相關目標，並至少每年向董事會匯報一次最新情況。

本集團已設定中期溫室氣體排放目標。為進一步推進其氣候承諾，本集團將繼續探索訂立長期氣候相關或碳中和目標的可行性，作為本集團轉型計劃的一部分。

At this stage, climate-related performance metrics have not been incorporated into the Group's remuneration policies. The Group will continue to monitor developments in this area to inform future integration of such metrics.

Strategy

With reference to the IFRS Sustainability Disclosure Standards ("ISSB Standards"), climate-related risks are divided into physical and transition risks. In the meantime, the Group has also identified potential opportunities related to transition to low-carbon economy. Considering the nature of the climate-related risks and opportunities as well as the "2030/2060 Target", i.e. to peak carbon emissions before 2030 and achieve carbon neutrality by 2060 in the PRC where the Group operates, the time horizons of assessment are as the following:

- Short term: The upcoming year, 2027, aligns with our prevailing environmental targets set in 2022 using the performance in that year as the baseline.
- Medium term: 2030, which aligns with the national strategies.
- Long term: 2060, which aligns with the national strategies.

現階段，氣候相關表現指標仍未納入本集團的薪酬政策。本集團將持續關注此領域的發展，以便未來將此類指標納入薪酬政策。

策略

參照國際財務報告準則可持續發展披露準則（「ISSB準則」），氣候相關風險分為物理風險及轉型風險。同時，本集團亦識別轉型為低碳經濟的潛在機會。考慮到氣候相關風險及機遇的性質以及本集團營運所在地中國的「2030/2060目標」，即於2030年前實現碳達峰，並於2060年前實現碳中和，評估的時間範圍如下：

- 短期：下一年度（2027年），與本集團於2022年設定的現行環境目標一致，並以該年度的表現作為基準。
- 中期：2030年，與國家策略一致。
- 長期：2060年，與國家策略一致。

Climate-related risks 氣候相關風險	Potential impacts 潛在影響	Time horizon 時間範圍	Mitigation and adaptation strategies 緩解及適應策略
Physical – acute risks 物理－急性風險	Increased severity of extreme weather events may disrupt the Group's business operations, damage the power grid and communication infrastructure and hinder and injure its employees during their work, especially during commutes and outdoor construction work. 極端天氣事件的嚴重性增加可能會導致本集團的業務營運中斷、破壞電網及通訊基礎設施，以及在工作期間阻礙及傷害員工，尤其是通勤及戶外建築工作期間。 Typhoons and storms may lead to a temporary or permanent halt of the Group's business operations at our fabrication plant located in coastal areas, which exposes the Group to risks associated with delayed performance or non-performance, therefore adversely affecting its profitability. 颱風及風暴可能導致本集團位於沿海地區的製造廠暫時或永久停止業務營運，從而令本集團面臨有關延遲履約或不履約的風險，因而對其盈利能力產生不利影響。	Short term 短期	The Group has evaluated the potential extreme weather events that would adversely impact the Group's business operations and has included the relevant risks in the Group's risk management system. 本集團已評估會對本集團業務營運造成不利影響的潛在極端天氣事件，並將相關風險納入本集團風險管理制度。 We have installed shelter awnings and fans to maintain adoptable worksite temperatures, preventing employees from suffering heat stroke. We also provide herbal tea to workers in hot environments. 我們已安裝遮陽篷及風扇，將工作場所的溫度保持在可適應的水平，防止員工中暑。我們亦在炎熱環境中提供涼茶予工人。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 環境、社會及管治報告書

Climate-related risks 氣候相關風險	Potential impacts 潛在影響	Time horizon 時間範圍	Mitigation and adaptation strategies 緩解及適應策略
Transition – policy and legal risks 轉型－政策及法律風險	Increasingly stringent legislation and regulations may increase the Group's costs and burden for compliance and commitment. 法規及監管要求日趨嚴格，可能增加本集團合規及履約的成本與負擔。	Medium term 中期	Relevant staff has been designated to monitor the regulatory environment on an ongoing basis and keep the management informed. Moreover, professional advice will be sought from the external ESG specialist when preparing the regular ESG reporting. 本集團已指派相關人員持續監察監管環境，並隨時向管理層匯報最新情況。此外，於編製定期環境、社會及管治報告書時，本集團將尋求外部環境、社會及管治專業顧問提供意見。 Looking forward, the Group plans to engage independent professionals to enhance the reliability of key ESG metrics by limited assurance. 未來，本集團計劃委聘獨立專業人士，透過有限鑒證服務，提升關鍵環境、社會及管治指標的可靠性。
Transition – market risk 轉型－市場風險	If the Group fails to properly respond to the appeal from stakeholders regarding climate action, it will face risks of reputational loss. 若本集團未能妥善回應持份者對氣候行動的訴求，將面臨聲譽受損的風險。	Medium term 中期	The Group will increase transparency in the disclosure of climate-related information. 本集團將提升氣候相關信息披露的透明度。

Climate-related opportunities 氣候相關機遇	Potential impacts 潛在影響	Time horizon 時間範圍	Implementation strategies 實施策略
Market opportunities 市場機遇	Amid growing emphasis on sustainable urban development and the Hong Kong government's commitment to carbon neutrality, demand for energy-efficient building upgrades continues to rise. 隨著可持續城市發展日益受到重視及香港政府致力實現碳中和，對節能建築升級的需求不斷增長。	Long term 長期	The Group will try to capitalise on this opportunity by offering advanced green building retrofit services and energy-efficient façade solutions. By positioning ourselves as a leader in sustainable building solutions, we aim to attract environmentally conscious clients and developers. 本集團將把握這一機遇，提供先進的綠色建築改造服務及節能幕牆解決方案。透過確立我們在可持續建築解決方案領域的領先地位，我們旨在吸引具環保意識的客戶及開發商。

While being headquartered in Hong Kong, the Group's fabrication plant, dormitory and office are located in Guangdong, the PRC. Even though the Group's business model and value chain do not currently face significant and concentrated climate-related risks and opportunities, the Group regularly monitors related risks that may affect its operations and strives to grasp any related opportunities. The Group is aware of the growing climate-related risks to its business such as business model, strategy, resource allocation and the carrying amounts of assets and liabilities.

Based on the information that is available to the Group at the reporting date, it is unable to assess climate-related risks using scenario analysis, and to separately identify the current and anticipated financial effect of the climate-related risks and opportunities and quantify relevant amounts and changes or conduct scenario analysis.

儘管本集團總部設於香港，但其製造廠、宿舍及辦公室均位於中國廣東省。雖然本集團現時的業務模式及價值鏈並未面臨重大且集中的氣候相關風險與機遇，但本集團仍定期監察可能影響其營運的相關風險，並致力把握任何相關機遇。本集團意識到氣候相關風險對業務的影響日益顯著，涵蓋業務模式、策略、資源配置，以及資產與負債的賬面值等方面。

根據本集團於報告日期可獲取的資料，目前尚無法運用情景分析評估氣候相關風險，亦未能獨立識別氣候相關風險與機遇的當前及預期財務影響，或對相關金額、變動進行量化或開展情景分析。

To reinforce its resilience against the impact of climate change on its operations, the Group is at an early stage of assessing its climate resilience, with significant uncertainty in quantifying potential impacts and their timing. The Group's capacity to adapt its business approach over time is supported by the operational and planning flexibilities within its current business model and it will acquire additional resources if necessary. The Group will continue to enhance its data capabilities, and explore the use of climate-related scenario analysis that is commensurate with its circumstances, including scenarios aligned with the latest international climate agreements, in order to enhance its understanding and reporting of climate-related risks and opportunities through regular risk assessments when they become measurable in the future.

Comparing with the previous reporting year, the Group's climate mitigation measures remain the same. The Group has been taking comprehensive environmental protection measures as detailed throughout the section headed "Environmental".

As of the end of the Reporting Year, the Group does not have a formal climate-related transition plan in place. Despite recognising the importance of addressing climate-related risks and opportunities, the Group is currently in the process of developing a plan to align its operations with sustainable practices and mitigate environmental impacts. The Group is committed to the development of this plan to enhance transparency and accountability in its environmental initiatives.

為強化應對氣候變化對營運影響的韌性，本集團現正處於評估氣候韌性的初步階段，於量化潛在影響及其時間方面存在重大不確定性。本集團現有業務模式具備營運及規劃上的靈活性，足以支持其隨時調整業務方針，並在必要時獲取額外資源。本集團將持續提升數據能力，以及探索運用與其實際情況相稱的氣候相關情景分析，包括與最新國際氣候協議接軌的情景，以期於未來相關風險與機遇可予計量時，透過定期風險評估，加深對氣候相關風險與機遇的理解及匯報。

與上一報告年度相比，本集團的氣候緩解措施維持不變。本集團一直採取全面的環境保護措施，詳情載於「環境」一節。

截至報告年度末，本集團尚未制定正式的氣候相關轉型計劃。儘管深知應對氣候相關風險與機遇的重要性，本集團目前仍在制定相關計劃，以使其營運與可持續實踐保持一致，並減輕環境影響。本集團致力推進此計劃的制定，以提升其環保舉措的透明度及問責性。

Risk Management

Climate-related risks are addressed as part of enterprise risk inventory along with other types of risk such as strategic, financial, compliance, and operational risks. The assessment is comprised of key risk management processes to ensure key corporate risks are properly identified and adequately assessed, managed and monitored.

To identify and assess risks, our risk management process will take into account the vulnerability, probability and impact of risks. The vulnerability assessment considers the level of exposure of the business line to each risk. The probability assessment anticipates the likelihood of each risk to materialise in the upcoming 12 months. The impact assessment considers factors such as financial loss, corporate reputation, and business operations. The combined scores of all the three dimensions are used to classify risks into four severity levels. Critical risks will be escalated to the Risk Management Committee and the Board immediately.

Metrics and Targets

The Group's measurement of GHG emissions is described in the paragraph headed "GHG Emissions" above. We currently do not possess reasonable and supportable information to quantify the amount or percentage of assets or business activities that are vulnerable to transition and physical risks, or aligned with related opportunities.

風險管理

氣候相關風險作為企業風險清單的一部分，與其他類型的風險一同被考量，包括策略、財務、合規及營運風險。評估工作包括關鍵風險管理流程，以確保各項重大企業風險得以妥善識別、充分評估、有效管理及持續監察。

於識別及評估風險時，本集團的風險管理流程會考量風險的脆弱性、發生概率及影響程度。脆弱性評估衡量各業務線面對各項風險的暴露水平；概率評估預測各項風險於未來十二個月內發生的可能性；影響評估則考慮財務損失、企業聲譽及業務營運等因素。綜合以上三個維度的評分，將風險劃分為四個嚴重程度等級。關鍵級別風險將即時上報至風險管理委員會及董事會。

指標與目標

本集團溫室氣體排放的計量方式已於上文「溫室氣體排放」段落闡述。本集團現時並無合理及可靠的資料，以量化受轉型及物理風險影響或與相關機遇相符的資產或業務活動的金額或比例。

The Group did not maintain an internal carbon price during the Reporting Year. Nevertheless, the Group will continuously monitor the relevant carbon price in the market and the latest regulations associated with carbon tax to assess the potential increase in costs. The Group will reference industry-based metrics for enhanced climate disclosure in the future.

The Group has established directional targets which are focused on reducing or preventing GHG emissions, including reduction in consumption and emission by intensity per employee. The Group is committed to environmental targets using the performance in 2022 as the baseline with steady progress. Metrics and progress of the targets have been set out in sections headed “Emissions” and “Use of Resources” above.

The abovementioned targets apply to applicable segments within the reporting scope. Only Scope 1 and Scope 2 emissions are covered by the GHG target, reflecting our effort on activities that the Group directly controls. As the Group is not engaged in carbon-intensive activities, its GHG target was not derived using a sectoral decarbonisation approach. The Group does not rely on carbon offset to achieve the gross GHG target. It may consider purchasing carbon credits to support climate projects in future.

於報告年度內，本集團並未實施內部碳定價。儘管如此，本集團將持續監察市場相關碳價及碳稅最新法規，以評估潛在成本增幅。未來，本集團將參考行業基準指標，以加強氣候相關披露。

本集團已制定方向性目標，聚焦減少或防止溫室氣體排放，包括按僱員人均密度計算的消耗量及排放量減幅。本集團以2022年的表現為基準，致力實現環境目標，並穩步取得進展。各項目標的指標及進展已載於上文「排放物」及「資源使用」章節。

上述目標適用於報告範圍內的相關分部。溫室氣體目標僅涵蓋範圍1及範圍2排放，反映本集團對其直接控制的業務活動推進相關工作的成果。由於本集團並未從事碳密集型活動，其溫室氣體目標並非採用行業脫碳方法制定。本集團不依賴碳抵消來達成溫室氣體總量目標，未來或會考慮購買碳信用以支持氣候項目。

B. SOCIAL

Employment

The Group believes that employees are invaluable in maintaining its competitive advantages, providing the Group with a driving force for continuous innovation. Therefore, the Group is determined to create an inclusive working environment that enhances job satisfaction and talent retention. To protect its employees, the Employee Handbook was established to cover all employment policies related to recruitment, promotion, remuneration, dismissal, etc. The Group periodically reviews existing policies and employment practices to ensure continuous improvement of its employment standards and competitiveness in the industry.

The Group provides medical insurance to all full-time employees and free annual body checks for senior management. Optional dental coverage is provided for full-time employees. Senior managers and directors are covered by work-related personal accident insurance.

In addition, qualified employees are entitled to paid sick leave and compassionate leave. All female employees are entitled to maternity leave, and eligible male employees are given 5 days of paternity leave.

B. 社會

僱傭

本集團認為，員工是維持其競爭優勢的寶貴力量，為本集團提供持續創新的動力。因此，本集團決心營造一個包容的工作環境，提高工作滿意度及挽留人才。為保障其員工，本集團已制定《員工手冊》，內容涵蓋有關招聘、晉升、薪酬、解僱等所有僱傭政策。本集團定期審視現行政策及僱傭常規，以確保其僱傭標準及行業競爭力持續提升。

本集團為所有全職員工提供醫療保險，並為高級管理層提供免費年度體檢。全職員工獲提供自願性牙科保險。高級管理層及董事享有與工作相關的人身意外保險。

此外，合資格員工亦可享受有薪病假及恩恤假。所有女性員工均可享受產假，符合條件的男性員工可享受5天的侍產假。

During the Reporting Year, the Group was not aware of any material non-compliance with the labour laws and regulations, including but not limited to the Employment Ordinance of Hong Kong, the Labour Law of the PRC and the Labour Contract Law of the PRC. Beyond compliance with legislation on Mandatory Provident Fund (“MPF”) in Hong Kong, the Group was awarded “Good MPF Employer 10 Years Award” by the Mandatory Provident Fund Schemes Authority during the Reporting Year. It was also presented the “e-Contribution Award” and “MPF Support Award” as further recognition of its continuous efforts in enhancing the retirement protection for its employees.

As at 31 March 2026, the Group had 251 employees (as at 31 March 2025: 256). The breakdown of employees by gender, employment type, age group, geographical region and employee category was as follows:

於報告年度，本集團並無發現任何重大違反勞動法律法規的情況，包括但不限於香港的《僱傭條例》、《中華人民共和國勞動法》及《中華人民共和國勞動合同法》。除遵守香港強制性公積金（「強積金」）法例外，於報告年度內，本集團榮獲強制性公積金計劃管理局頒發「十年積金好僱主獎」。本集團亦榮獲「電子供款」及「積金推廣獎」，進一步肯定本集團於持續致力提升僱員退休保障方面不遺餘力。

於2026年3月31日，本集團有251名（於2025年3月31日：256名）僱員。按性別、僱傭類別、年齡組別、地區及僱員類別劃分的僱員明細如下：

Category	類別	As at 31 March 2026 於2026年 3月31日	As at 31 March 2025 於2025年 3月31日
By gender	按性別		
Male	男性	184	191
Female	女性	67	65
By employment type	按僱傭類別		
Full-time	全職	251	256
Part-time	兼職	0	0
By age group	按年齡組別		
30 or below	30歲或以下	33	38
31-50 years old	31至50歲	140	144
51 or above	51歲或以上	78	74
By geographical region	按地區		
Hong Kong	香港	134	140
Mainland China	中國內地	117	116
By employee category	按僱員類別		
Management	管理層	11	11
Middle level	中級員工	24	24
General	普通員工	216	221

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 環境、社會及管治報告書

During the Reporting Year, the Group's overall employee turnover rate⁵ was approximately 9.96% (2025: approximately 8.59%), demonstrating its efforts in employee retention. The employee turnover rate⁶ by gender, age group and geographical region was as follows:

於報告年度，本集團的整體僱員流失率⁵約為9.96%（2025年：約為8.59%），表明其致力挽留僱員。按性別、年齡組別及地區劃分的僱員流失率⁶如下：

Category	類別	2026 2026年	2025 2025年
By gender	按性別		
Male	男性	9.24%	8.38%
Female	女性	11.94%	9.23%
By age group	按年齡組別		
30 or below	30歲或以下	24.24%	15.79%
31 to 50 years old	31至50歲	7.14%	6.25%
51 or above	51歲或以上	8.97%	9.46%
By geographical region	按地區		
Hong Kong	香港	8.21%	8.57%
Mainland China	中國內地	11.97%	8.62%

Note(s):

- The overall employee turnover rate is calculated by dividing the total number of employees leaving employment during the Reporting Year by the number of employees at the end of the Reporting Year.
- The employee turnover rate for each category is calculated by dividing the number of employees leaving employment in the specified category during the Reporting Year by the number of employees in the specified category at the end of the Reporting Year.

附註：

- 整體僱員流失率按報告年度內離職僱員總數除以報告年度末的僱員數目計算。
- 各類別的僱員流失率按報告年度內指定類別離職僱員數目除以報告年度末的指定類別僱員數目計算。

Employment Practices

Recruitment, Promotion and Dismissal

The Group adheres to the principles of openness and fairness and adopts a robust recruitment process based on merit selection against the job criteria applied. Job applicants are assessed based on their skills, qualifications, suitability for the positions and potential to fulfil the Group's current and future needs, regardless of their race, gender, religion, physical disability, marital status, sexual orientation, etc.

We offer promotion and development opportunities to outstanding employees through an open and fair assessment system to explore employees' capabilities. Performance reviews are conducted regularly by the Group, and employees are provided with the opportunity to openly discuss their performance and career development with their supervisors. The results of performance reviews are used for employees' salary reviews and promotion considerations. Employees have promotion and salary adjustment opportunities twice a year.

Besides, the Group does not tolerate the dismissal of employees on any unreasonable basis. Any termination of the employment contract would be based on reasonable and lawful grounds supported by the internal policies of the Group.

僱傭常規

招聘、晉升及解僱

本集團堅持公開和公平的原則，並採取根據所申請職位的篩選標準擇優錄取的一套可靠的招聘程序。對求職者的評估是基於他們的技能、資格、對職位的適合性以及滿足本集團目前及未來需求的潛力，而不論其種族、性別、宗教、身體殘疾、婚姻狀況、性取向等。

我們透過公開和公平的評估系統為傑出的僱員提供晉升及發展機會。本集團定期進行績效評估，並為僱員提供與主管就其表現及職業發展進行開放討論的機會。我們會按照僱員績效評估的結果來作出薪金調整及晉升考慮。僱員每年有兩次晉升及薪金調整機會。

此外，本集團絕不容忍以任何不合理的理由解僱員工。終止任何僱傭合約均會按本集團內部政策支持的合理及合法理據進行。

Diversity, Equal Opportunities and Anti-discrimination

The Group believes that maintaining a diverse talent pool is beneficial and is committed to creating and maintaining an inclusive and collaborative workplace culture in which all employees can develop and unleash their full potential. We are dedicated to providing equal opportunity in all aspects of employment and maintaining a workplace that is free from discrimination, physical or verbal harassment, against any individual based on race, religion, colour, national origin, age, sex, sexual orientation, or disability.

To ensure each employee understands the importance of continuing our inclusive workplace culture, all employees are required to attend a mandatory orientation briefing to ensure that our expectations of acceptable professional conduct are well understood across the Group.

多元化、平等機會及反歧視

本集團明白維持多元人才庫益處良多，並致力於締造及維持一個包容及協作的職場文化，令所有僱員均可充分培養及發揮潛力。我們致力在僱傭各方面提供平等機會，並確保任何人在工作場所內不會因種族、宗教、膚色、國籍、年齡、性別、性取向或殘疾而遭受歧視、身體或言語騷擾。

為確保每位僱員了解延續我們的包容性職場文化的重要性，所有僱員均需參加強制性的入職培訓，以確保本集團全體僱員了解我們對可接受專業操守的期望。

Case Study: Dream Girls

The Group has been supportive of women pursuing employment opportunities in the construction industry. In this Reporting Year, the Group continued its support by designating an employee to join the 6th generation of Dream Girls, a promotional team established by Chun Wo Development Holdings Limited. Aiming to eliminate the public's misconceptions of the construction industry and reshape its professional, safe and vibrant image, their social media page shares information about their daily work, industry knowledge and everyday lives. This page has successfully attracted more than 50,000 followers. Through contributing to this project, the Group hopes that more female will enter the traditionally male-dominated construction industry. While the shortage of manpower is mitigated, it in turn leads to greater diversity within the industry and a wider knowledge pool from multiple disciplines and backgrounds.

案例研究：築夢女生

本集團一直支持女性投身建造業。於本報告年度，本集團持續支持並委派一名員工參與第六屆的築夢女生（由俊和發展控股有限公司成立的推廣團隊）。她們的社交媒體頁面會分享有關她們的日常工作、行業知識及日常生活資訊，旨在去除大眾對建造業界的誤解，重塑建造業專業、安全和充滿活力的形象。其社交媒體成功吸引50,000名粉絲。透過參與此項目，本集團希望更多女性投身於傳統上以男性為主的建造業，在紓緩人力短缺的同時，促進行業更多元化，並從多個學科及背景中得到更廣闊的知識儲備。



Work-life Balance

Apart from offering competitive remuneration packages and benefits to our employees, the Group also strives to create work-life balance for its employees and has formulated policies regulating the working hours and rest periods for employees, following local employment laws. Employee engagement activities such as the company annual dinner, birthday parties and company outings are also periodically organised to enhance job satisfaction and promote a healthy work-life balance.

工作與生活平衡

除為僱員提供具競爭力的薪酬待遇及福利外，本集團亦致力為僱員創造工作與生活平衡的生活方式，並已遵照當地僱傭法例制定政策，規管僱員的工作時間及休息時間。我們亦定期組織僱員參與活動，例如公司年會、生日派對及公司出遊活動，以提高工作滿意度及促進健康的工作與生活平衡。



Health and Safety

Being part of the contracting business, our operations inevitably involve certain health and safety risks. Therefore, the Group has always prioritised the principle of "Safety First" in all locations where it carries out its installation and fabricating works and has implemented a series of preventative measures on potential occupational health and safety ("OHS") hazards throughout its operations. The Group has established the Safety and Health Policy, which is reviewed by management on an annual basis. To further ensure the OHS hazard preventative measures are being properly carried out and monitored, the Group has established the Site Safety Management Committee to review relevant accident statistics and trends while recommending improvements and updates to existing safety measures. During the Reporting Year, 2 employees (2025: nil) were injured at work mainly due to slippery floor and a door which was suddenly opened. These two accidents led to 53 days lost (2025: 0 days lost). To prevent reoccurrence, more notices and signages have been put in place as reminders. No work-related fatality was recorded in the past three years, including the Reporting Year.

During the Reporting Year, the Group was not aware of any material non-compliance with health and safety-related laws and regulations that would have a significant impact on the Group, including but not limited to the Occupational Safety and Health Ordinance and the Employment Ordinance of Hong Kong, and the Law of the PRC on the Prevention and Treatment of Occupational Diseases.

健康及安全

作為合約業務的一部分，我們的業務營運不可避免地涉及若干健康及安全風險。因此，本集團於其所有進行安裝及製造工作的現場始終優先考慮「安全第一」的原則，並實施一系列預防措施，應對整個營運過程中潛在的職業健康及安全（「職安健」）危害。本集團已制定《安全及健康政策》，並由管理層每年審閱。為進一步確保職安健預防措施獲切實執行及監管，本集團已成立現場安全管理委員會，檢討相關事故統計數據及趨勢，同時就現有安全措施的改進及更新提出建議。於報告年度，2名僱員（2025年：無）因工作期間地板濕滑及門扉突然開啟而受傷。該兩宗事故導致工傷損失工作日53天（2025年：0天）。為防止同類事件再次發生，本集團已增設更多告示及標誌以作提醒。於過去三年（包括報告年度），概無錄得因工作關係而死亡事故。

於報告年度，本集團並不知悉任何嚴重違反健康及安全相關法律及法規而對本集團產生重大影響的情況，包括但不限於香港的《職業安全及健康條例》、《僱傭條例》及《中華人民共和國職業病防治法》。

OHS Measures

The Group has formulated the Safety and Health Policy to ensure the safety and health of all employees. All engaged contractors and subcontractors of the Group's operations are also required to fully adhere to the policy and established safety plan. As stipulated in the policy, the Group's prime objective on OHS is to prevent accidents, thereby avoiding legal infringements and subsequent prosecutions. In order to ensure strict compliance and achieve the target of lowering accident rate, regular safety inspections are performed by safety manager and officers at construction sites in Hong Kong. For any problems identified, rectification would be carried out in a timely manner.

The Group posts OHS reminder posters as well as hazard and warning signs to renew and reinforce employees' safety knowledge and awareness. The Group also requires all new employees to undergo standard OHS induction training to familiarise them with protective equipment, emergency protocols, first-aid facilities and accident reporting procedures. The Group further demands that only workers with proof of valid safety certification, such as the "Green Card", are allowed access to the project sites to minimise OHS risks.

職安健措施

本集團已制定《安全與健康政策》，以確保全體僱員的安全與健康。本集團業務相關的所有承包商及分包商亦必須全面遵守有關政策及已制定的安全計劃。根據政策規定，本集團職安健的首要目標是防止事故發生，從而避免違法及日後被檢控。為確保嚴格遵守有關規定，同時達到降低事故率的目標，於香港建築地盤的安全經理及人員會定期進行安全檢查。如發現任何問題，將會及時解決。

為更新及強化僱員的安全知識及意識，本集團張貼職安健提醒海報以及危害及警告標誌。本集團亦要求所有新僱員參與標準職安健入職培訓，令僱員熟悉防護設備、應急預案、急救設施及事故報告程序。另外，本集團僅允許持有有效安全證書證明（例如「綠卡」）的工人進入工地現場，以儘量降低職安健風險。

Development and Training

The Group truly believes that its success hinges on the development of both skills and knowledge in each employee. Therefore, the Group has developed employee training programmes and a development strategy to provide opportunities for employees to further enhance their professional knowledge through both internal and external training initiatives. In addition, the Group has established the Employee Training Plan to standardise the management of employees' training. Should the employees opt for external training, the Group also has in place a training sponsorship initiative to support the employees in their personal career development.

During the Reporting Year, the Group has conducted internal training on a range of topics, including company background, OHS, environmental practices, maintenance works and anti-corruption. Particular details on anti-corruption training are further described in the aspect "Anti-corruption". During the Reporting Year, approximately 82.47% of the Group's employees participated in training⁷ (2025: approximately 59.38%) and the average training hours⁸ was approximately 8.37 hours (2025: approximately 7.35 hours).

發展及培訓

本集團確信其成功取決於各僱員的技能與知識的發展。因此，本集團已制定員工培訓計劃及發展策略，通過內部及外部培訓計劃為僱員提供進一步加強他們專業知識的機會。此外，本集團已設立僱員培訓計劃以標準化僱員培訓管理。倘僱員選擇外部培訓，本集團亦提供培訓資助計劃，以支持僱員的個人職業發展。

於報告年度，本集團已進行一系列主題的內部培訓，包括公司背景、職安健、環保常規、保養工程及反貪污。有關反貪污培訓的具體細節，已於「反貪污」層面內詳述。於報告年度，本集團約82.47%的僱員參與培訓⁷（2025年：約59.38%），平均培訓時數⁸約為8.37小時（2025年：約7.35小時）。

ENVIRONMENTAL, SOCIAL AND GOVERNANCE REPORT 環境、社會及管治報告書

The percentage of employees trained, breakdown of trained employees and average training hours completed per employee by gender and employee category were as follows:

按性別及僱員類別劃分的僱員受訓百分比、受訓僱員明細及每名僱員平均培訓時數如下：

Category	類別	Percentage of employee trained (%) ⁹		Breakdown of trained employees (%) ¹⁰		Average training hours (hour) ¹¹	
		受訓僱員百分比(%) ⁹		受訓僱員明細 (%) ¹⁰		平均培訓時數 (小時) ¹¹	
		2026	2025	2026	2025	2026	2025
		2026年	2025年	2026年	2025年	2026年	2025年
By gender	按性別						
Male	男性	76.09	56.02	67.63	70.39	5.52	5.63
Female	女性	100.00	69.23	32.37	29.61	16.21	12.41
By employee category	按僱員類別						
Management	管理層	100.00	90.91	5.31	6.58	9.32	6.41
Middle level	中級員工	83.33	91.67	9.66	14.47	5.75	4.96
General	普通員工	81.48	54.30	85.03	78.95	8.62	7.66

Note(s):

附註：

- The percentage of employees trained is calculated by dividing the number of trained employees at the end of the Reporting Year by the total number of employees at the end of the Reporting Year.
 - The average training hours per employee is calculated by dividing the total training hours for the Reporting Year by the total number of employees at the end of the Reporting Year.
 - The percentage of employees trained is calculated by dividing the number of trained employees in the specific category at the end of the Reporting Year by the total number of employees in the specific category at the end of the Reporting Year.
 - The breakdown of trained employees by category is calculated by dividing the number of trained employees in the specified category at the end of the Reporting Year by the total number of trained employees at the end of the Reporting Year.
 - The average training hours by category are calculated by dividing the total training hours in the specified category for the Reporting Year by the number of employees in the specified category at the end of the Reporting Year.
- 受訓僱員百分比按報告年度末的受訓僱員人數除以報告年度末的僱員總數計算。
 - 每名僱員的平均培訓時數按報告年度的總培訓時數除以報告年度末的僱員總數計算。
 - 受訓僱員百分比按報告年度末的指定類別受訓僱員人數除以報告年度末的指定類別僱員總數計算。
 - 按類別劃分的受訓僱員明細按報告年度末的指定類別受訓僱員人數除以報告年度末的受訓僱員總數計算。
 - 按類別劃分的平均培訓時數按報告年度的指定類別總培訓時數除以報告年度末的指定類別僱員人數計算。

Labour Standards

Child and forced labour are strictly prohibited during recruitment, according to local laws and regulations. The Group strictly complies with local laws and prohibits any child or forced labour employment. The Human Resources Department of the Group is responsible for monitoring and ensuring compliance with the latest and relevant laws and regulations that prohibit child and forced labour.

To avoid illegal employment of child labour and underage workers, personal data is collected during the recruitment process to assist in the selection of suitable candidates and to verify candidates' identities. The Human Resources Department also ensures that identity documents are carefully verified. To prevent forced labour, working hours are specified in the Employee Handbook. If violations are involved, the relevant employment contract will be immediately terminated. At construction sites, all workers hired by subcontractors are allowed to enter the sites only if they can show their construction workers' registration cards to prove their qualifications and identity. In addition, Human Resources Department staff conduct monthly factory visits to manufacturing units to eliminate the chance of child or forced labour. The Group also strictly prohibits any discriminatory actions that may inhibit employee freedoms, which include, but are not limited to, the retention of identity cards or passports, impounding wages, and/or forced overtime.

During the Reporting Year, the Group was not aware of any material non-compliance with child and forced labour-related laws and regulations in Hong Kong and the PRC that would have a significant impact on the Group, including but not limited to the Employment Ordinance of Hong Kong, the Labour Law of the PRC and the Provisions on Prohibition of Child Labour of the PRC.

勞工準則

根據地方法律法規，招聘時嚴格禁止童工及強制勞工。本集團嚴格遵守當地法律及禁止僱用任何童工或強制勞工。本集團人力資源部負責監管及確保遵守禁止童工和強制勞工的最新及相關法律及法規。

為避免非法僱用童工和未成年員工，本集團會在招聘過程中收集個人資料，協助選擇合適的應徵者並驗證應徵者的身份。人力資源部亦會確保身份證明文件已仔細核實。為避免強制勞工，《員工手冊》中訂明工作時間。如果涉及違規行為，將立刻終止相關僱傭合約。於建築工地，分包商僱用的員工一律須出示建築員工登記卡，以證明其資格和身份，方能進出。此外，人力資源部的員工每月對生產單位進行工廠視察，以消除童工或強制勞動的機會。本集團還嚴格禁止任何可能約束僱員自由的歧視性行為，包括但不限於保留身份證或護照、扣押工資及／或強制加班。

於報告年度，本集團並沒有發現任何嚴重違反於香港及中國的童工及強制勞工的相關法律及法規而對本集團產生重大影響，包括但不限於香港的《僱傭條例》、《中華人民共和國勞動法》及《中華人民共和國禁止使用童工規定》。

Supply Chain Management

The Group highly values its relationship with its suppliers and endeavours to pursue sustainability even when selecting its business partners. In order to provide a fair assessment's selection when selecting suppliers, the Group has formulated the Procurement Procedures and the Procurement Management Process, which outline the Group's procurement principles and processes as well as the supplier management approaches. All the potential suppliers are evaluated under stringent evaluation procedures.

Fair and Open Procurement

During the engagement, the Group evaluates the supplier's performance based on a combination of capability, efficiency and competitiveness before entering into contractual agreements. If any inconsistency is found between the Group's requirements and their act, the Group will suspend cooperation until improvement is made.

The Group has also formulated rules to ensure that suppliers can participate in competitions in an open and fair manner. We do not differentiate or discriminate against any suppliers, and we do not allow any forms of corruption or bribery. Employees or other individuals should declare any actual or potential conflict of interest arising out of the business transactions of the Group, and they will not be allowed to participate in the relevant procurement activity.

供應鏈管理

本集團非常注重其與供應商的關係，努力追求可持續性，即使在選擇業務夥伴時亦是如此。為於選擇供應商時進行公平的評估，本集團已制定《採購程序》及《採購管理流程》，當中概述本集團的採購原則及流程，以及供應商管理方法。所有潛在供應商均根據嚴格評估程序接受評估。

公平及公開採購

在委聘過程中，本集團在訂立合約協議前會根據供應商的能力、效率及競爭力，綜合評估供應商的表現。如發現本集團的要求與其行為不符，本集團將暫停合作直至供應商作出改善為止。

本集團亦制定政策以確保供應商能以公開及公平的方式參與競爭。我們不會區分或歧視任何供應商，我們亦不允許任何形式的貪污或賄賂。僱員或其他個人應申報任何由本集團業務交易所引起的實際或潛在利益衝突，而彼等將被禁止參加相關的採購活動。

During the Reporting Year, the Group had a total of 423 suppliers or subcontractors (2025: 373), all of which were selected and engaged through our standardised procurement process. The geographical distribution of the Group's suppliers and subcontractors was as follows:

於報告年度，本集團共有423間供應商或分包商（2025年：373間），全部均透過我們的標準化採購流程選擇及委聘。本集團供應商及分包商的地理位置分佈如下：

Number of suppliers and subcontractors 供應商及分包商數目		2026 2026年	2025 2025年
By geographical region 按地區			
Hong Kong 香港		347	301
Mainland China 中國內地		76	72

Sustainable Procurement

To better manage the environmental and social risks along the supply chain, social responsibility and environmental performance will also be considered when selecting and evaluating suppliers and subcontractors. While engaging potential suppliers and subcontractors, apart from considering the usual factors such as technical capability, relevant credentials and tender price, additional factors of consideration were added to ensure our vision for sustainability, service excellence, product responsibility and business ethics remained intact. In addition, to ensure that the quality of products and services meets our expectations, we conduct regular reviews of our suppliers and subcontractors. Suppliers who underperform or violate relevant environmental and social regulations are required to provide detailed justifications and must undertake improvement evaluations to rectify any problem areas.

可持續採購

為更有效地管理供應鏈中的環境及社會風險，在選擇及評估供應商及分包商時，亦會考慮社會責任及環境表現。於委聘潛在供應商及分包商時，除考慮到技術能力、相關證書及投標價格等基本因素外，亦新增其他考慮因素，以確保我們對可持續性、卓越服務、產品責任及商業道德的願景維持不變。此外，為確保產品和服務質量符合我們的預期，我們會對供應商及分包商進行定期審查。未達標或違反相關環境及社會法規的供應商須提供詳細理據，並須進行改進評估以糾正所有問題。

To further expand the Group's commitment towards sustainability, the Group has established its own Supplier and Contractor Environmental Management Guidelines at its fabrication plant, which stipulate specific expectations for proper environmental management and the mechanisms for periodic evaluations and annual factory visits. The Group will also inform its suppliers and subcontractors about its environmental commitment and disseminate environmental information to them. The Group aims to raise awareness of environmental protection, pollution prevention and environmental accident prevention among suppliers and subcontractors.

Product Responsibility

Achieving and maintaining a high-quality standard for projects is of utmost importance for the sustainable growth of the Group. Hence, the Group strives to continue its pursuit of excellence by ensuring that our quality assurance policies continue to guide us towards the industry's best practices and that the policies are regularly updated in order to maintain our product quality.

During the Reporting Year, the Group was not aware of any material non-compliance with laws and regulations concerning health and safety, advertising, labelling, and privacy matters relating to products and services provided or methods of redress that would have a significant impact on the Group, including but not limited to the Personal Data Ordinance of Hong Kong and the Product Quality Law of the PRC.

為進一步擴大本集團對可持續發展的承諾，本集團已於其營運的製造廠制定自身的《供應商及承建商環境管理規定》，訂明對適當環境管理的期望和設立定期評估及年度工廠視察的機制。本集團亦會告知其供應商及分包商其環保承諾，並傳遞環境相關資訊。本集團的目標為提高供應商及分包商的環保、防止污染及預防環境意外的意識。

產品責任

實現及維持高質量的項目標準對本集團的可持續增長而言至關重要。因此，本集團致力於繼續追求卓越，確保我們的質量保證政策繼續指導我們走向行業最佳實踐，並定期更新政策以維持我們的產品質量。

於報告年度，本集團並不知悉任何嚴重違反有關與所提供產品及服務相關的健康與安全、廣告、標籤及私隱事宜或補救方法的法律及法規而對本集團產生重大影響的情況，包括但不限於香港的《個人資料私隱條例》及《中華人民共和國產品質量法》。

Quality Assurance

The Group has also adopted the international standard ISO 9001:2015 Quality Management System and developed its own Quality and Environmental Management System Integrated Handbook to disseminate the Group's policy objectives, implementation procedures, and communication channels across its operations.

To further ensure consistency in our product and service quality, the Group has formulated the Quality Inspection Handbook to ensure regular internal review of legal and regulatory compliance. At the same time, inspections are carried out periodically by qualified quality control staff to inspect the raw materials, semi-finished products and final products at the glass fabrication plant during different stages of production to ensure the quality and expectations of the clients have been fulfilled before delivery.

The Group highly values the quality of customer service to satisfy customers' needs to the best of its ability. If there are substandard products and services, customers can contact us through different channels, including email, telephone and face-to-face. Complaints will be handled by our Quantity Surveyor ("QS"). The QS is responsible for communicating with different departments as well as customers. All substandard products will be recalled and reviewed by relevant personnel, and service complaints will be recorded. During the Reporting Year, no product sold or shipped was subjected to recall for safety and health reasons. In addition, the Group did not record any material complaints related to products and services.

質量檢定

本集團已採取國際標準ISO 9001:2015品質管理系統，並制定自身的《品質及環境管理系統綜合手冊》，以於營運過程中傳達本集團的政策宗旨、實施程序及溝通渠道。

為進一步確保我們的產品及服務質量的一致性，本集團已制定《品質監測手冊》，以確保定期對法律法規合規性進行內部審查。同時，由合資格的質量控制人員定期檢查玻璃製造廠在不同生產階段的原材料、半製成品及製成品，以確保於交付前產品質量滿足客戶的期望。

本集團高度重視客戶服務質素，並盡最大努力滿足客戶需要。倘有不合格的產品及服務，客戶可以透過不同渠道聯絡我們，包括電郵、電話及面對面方式。投訴將由我們的工料測量師（「QS」）處理。QS負責與不同部門及客戶溝通。所有不合格產品將由相關人員回收及審閱，服務投訴亦會記錄。於報告年度，並無已售或已送貨產品因安全及健康理由而須回收。此外，本集團並無錄得任何與產品及服務有關的重大投訴。

Intellectual Property Rights

The Group is committed to protecting its own IP rights and that of other enterprises. The Group has established the Intellectual Property Rights Protection Policy and Supplier Code of Ethics. Besides, the Information Technology Department is responsible for the centralised management of computer software and hardware to prevent any breach of intellectual property rights. Disciplinary or legal actions may be taken against the employee should he/she be found to be in breach of such rights.

Privacy Protection

The Group has established the Employee Handbook to provide guidance to its employees on how to regulate the use of personal information, safeguard confidential information and avoid leakage of customers' and suppliers' privacy. To supplement our data security measures, all project tender documents must include a Non-disclosure Agreement, and all unsuccessful tender documents are destroyed within 6 months after submission. During the Reporting Year, there were no reported cases of non-compliance with relevant laws and regulations, including but not limited to the Personal Data (Privacy) Ordinance (Cap. 486) of Hong Kong and the Product Quality Law of the PRC.

Advertising and Labelling

Based on the nature of the business of the Group, the Group only conducts limited publicity activities. Therefore, the Group's business operations do not involve significant advertising and labelling-related risks.

知識產權

本集團致力保護其自身及其他企業的知識產權。本集團已制定《知識產權保護政策》及《供應商道德守則》。此外，資訊技術部負責中央管理電腦系統軟件及硬件使用，防止任何侵犯知識產權的情況發生。倘發現僱員違反該等知識產權，本集團可能對其採取紀律或法律行動。

私隱保護

本集團已制定《員工手冊》，為其僱員提供指引，以規範個人信息的使用、保護機密信息並避免客戶及供應商私隱洩露。為補充我們的數據安全措施，所有項目招標文件均須包含保密協議，而所有未獲接納的招標文件將於提交後6個月內銷毀。於報告年度，並無違反相關法律法規的報告，包括但不限於香港的《個人資料(私隱)條例》(第486章)及《中華人民共和國產品質量法》。

廣告及標籤

基於本集團的業務性質，本集團僅進行有限的宣傳活動。因此，本集團的業務營運不涉及重大廣告及標籤相關風險。

Anti-corruption

We value and uphold integrity, honesty, and fairness in the way we conduct business, and we strive to achieve high standards of ethics in our business operations. The Group has zero tolerance for any corruption, fraud or other behaviours violating work ethics. Each employee is required to strictly comply with the anti-corruption and other related policies in the Employee Code of Conduct. To maintain a fair, ethical and efficient business and working environment, the Group strictly adheres to the laws and regulations relating to anti-corruption and bribery.

During the Reporting Year, the Group was not aware of any material non-compliance with the relevant laws and regulations on bribery, extortion, fraud and money laundering in Hong Kong and the PRC that would have a significant impact on the Group, including but not limited to the Prevention of Bribery Ordinance of Hong Kong and the Anti-Money Laundering Law of the PRC. In addition, there were no concluded legal cases regarding any forms of fraud brought against the Group or its employees.

To ensure we remain updated and fully understand the details of anti-corruption legislation and practices, we have organised anti-corruption trainings for our directors and employees. During the Reporting Year, 3 directors and 67 staff members (2025: 7 directors and 14 staff members) attended a seminar conducted by the Independent Commission Against Corruption, totalling 4.5 hours and 71.5 hours respectively (2025: 10.5 hours and 21 hours respectively), covering topics on laws and regulations relating to corruption, common corruption traps and case analysis in the workplace, procurement management system as well as external inspection system. Furthermore, the Group distributes reading materials on anti-corruption policies and procedures to directors regularly to ensure their comprehensive understanding while supporting their continuing professional development.

反貪污

我們重視並堅持以誠信、誠實及公平的經營方式，並努力在業務運營中實現高道德標準。本集團對任何貪污、欺詐或其他違反職業道德的行為採取零容忍態度。每名僱員均須嚴格遵守《僱員行為守則》內之反貪污及其他有關政策。為維持公平、道德及高效之業務及工作環境，本集團嚴格遵守有關防止貪污及賄賂之法律及法規。

於報告年度，本集團並沒有發現任何因嚴重違反香港及中國賄賂、勒索、詐騙及洗錢相關法律法規而對本集團造成重大影響的情況，包括但不限於香港的《防止賄賂條例》及《中華人民共和國反洗錢法》。此外，概無對本集團或其僱員提出有關任何形式詐欺的已審結訴訟案件。

為確保我們充分了解防止貪污的法規及慣例的最新詳情，我們已為董事及員工安排反貪污培訓。於報告年度，3名董事及67名員工（2025年：7名董事及14名員工）參加了廉政公署舉辦的研討會，董事及員工的總培訓時數分別為4.5小時及71.5小時（2025年：分別為10.5小時及21小時），涵蓋有關貪污的法律法規、職場常見貪污陷阱及個案分析、採購管理制度以及外部檢查制度等主題。此外，本集團定期向董事派發有關反貪污政策及程序的閱讀資料，以確保彼等全面了解同時支持彼等持續專業發展。

Whistleblowing Mechanism

We encourage all staff to raise their concerns or suspicions of any misconduct, malpractice, or irregularities. Our Whistleblowing Policy is well integrated into our standard practices and procedures to ensure whistleblowers have the freedom to report grievances without fear of reprisal. Employees at all levels may raise concerns regarding improper behaviour with the Human Resources Department or their supervisor, and all such cases are treated confidentially. Any cases are submitted to the Whistleblowing Committee, which will review the cases and assess the appropriate mode of investigation and any subsequent corrective action. All reported cases are handled by the Group with due care, and the concerns are investigated in a fair and proper manner. The Whistleblowing Committee shall update the Audit Committee on the reports received on at least a bi-annual basis.

Community Investment

Corporate Social Responsibility

The Group strives to continue emboldening and supporting the public through various means of social participation and contribution as part of its strategic development. We continued to leverage our resources to help maximise our positive impacts on the community in the areas of labour needs and health through volunteering and collaboration with NGOs and social enterprises in Hong Kong and the PRC. The Group has also established relevant policies to support its long-term community investment.

舉報機制

我們鼓勵所有員工對任何不當行為、瀆職或違規行為提出關注或疑慮。我們的《舉報政策》已融入我們的標準做法及程序中，以確保舉報人可自由提出不滿而毋須畏懼報復行為。各級員工均可向人力資源部或其主管提出有關不當行為的疑慮，所有有關個案均會保密處理。任何個案均會提交予舉報委員會，其將審視個案並評估適當的調查方式及任何後續糾正措施。所有舉報個案均由本集團審慎處理，並以公平適當的方式調查疑慮。舉報委員會會至少每半年向審核委員會更新一次所收到的舉報。

社區投資

企業社會責任

本集團致力於透過社會參與及捐助等各種途徑，鼓勵及支持公益事業，作為其策略發展的一部分。我們繼續利用本集團的資源，通過義工服務以及與香港及中國非政府組織及社會企業的合作，在勞工需要及健康方面最大程度地發揮對社區的積極影響。本集團亦已訂立相關政策以支持其長期社區投資。

Community Contributions

The Group is dedicated to creating a diverse and inclusive community. The Group is passionate about supporting NGOs and other charitable organisations through volunteerism, advocacy and education initiatives.

During the Reporting Year, our Hong Kong office supported the paid internship programme organised by YHS Charitable Organization Limited by employing youngsters so that they could gain work experience. An amount of approximately HK\$30,726 was paid as their salary for their internship in the accounting department of the Group.

Moving forward, the Group remains committed to fostering a diverse and inclusive community, continuing its support for national policies and NGOs, while actively exploring new opportunities to empower and uplift individuals to thrive in their chosen paths.

社區貢獻

本集團致力創造多元包容社區。本集團熱衷於通過義工服務、宣傳及教育活動來支持非政府組織及其他慈善組織。

於報告年度內，本集團香港辦事處支持源滙社有限公司舉辦的有薪實習計劃，聘用青少年讓他們取得工作經驗。彼等於本集團會計部門實習獲付的薪金約為30,726港元。

展望未來，本集團會繼續致力於培育多元化及包容性的社區，繼續支持國家政策及非政府組織，同時積極探索新機會，賦予能力讓個人在所選的道路上茁壯成長。

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主要範疇、層面、一般披露及關鍵績效指標	內容	章節／聲明
Aspect A1: Emissions 層面A1：排放物		
General Disclosure 一般披露	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to air and greenhouse gas emissions, discharges into water and land, and generation of hazardous and non-hazardous waste. 有關廢氣及溫室氣體排放、向水及土地的排污、有害及無害廢棄物的產生等的： (a) 政策；及 (b) 遵守對發行人有重大影響的相關法律及規例的資料。	Emissions 排放物
KPI A1.1 關鍵績效指標 A1.1	The types of emissions and respective emissions data. 排放物種類及相關排放數據。	Emissions – Emissions Control 排放物－排放物控制

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
主要範疇、層面、一般披露及關鍵績效指標	內容	章節／聲明
KPI A1.2 關鍵績效指標 A1.2	Repealed 1 January 2025 於2025年1月1日刪除	—
KPI A1.3 關鍵績效指標 A1.3	Total hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility). 所產生有害廢棄物總量(以噸計算)及(如適用)密度(如以每產量單位、每項設施計算)。	Emissions – Waste Management 排放物－廢棄物管理
KPI A1.4 關鍵績效指標 A1.4	Total non-hazardous waste produced (in tonnes) and, where appropriate, intensity (e.g. per unit of production volume, per facility). 所產生無害廢棄物總量(以噸計算)及(如適用)密度(如以每產量單位、每項設施計算)。	Emissions – Waste Management 排放物－廢棄物管理
KPI A1.5 關鍵績效指標 A1.5	Description of emission target(s) set and steps taken to achieve them. 描述所訂立的排放量目標及為達到這些目標所採取的步驟。	Emissions – Emissions Control 排放物－排放物控制
KPI A1.6 關鍵績效指標 A1.6	Description of how hazardous and non-hazardous wastes are handled, and a description of reduction target(s) set and steps taken to achieve them. 描述處理有害及無害廢棄物的方法，及描述所訂立的減廢目標及為達到這些目標所採取的步驟。	Emissions – Waste Management 排放物－廢棄物管理

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
主要範疇、層面、一般披露及關鍵績效指標	內容	章節／聲明
Aspect A2: Use of Resources 層面 A2：資源使用		
General Disclosure 一般披露	Policies on the efficient use of resources, including energy, water and other raw materials. 有效使用資源 (包括能源、水及其他原材料) 的政策。	Use of Resources 資源使用
KPI A2.1 關鍵績效指標 A2.1	Direct and/or indirect energy consumption by type (e.g. electricity, gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of production volume, per facility). 按類型劃分的直接及／或間接能源 (如電、氣或油) 總耗量 (以千個千瓦時計算) 及密度 (如以每產量單位、每項設施計算)。	Use of Resources – Energy Efficiency 資源使用－能源效益
KPI A2.2 關鍵績效指標 A2.2	Water consumption in total and intensity (e.g. per unit of production volume, per facility). 總耗水量及密度 (如以每產量單位、每項設施計算)。	Use of Resources – Water Consumption 資源使用－水資源消耗
KPI A2.3 關鍵績效指標 A2.3	Description of energy use efficiency target(s) set and steps taken to achieve them. 描述所訂立的能源使用效益目標及為達到這些目標所採取的步驟。	Use of Resources – Energy Efficiency 資源使用－能源效益
KPI A2.4 關鍵績效指標 A2.4	Description of whether there is any issue in sourcing water that is fit for purpose, water efficiency target(s) set and steps taken to achieve them. 描述求取適用水源上可有任何問題，以及所訂立的用水效益目標及為達到這些目標所採取的步驟。	Use of Resources – Water Consumption 資源使用－水資源消耗
KPI A2.5 關鍵績效指標 A2.5	Total packaging material used for finished products (in tonnes) and, if applicable, with reference to per unit produced. 製成品所用包裝材料的總量 (以噸計算) 及 (如適用) 每生產單位佔量。	Use of Resources – Use of Packaging Material 資源使用－包裝材料的使用

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
主要範疇、層面、一般披露及關鍵績效指標	內容	章節／聲明
Aspect A3: The Environment and Natural Resources 層面 A3：環境及天然資源		
General Disclosure 一般披露	Policies on minimising the issuer's significant impacts on the environment and natural resources. 減低發行人對環境及天然資源造成重大影響的政策。	The Environment and Natural Resources 環境及天然資源
KPI A3.1 關鍵績效指標 A3.1	Description of the significant impacts of activities on the environment and natural resources and the actions taken to manage them. 描述業務活動對環境及天然資源的重大影響及已採取管理有關影響的行動。	The Environment and Natural Resources – Green Working Environment, Noise Pollution 環境及天然資源 – 綠色工作環境、噪音污染
Aspect A4: Climate Change 層面 A4：氣候變化		
General Disclosure 一般披露	Repealed 1 January 2025 於2025年1月1日刪除	—
KPI A4.1 關鍵績效指標 A4.1	Repealed 1 January 2025 於2025年1月1日刪除	—

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
主要範疇、層面、一般披露及關鍵績效指標	內容	章節／聲明
Aspect B1: Employment 層面 B1：僱傭		
General Disclosure 一般披露	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to compensation and dismissal, recruitment and promotion, working hours, rest periods, equal opportunity, diversity, anti-discrimination, and other benefits and welfare. 有關薪酬及解僱、招聘及晉升、工作時數、假期、平等機會、多元化、反歧視以及其他待遇及福利的： (a) 政策；及 (b) 遵守對發行人有重大影響的相關法律及規例的資料。	Employment 僱傭
KPI B1.1 關鍵績效指標 B1.1	Total workforce by gender, employment type (for example, full- or part-time), age group and geographical region. 按性別、僱傭類型(如全職或兼職)、年齡組別及地區劃分的僱員總數。	Employment 僱傭
KPI B1.2 關鍵績效指標 B1.2	Employee turnover rate by gender, age group and geographical region. 按性別、年齡組別及地區劃分的僱員流失比率。	Employment 僱傭

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
主要範疇、層面、一般披露及關鍵績效指標	內容	章節／聲明
Aspect B2: Health and Safety 層面 B2：健康與安全		
General Disclosure 一般披露	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to providing a safe working environment and protecting employees from occupational hazards. 有關提供安全工作環境及保障僱員避免職業性危害的： (a) 政策；及 (b) 遵守對發行人有重大影響的相關法律及規例的資料。	Health and Safety 健康及安全
KPI B2.1 關鍵績效指標 B2.1	Number and rate of work-related fatalities occurred in each of the past three years including the reporting year. 過去三年（包括匯報年度）每年因工亡故的人數及比率。	Health and Safety 健康及安全
KPI B2.2 關鍵績效指標 B2.2	Lost days due to work injury. 因工傷損失工作日數。	Health and Safety 健康及安全
KPI B2.3 關鍵績效指標 B2.3	Description of occupational health and safety measures adopted, and how they are implemented and monitored. 描述所採納的職業健康及安全措施，以及相關執行及監察方法。	Health and Safety – OHS Measures 健康及安全－職安健措施

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
主要範疇、層面、一般披露及關鍵績效指標	內容	章節／聲明
Aspect B3: Development and Training 層面 B3：發展及培訓		
General Disclosure 一般披露	Policies on improving employees' knowledge and skills for discharging duties at work. Description of training activities. 有關提升僱員履行工作職責的知識及技能的政策。描述培訓活動。	Development and Training 發展及培訓
KPI B3.1 關鍵績效指標 B3.1	The percentage of employees trained by gender and employee category (e.g. senior management, middle management). 按性別及僱員類別（如高級管理層、中級管理層等）劃分的受訓僱員百分比。	Development and Training 發展及培訓
KPI B3.2 關鍵績效指標 B3.2	The average training hours completed per employee by gender and employee category. 按性別及僱員類別劃分，每名僱員完成受訓的平均時數。	Development and Training 發展及培訓

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
主要範疇、層面、一般披露及關鍵績效指標	內容	章節／聲明
Aspect B4: Labour Standards 層面 B4：勞工準則		
General Disclosure 一般披露	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to preventing child and forced labour. 有關防止童工或強制勞工的： (a) 政策；及 (b) 遵守對發行人有重大影響的相關法律及規例的資料。	Labour Standards 勞工準則
KPI B4.1 關鍵績效指標 B4.1	Description of measures to review employment practices to avoid child and forced labour. 描述檢討僱傭慣例的措施以避免童工及強制勞工。	Labour Standards 勞工準則
KPI B4.2 關鍵績效指標 B4.2	Description of steps taken to eliminate such practices when discovered. 描述在發現違規情況時消除有關情況所採取的步驟。	Labour Standards 勞工準則
Aspect B5: Supply Chain Management 層面 B5：供應鏈管理		
General Disclosure 一般披露	Policies on managing environmental and social risks of the supply chain. 管理供應鏈的環境及社會風險政策。	Supply Chain Management 供應鏈管理
KPI B5.1 關鍵績效指標 B5.1	Number of suppliers by geographical region. 按地區劃分的供應商數目。	Supply Chain Management – Fair and Open Procurement 供應鏈管理－公平及公開採購

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
主要範疇、層面、一般披露及關鍵績效指標	內容	章節／聲明
KPI B5.2 關鍵績效指標 B5.2	Description of practices relating to engaging suppliers, number of suppliers where the practices are being implemented, and how they are implemented and monitored. 描述有關聘用供應商的慣例，向其執行有關慣例的供應商數目，以及相關執行及監察方法。	Supply Chain Management – Fair and Open Procurement 供應鏈管理－公平及公開採購
KPI B5.3 關鍵績效指標 B5.3	Description of practices used to identify environmental and social risks along the supply chain, and how they are implemented and monitored. 描述有關識別供應鏈每個環節的環境及社會風險的慣例，以及相關執行及監察方法。	Supply Chain Management – Sustainable Procurement 供應鏈管理－可持續採購
KPI B5.4 關鍵績效指標 B5.4	Description of practices used to promote environmentally preferable products and services when selecting suppliers, and how they are implemented and monitored. 描述在揀選供應商時促使多用環保產品及服務的慣例，以及相關執行及監察方法。	Supply Chain Management – Sustainable Procurement 供應鏈管理－可持續採購

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
主要範疇、層面、一般披露及關鍵績效指標	內容	章節／聲明
Aspect B6: Product Responsibility 層面 B6：產品責任		
General Disclosure 一般披露	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to health and safety, advertising, labelling and privacy matters relating to products and services provided and methods of redress. 有關所提供產品和服務的健康及安全、廣告、標籤及私隱事宜以及補救方法的： (a) 政策；及 (b) 遵守對發行人有重大影響的相關法律及規例的資料。	Product Responsibility 產品責任
KPI B6.1 關鍵績效指標 B6.1	Percentage of total products sold or shipped subject to recalls for safety and health reasons. 已售或已運送產品總數中因安全與健康理由而須回收的百分比。	Product Responsibility – Quality Assurance 產品責任－質量檢定
KPI B6.2 關鍵績效指標 B6.2	Number of products and service related complaints received and how they are dealt with. 接獲有關產品及服務的投訴，以及相關的處理方法。	Product Responsibility – Quality Assurance 產品責任－質量檢定
KPI B6.3 關鍵績效指標 B6.3	Description of practices relating to observing and protecting intellectual property rights. 描述與維護及保障知識產權有關的慣例。	Product Responsibility – Intellectual Property Rights 產品責任－知識產權
KPI B6.4 關鍵績效指標 B6.4	Description of quality assurance process and recall procedures. 描述質量檢定過程及產品回收程序。	Product Responsibility – Quality Assurance 產品責任－質量檢定
KPI B6.5 關鍵績效指標 B6.5	Description of consumer data protection and privacy policies, and how they are implemented and monitored. 描述消費者資料保障及私隱政策，以及相關執行及監察方法。	Product Responsibility – Privacy Protection 產品責任－私隱保護

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
主要範疇、層面、一般披露及關鍵績效指標	內容	章節／聲明
Aspect B7: Anti-corruption 層面 B7：反貪污		
General Disclosure 一般披露	Information on: (a) the policies; and (b) compliance with relevant laws and regulations that have a significant impact on the issuer relating to bribery, extortion, fraud and money laundering. 有關防止賄賂、勒索、欺詐及洗黑錢的： (a) 政策；及 (b) 遵守對發行人有重大影響的相關法律及規例的資料。	Anti-corruption 反貪污
KPI B7.1 關鍵績效指標 B7.1	Number of concluded legal cases regarding corrupt practices brought against the issuer or its employees during the reporting period and the outcomes of the cases. 於匯報期內對發行人或其僱員提出並已審結的貪污訴訟案件的數目及訴訟結果。	Anti-corruption 反貪污
KPI B7.2 關鍵績效指標 B7.2	Description of preventive measures and whistle-blowing procedures, and how they are implemented and monitored. 描述防範措施及舉報程序，以及相關執行及監察方法。	Anti-corruption – Whistleblowing Mechanism 反貪污－舉報機制
KPI B7.3 關鍵績效指標 B7.3	Description of anti-corruption training provided to directors and staff. 描述向董事及僱員提供的反貪污培訓。	Anti-corruption 反貪污

Subject Areas, Aspects, General Disclosures and KPIs	Description	Section/Declaration
主要範疇、層面、一般披露及關鍵績效指標	內容	章節／聲明
Aspect B8: Community Investment 層面 B8：社區投資		
General Disclosure 一般披露	Policies on community engagement to understand the needs of the communities where the issuer operates and to ensure its activities take into consideration the communities' interests. 有關以社區參與來了解營運所在社區需要和確保其業務活動會考慮社區利益的政策。	Community Investment – Corporate Social Responsibility 社區投資－企業社會責任
KPI B8.1 關鍵績效指標 B8.1	Focus areas of contribution (e.g. education, environmental concerns, labour needs, health, culture, sport). 專注貢獻範疇 (如教育、環境事宜、勞工需求、健康、文化、體育)。	Community Investment – Community Contributions 社區投資－社區貢獻
KPI B8.2 關鍵績效指標 B8.2	Resources contributed (e.g. money or time) to the focus area. 在專注範疇所動用資源 (如金錢或時間)。	Community Investment – Community Contributions 社區投資－社區貢獻

Part D: Climate-related Disclosures
D部分：氣候相關披露

Sections/Declarations
章節／聲明

Governance
管治

19. An issuer shall disclose information about:
發行人須披露有關以下方面的資料：
- (a) the governance body(s) (which can include a board, committee or equivalent body charged with governance) or individual(s) responsible for oversight of climate-related risks and opportunities; and
負責監督氣候相關風險和機遇的治理機構（可包括董事會、委員會或其他同等治理機構）或個人的資訊；及
- (b) management's role in the governance processes, controls and procedures used to monitor, manage and oversee climate-related risks and opportunities.
管理層在用以監察、管理及監督氣候相關風險和機遇的管治流程、監控措施及程序中的角色。

Climate Change –
Governance
氣候變化－管治

Part D: Climate-related Disclosures
D部分：氣候相關披露

Sections/Declarations
章節／聲明

Strategy
策略

Climate-related risks and opportunities
氣候相關風險和機遇

20. An issuer shall disclose information to enable an understanding of climate-related risks and opportunities that could reasonably be expected to affect the issuer's cash flows, its access to finance or cost of capital over the short, medium or long term. Specifically, the issuer shall:

發行人須披露其資訊，以讓人理解其合理預期可能在短期、中期或長期影響其現金流量、融資渠道或資本成本的氣候相關風險和機遇。具體而言，發行人須：

- (a) describe climate-related risks and opportunities that could reasonably be expected to affect the issuer's cash flows, its access to finance or cost of capital over the short, medium or long term;

描述合理預期可能在短期、中期或長期影響發行人的現金流量、融資渠道或資本成本的氣候相關風險和機遇；

- (b) explain, for each climate-related risk the issuer has identified, whether the issuer considers the risk to be a climate-related physical risk or climate-related transition risk;

就發行人已識別的每項氣候相關風險，解釋發行人是否認為該風險是與氣候相關物理風險或與氣候相關轉型風險；

- (c) specify, for each climate-related risk and opportunity the issuer has identified, over which time horizons – short, medium or long term – the effects of each climate-related risk and opportunity could reasonably be expected to occur; and

就發行人已識別的每項氣候相關風險和機遇，具體說明其合理預期可能影響發行人的時間範圍（短期、中期或長期）；及

- (d) explain how the issuer defines 'short term', 'medium term' and 'long term' and how these definitions are linked to the planning horizons used by the issuer for strategic decision-making.

解釋發行人如何定義短期、中期及長期，以及這些定義如何與其策略決定規劃範圍掛鉤。

Climate Change –
 Strategy
 氣候變化－策略

Part D: Climate-related Disclosures
D部分：氣候相關披露

Sections/Declarations
章節／聲明

Business model and value chain
業務模式和價值鏈

21. An issuer shall disclose information that enables an understanding of the current and anticipated effects of climate-related risks and opportunities on the issuer's business model and value chain. Specifically, the issuer shall disclose:

Climate Change –
Strategy
氣候變化－策略

發行人須披露讓人了解氣候相關風險和機遇對其業務模式和價值鏈的當前和預期影響的資訊。具體而言，發行人須作如下披露：

- (a) a description of the current and anticipated effects of climate-related risks and opportunities on the issuer's business model and value chain; and

描述氣候相關風險和機遇對發行人的業務模式和價值鏈的當前和預期影響；及

- (b) a description of where in the issuer's business model and value chain climate-related risks and opportunities are concentrated (for example, geographical areas, facilities and types of assets).

描述在發行人的業務模式和價值鏈中，氣候相關風險和機遇集中的地方（例如，地理區域、設施及資產類型）。

Part D: Climate-related Disclosures
D部分：氣候相關披露

Sections/Declarations
章節／聲明

Current financial effect
當前財務影響

24. An issuer shall disclose qualitative and quantitative information about:
發行人須披露以下定性和量化資料：
- (a) how climate-related risks and opportunities have affected its financial position, financial performance and cash flows for the reporting period; and
氣候相關風險和機遇如何影響發行人在匯報期的財務狀況、財務表現及現金流量；及
- (b) the climate-related risks and opportunities identified in paragraph 24(a) for which there is a significant risk of a material adjustment within the next annual reporting period to the carrying amounts of assets and liabilities reported in the related financial statements.
當存在將導致下一匯報年度相關財務報表中的資產和負債帳面價值發生重要調整的重大風險時，關於第24(a)段中識別的氣候相關風險和機遇的資訊。

Climate Change –
Strategy
氣候變化－策略

Anticipated financial effect
預期財務影響

25. The issuer shall provide qualitative and quantitative disclosures about:
發行人須披露以下定性和量化資料：
- (a) how the issuer expects its financial position to change over the short, medium and long term, given its strategy to manage climate-related risks and opportunities; and
發行人經考慮其管理氣候相關風險和機遇的策略後，預期其財務狀況在短期、中期及長期內將如何變化；及
- (b) how the issuer expects its financial performance and cash flows to change over the short, medium and long term, given its strategy to manage climate-related risks and opportunities.
基於發行人管理氣候相關風險和機遇的策略，其預計其財務業績及現金流量在短期、中期及長期的變化。

Climate Change –
Strategy
氣候變化－策略

Part D: Climate-related Disclosures
D部分：氣候相關披露

Sections/Declarations
章節／聲明

Climate resilience

氣候韌性

26. An issuer shall disclose information that enables an understanding of the resilience of the issuer's strategy and business model to climate-related changes, developments and uncertainties, taking into consideration the issuer's identified climate-related risks and opportunities. An issuer shall use climate-related scenario analysis to assess its climate resilience using an approach that is commensurate with an issuer's circumstances. In providing quantitative information, the issuer may disclose a single amount or a range. Specifically, the issuer shall disclose:

Climate Change –
 Strategy
 氣候變化－策略

在考慮發行人已識別的氣候相關風險和機遇後，發行人須披露資訊，使他人了解發行人的策略及業務模式對氣候相關變化、發展或不確定性的韌性。發行人須按與其情況相稱的做法，使用與氣候相關的情景分析來評估其氣候韌性。提供量化資訊時，發行人可披露單一數額或區間範圍。具體而言，發行人須披露：

- (a) the issuer's assessment of its climate resilience as at the reporting date; and
 發行人截至匯報日對其氣候韌性的評估；及
- (b) how and when the climate-related scenario analysis was carried out.
 如何及何時進行氣候相關情景分析。

Part D: Climate-related Disclosures
D部分：氣候相關披露

Sections/Declarations
章節／聲明

Risk Management
風險管理

27. An issuer shall disclose information about:
發行人須披露以下資訊：
- (a) the processes and related policies it uses to identify, assess, prioritise and monitor climate-related risks;
發行人用於識別、評估氣候相關風險，以及釐定當中輕重緩急並保持監察的流程及相關政策；
- (b) the processes the issuer uses to identify, assess, prioritise and monitor climate-related opportunities (including information about whether and how the issuer uses climate-related scenario analysis to inform its identification of climate-related opportunities); and
發行人用於識別、評估氣候相關機遇，以及釐定當中輕重緩急並保持監察的流程（包括發行人可有及如何使用氣候相關情景分析來確定氣候相關機遇的資訊）；及
- (c) the extent to which, and how, the processes for identifying, assessing, prioritising and monitoring climate-related risks and opportunities are integrated into and inform the issuer's overall risk management process.
氣候相關風險和機遇的識別、評估、優次排列和監察流程，是如何融入發行人的整體風險管理流程，以及融入的程度如何。

Climate Change – Risk
Management
氣候變化－風險管理

Part D: Climate-related Disclosures
D部分：氣候相關披露

Sections/Declarations
章節／聲明

Metrics and Targets
指標及目標

Greenhouse gas emissions
溫室氣體排放

28. An issuer shall disclose its absolute gross greenhouse gas emissions generated during the reporting period, expressed as metric tons of CO₂ equivalent, classified as:

發行人須披露匯報期內的溫室氣體絕對總排放量（以公噸二氧化碳當量表示），並分為：

- (a) Scope 1 greenhouse gas emissions;
範圍1溫室氣體排放；
- (b) Scope 2 greenhouse gas emissions; and
範圍2溫室氣體排放；及
- (c) Scope 3 greenhouse gas emissions.
範圍3溫室氣體排放。

Emissions – Emissions
Control – GHG
Emissions
排放物－排放物控制－
溫室氣體排放

Part D: Climate-related Disclosures
D部分：氣候相關披露

Sections/Declarations
章節／聲明

- | | |
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| <p>29. An issuer shall:
發行人須：</p> <p>(a) measure its greenhouse gas emissions in accordance with the Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (2004) unless required by a jurisdictional authority or another exchange on which the issuer is listed to use a different method for measuring greenhouse gas emissions;
除非管轄機關或發行人上市之另一交易所另有要求，否則發行人須根據《溫室氣體核算體系：企業核算與報告標準（2004年）》計量其溫室氣體排放；</p> <p>(b) disclose the approach it uses to measure its greenhouse gas emissions;
披露其用於計量溫室氣體排放的方法；</p> <p>(c) for Scope 2 greenhouse gas emissions disclosed in accordance with paragraph 28(b), disclose its location-based Scope 2 greenhouse gas emissions, and provide information about any contractual instruments that is necessary to enable an understanding of the issuer's Scope 2 greenhouse gas emissions; and
就根據第28(b)段披露的範圍2溫室氣體排放，披露其以地域為基準的範圍2溫室氣體排放，並提供有助於了解該排放的任何所需合約文書的資訊；及</p> <p>(d) for Scope 3 greenhouse gas emissions disclosed in accordance with paragraph 28(c), disclose the categories included within the issuer's measure of Scope 3 greenhouse gas emissions, in accordance with the Scope 3 categories described in the Greenhouse Gas Protocol Corporate Value Chain (Scope 3) Accounting and Reporting Standard (2011).
就根據第28(c)段披露的範圍3溫室氣體排放，根據《溫室氣體核算體系：企業價值鏈（範圍3）核算與報告標準（2011年）》所述的範圍3類別披露發行人計量範圍3溫室氣體排放中包含的類別。</p> | <p>Emissions – Emissions Control – GHG Emissions
排放物－排放物控制－溫室氣體排放</p> |
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Part D: Climate-related Disclosures
D部分：氣候相關披露

Sections/Declarations
章節／聲明

Climate-related transition risks
氣候相關轉型風險

30. An issuer shall disclose the amount and percentage of assets or business activities vulnerable to climate-related transition risks.
發行人須披露容易受氣候相關轉型風險影響的資產或業務活動的金額及百分比。

Climate Change –
Metrics and Targets
氣候變化－指標與目標

Climate-related physical risks
氣候相關物理風險

31. An issuer shall disclose the amount and percentage of assets or business activities vulnerable to climate-related physical risks.
發行人須披露容易受氣候相關物理風險影響的資產或業務活動的金額及百分比。

Climate Change –
Metrics and Targets
氣候變化－指標與目標

Climate-related opportunities
氣候相關機遇

32. An issuer shall disclose the amount and percentage of assets or business activities aligned with climate-related opportunities.
發行人須披露涉及氣候相關機遇的資產或業務活動的金額及百分比。

Climate Change –
Metrics and Targets
氣候變化－指標與目標

Capital deployment
資本運用

33. An issuer shall disclose the amount of capital expenditure, financing or investment deployed towards climate-related risks and opportunities.
發行人須披露用於氣候相關風險和機遇的資本開支、融資或投資的金額。

Climate Change –
Strategy
氣候變化－策略

Part D: Climate-related Disclosures
D部分：氣候相關披露

Sections/Declarations
章節／聲明

Internal carbon prices
內部碳定價

34. An issuer shall disclose:

發行人須披露如下：

- (a) an explanation of whether and how the issuer is applying a carbon price in decision-making (for example, investment decisions, transfer pricing, and scenario analysis); and

闡釋發行人可有及如何在決策中應用碳定價（例如投資決策、轉移定價及情景分析）；及

- (b) the price of each metric tonne of greenhouse gas emissions the issuer uses to assess the costs of its greenhouse gas emissions;

發行人用於評估其溫室氣體排放成本的每公噸溫室氣體排放量定價；

or an appropriate negative statement that the issuer does not apply a carbon price in decision-making.

或適當的否定聲明，確認發行人沒有在決策中應用碳定價。

Climate Change –
Metrics and Targets
氣候變化－指標與目標

Remuneration
薪酬

35. An issuer shall disclose whether and how climate-related considerations are factored into remuneration policy, or an appropriate negative statement. This may form part of the disclosure under paragraph 19(a)(iv).

發行人須披露氣候相關考慮因素可有及如何納入薪酬政策，或提供適當的否定聲明。這可能構成根據第19(a)(iv)段作出的披露的一部分。

Climate Change –
Governance
氣候變化－管治

Part D: Climate-related Disclosures
D部分：氣候相關披露

Sections/Declarations
章節／聲明

Industry-based metrics
 行業指標

36. An issuer is encouraged to disclose industry-based metrics that are associated with one or more particular business models, activities or other common features that characterise participation in an industry. In determining the industry-based metrics that the issuer discloses, an issuer is encouraged to refer to and consider the applicability of the industry-based metrics associated with disclosure topics described in the IFRS S2 Industry-based Guidance on implementing Climate-related Disclosures and other industry-based disclosure requirements prescribed under other international ESG reporting frameworks.

本交易所鼓勵發行人披露與一項或多項特定的業務模式和活動有關的行業指標，或與參與有關行業常見特徵有關的行業指標。在決定披露哪些行業指標時，本交易所鼓勵發行人參考《〈國際財務報告可持續披露準則S2號〉行業披露指南》和其他國際環境、社會及管治報告框架規定的行業披露要求所述的與披露主題相關的行業指標，並考慮其是否適用。

Climate Change –
 Metrics and Targets
 氣候變化—指標與目標

Climate-related targets
 氣候相關目標

37. An issuer shall disclose (a) the qualitative and quantitative climate-related targets the issuer has set to monitor progress towards achieving its strategic goals; and (b) any targets the issuer is required to meet by law or regulation, including any greenhouse gas emissions targets. For each target, the issuer shall disclose:

發行人須披露(a)其為監察實現其策略目標的進展而設定的與氣候相關的定性及量化目標；及(b)法律或法規要求發行人達到的任何目標，包括任何溫室氣體排放目標。發行人須就每個目標逐一披露：

- (a) the metric used to set the target;
 用以設定目標的指標；
- (b) the objective of the target (for example, mitigation, adaptation or conformance with science-based initiatives);
 目標的目的（例如減緩、適應或以科學為基礎的舉措）；

Emissions – Emissions
 Control – GHG
 Emissions;
 Climate Change –
 Metrics and Targets
 排放物—排放物控制—
 溫室氣體排放；
 氣候變化—指標與目標

Part D: Climate-related Disclosures

D部分：氣候相關披露

Sections/Declarations

章節／聲明

- (c) the part of the issuer to which the target applies (for example, whether the target applies to the issuer in its entirety or only a part of the issuer, such as a specific business unit or geographic region);

目標的適用範圍（例如目標是適用於發行人整個集團還是部分（如僅適用於某個業務單位或地理區域））；

- (d) the period over which the target applies;

目標的適用期間；

- (e) the base period from which progress is measured;

衡量進度的基準期間；

- (f) milestones or interim targets (if any);

階段性目標或中期目標（如有）；

- (g) if the target is quantitative, whether the target is an absolute target or an intensity target; and

如屬量化目標，其屬絕對目標還是強度目標；及

- (h) how the latest international agreement on climate change, including jurisdictional commitments that arise from that agreement, has informed the target.

最新氣候變化國際協議（包括該協議產生的司法承諾）如何幫助發行人設定目標。

38. An issuer shall disclose information about its approach to setting and reviewing each target, and how it monitors progress against each target, including:

發行人須披露其設定及審核每項目標的方法，以及其如何監察達標進度，包括：

- (a) whether the target and the methodology for setting the target has been validated by a third party;

目標本身及設定目標的方法是否經第三方驗證；

- (b) the issuer's processes for reviewing the target;

發行人審核目標的程序；

- (c) the metrics used to monitor progress towards reaching the target; and

用於監察達標進度的指標；及

- (d) any revisions to the target and an explanation for those revisions.

任何修訂目標的內容及原因。

Emissions – Emissions Control – GHG Emissions; Climate Change – Governance
排放物—排放物控制—溫室氣體排放；氣候變化—管治

Part D: Climate-related Disclosures
D部分：氣候相關披露

Sections/Declarations
章節／聲明

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| <p>39. An issuer shall disclose information about its performance against each climate-related target and an analysis of trends or changes in the issuer's performance.</p> <p>發行人須披露有關每項氣候相關目標的績效的資訊以及對發行人績效的趨勢或變化分析。</p> | <p>Emissions, Use of Resources
排放物、資源使用</p> |
| <p>40. For each greenhouse gas emissions target disclosed in accordance with paragraphs 37 to 39, an issuer shall disclose:</p> <p>就按第37至39段披露的每一項溫室氣體排放目標，發行人須披露：</p> <p>(a) which greenhouse gases are covered by the target;
目標涵蓋哪些溫室氣體；</p> <p>(b) whether Scope 1, Scope 2 or Scope 3 greenhouse gas emissions are covered by the target;
目標是否涵蓋範圍1、範圍2或範圍3溫室氣體排放；</p> <p>(c) whether the target is a gross greenhouse gas emissions target or a net greenhouse gas emissions target. If the issuer discloses a net greenhouse gas emissions target, the issuer is also required to separately disclose its associated gross greenhouse gas emissions target;
此目標是溫室氣體排放總量目標還是溫室氣體排放淨額目標。如為溫室氣體排放淨額目標，發行人須另外披露相關的溫室氣體排放總量目標；</p> <p>(d) whether the target was derived using a sectoral decarbonisation approach; and
目標是否是採用行業脫碳方法得出的；及</p> <p>(e) the issuer's planned use of carbon credits to offset greenhouse gas emissions to achieve any net greenhouse gas emissions target.
發行人計劃使用碳信用抵銷溫室氣體排放以實現任何溫室氣體排放淨額目標。</p> | <p>Emissions – Emissions Control – GHG Emissions; Climate Change – Metrics and Targets
排放物－排放物控制－溫室氣體排放；氣候變化－指標與目標</p> |

Applicability of cross-industry metrics and industry-based metrics
跨行業指標及行業指標的適用性

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| <p>41. In preparing disclosures to meet the requirements in paragraphs 21 to 26 and 37 to 38, an issuer shall refer to and consider the (i) applicability of cross-industry metrics (see paragraphs 28 to 35) and (ii) industry-based metrics (see paragraph 36).</p> <p>在編製披露內容以符合第21至26及37至38段的規定時，發行人須參考(i)跨行業指標(見第28至35段)及(ii)行業指標(見第36段)並考慮其是否適用。</p> | <p>Climate Change – Metrics and Targets
氣候變化－指標與目標</p> |
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REPORT OF THE DIRECTORS 董事會報告書

The Board is pleased to present the annual report together with the audited consolidated financial statements of the Group for the year ended 31 March 2026.

PRINCIPAL ACTIVITIES

The Company is an investment holding company and through its subsidiaries, is principally engaged in the design, supply and installation of façade and curtain walls systems, with a focus on curtain walls, aluminium windows and doors. Details of the principal activities of its subsidiaries are set out in note 42 to the consolidated financial statements.

BUSINESS REVIEW

Business review on the Group as required by Schedule 5 to the Companies Ordinance (Cap. 622 of the Laws of Hong Kong), including the principal risks and uncertainties facing the Group and an indication of likely future development in the Group's business are set out in the Chairman's Statement (on pages 7 to 13), Operations Review (on pages 14 to 18), Financial Review (on pages 19 to 25) and the notes to the consolidated financial statements of this annual report.

An analysis of the Group's performance during the year ended 31 March 2026 using financial key performance indicators is provided in the Financial Highlights (on page 6) of this annual report.

Details of the Group's financial risk management are disclosed in note 38 to the consolidated financial statements. Save for the information as disclosed elsewhere in this annual report, there are no material events affecting the Group that have occurred after the year end date.

董事會欣然呈覽年報連同本集團截至2026年3月31日止年度之經審核綜合財務報表。

主要業務

本公司為一家投資控股公司，並透過其附屬公司主要從事外牆及幕牆系統（以幕牆及鋁門窗為主）的設計、供應及安裝。其附屬公司的主要業務詳情載於綜合財務報表附註42。

業務回顧

就公司條例（香港法例第622章）附表5所要求對本集團之業務回顧（包括本集團面對之主要風險及不明朗因素和本集團業務相當可能有的未來發展之揭示）載於本年報之主席報告書（第7至13頁）、業務回顧（第14至18頁）、財務回顧（第19至25頁）及綜合財務報表附註內。

運用財務關鍵表現指標對本集團於截至2026年3月31日止年度之表現進行之分析載於本年報之財務紀要（第6頁）內。

有關本集團財務風險管理之詳情披露於綜合財務報表附註38。除本年報其他部分所披露之資料外，於年結日後並無發生影響本集團之重大事項。

RESULTS AND APPROPRIATIONS

The results of the Group for the year ended 31 March 2026 are set out in the consolidated statement of profit or loss and other comprehensive income on page 184.

The first interim dividend of HK0.3 cent per share (2025: HK0.5 cent per share) amounting to HK\$1,218,000 were paid to the shareholders during the year.

The Board has declared a second interim dividend (in lieu of a final dividend) of HK0.6 cent per share for the year ended 31 March 2026 (2025: HK0.8 cent per share) to the shareholders whose names appear on the branch register of members in Hong Kong and the principal register of members in the Cayman Islands on 15 July 2026. The second interim dividend will be paid on 29 July 2026 and shall be paid out of the Company's other reserves account.

INVESTMENT PROPERTIES

Details of the movements in the investment properties of the Group during the year ended 31 March 2026 are set out in note 16 to the consolidated financial statements.

PROPERTY, PLANT AND EQUIPMENT

Details of the movements in the property, plant and equipment of the Group during the year ended 31 March 2026 are set out in note 17 to the consolidated financial statements.

RESERVES

Details of the movements in the reserves of the Group during the year ended 31 March 2026 are set out in the consolidated statement of changes in equity on page 187.

業績及分配

本集團截至2026年3月31日止年度之業績載於第184頁之綜合損益及其他全面收益表。

於年內，已向股東派發首次中期股息每股0.3港仙（2025年：每股0.5港仙），金額為1,218,000港元。

董事會向於2026年7月15日名列香港分處股東名冊及開曼群島主要股東名冊上之股東宣派截至2026年3月31日止年度之第二次中期股息（取代末期股息）每股0.6港仙（2025年：每股0.8港仙）。第二次中期股息將於2026年7月29日派發，並須自本公司的其他儲備賬中支付。

投資物業

本集團投資物業於截至2026年3月31日止年度之變動詳情載於綜合財務報表附註16。

物業、廠房及設備

本集團物業、廠房及設備於截至2026年3月31日止年度之變動詳情載於綜合財務報表附註17。

儲備

本集團儲備於截至2026年3月31日止年度之變動詳情載於第187頁之綜合權益變動表。

DISTRIBUTABLE RESERVES OF THE COMPANY

Under the articles of association of the Company, dividends may be declared and paid out of the profits and reserves of the Company lawfully available for distribution including contributed surplus and other reserves. Dividends may be declared and paid out of contributed surplus and other reserves account of the Company subject to a solvency test (i.e. immediately following the date on which the distribution or dividend is proposed to be paid, the Company must be able to pay its debts as they fall due in the ordinary course of business) as set out in section 34(2) of the Companies Act, Cap. 22 (Act 3 of 1961, as consolidated and revised) of the Cayman Islands.

The Company's reserves available for distribution to shareholders as at 31 March 2026 comprised the aggregate of contributed surplus, treasury shares reserve, other reserves and accumulated profit of HK\$230,700,000 (31 March 2025: HK\$234,445,000).

SHARE CAPITAL

Details of the movements in the share capital of the Company during the year ended 31 March 2026 are set out in note 29 to the consolidated financial statements.

ENVIRONMENTAL, SOCIAL AND GOVERNANCE POLICIES

The Group is committed to protecting the environment, fulfilling social responsibility and promoting employee benefits and development to achieve sustainable growth of its business.

For more details of the Group's performances in environmental and social aspects, please refer to the "Environmental, Social and Governance Report" section of this annual report.

本公司可供派發儲備

根據本公司的組織章程細則，股息可從合法可供分派的本公司溢利及儲備（包括繳入盈餘及其他儲備）中宣派及支付。股息可從本公司繳入盈餘及其他儲備賬（惟須通過載列於開曼群島法例第二十二章公司法（1961年法例三，經綜合及修訂）第34(2)條的償債能力測試，即本公司於緊隨建議作出分派或派付股息日期後有能力償還日常業務過程中到期之債務）中宣派及支付。

本公司於2026年3月31日可供分派予股東之儲備包括繳入盈餘、庫存股份儲備、其他儲備及累計溢利合共230,700,000港元（2025年3月31日：234,445,000港元）。

股本

本公司股本於截至2026年3月31日止年度之變動詳情載於綜合財務報表附註29。

環境、社會及管治政策

本集團致力於保護環境、履行社會責任及提升僱員福利及發展，以實現其業務的可持續增長。

有關本集團於環境及社會方面的表現之更多詳情，請參閱本年報「環境、社會及管治報告書」一節。

COMPLIANCE WITH LAWS AND REGULATIONS

The Group is committed in complying with the relevant laws and regulations related to its business operations in Hong Kong and the Mainland China. Sufficient resources and training have been provided to employees to ensure the on-going compliance with applicable laws and regulations.

RELATIONSHIP WITH EMPLOYEES, CUSTOMERS AND SUPPLIERS

The Group believes that maintaining good relationship with all stakeholders is the key to the sustainable development of the Group.

The Group considers human capital the most valuable asset for the Group, therefore, we provide competitive remuneration packages, training programmes, and staff engagement activities to attract, nurture and retain talents and employees.

The Group maintains stable and long-term relationship with business partners including customers, suppliers and subcontractors, which brings benefits to the quality of the Group's services and helps the Group to secure new projects.

SHARE OPTION SCHEME

Pursuant to the share option scheme of the Company (the "Scheme") adopted on 25 August 2020 (the "Adoption Date"), all directors (including independent non-executive directors), full-time employees of any member the Group and any advisers, consultants, distributors, contractors, suppliers, agents, customers, business partners, joint venture partners, promoters, service providers of any member of the Group who the Board considers, in its sole discretion, to have contributed or will contribute to the Group are eligible to participate in the Scheme.

遵守法律及法規

本集團致力於遵守香港及中國內地與其業務營運有關之相關法律及法規。本集團已為僱員提供充足的資源及培訓，以確保持續遵守適用之法律及法規。

與僱員、客戶及供應商之關係

本集團相信與所有持份者保持良好關係乃本集團可持續發展的關鍵。

本集團認為人力資本乃本集團最重要之資產，因此，我們提供具競爭力之薪酬待遇、培訓計劃及員工參與活動，以吸引、培養及挽留人才及僱員。

本集團與為本集團服務質素帶來裨益並有助本集團取得新項目的客戶、供應商及分包商等業務夥伴保持穩定及長期的關係。

購股權計劃

根據本公司於2020年8月25日（「採納日期」）採納的購股權計劃（「該計劃」），董事會全權酌情認為已對或將對本集團作出貢獻的本集團任何成員公司的所有董事（包括獨立非執行董事）、全職職員及本集團任何成員公司的任何顧問、諮詢人、分銷商、承包商、供應商、代理、客戶、業務夥伴、合營公司夥伴、發起人、服務提供商合資格參與該計劃。

The purpose of the Scheme is to reward participants who have contributed or will contribute to the Group and to encourage participants to work towards enhancing the value of the Company for the benefit of the Company and the shareholders as a whole, and to maintain or attract business relationships with participants whose contributions are or may be beneficial to the growth of the Group.

(a) The number of share options available for grant and number of shares available for issuance

The maximum number of shares which may be issued upon exercise of all share options to be granted under the Scheme and any other schemes of the Company shall not exceed 10% of the number of the Company's shares in issue as at the date of approval of the Scheme, subject to renewal as approved by the shareholders. Upon the refreshment of the Scheme mandate limit at the annual general meeting of the Company held on 24 August 2021, the number of share options available for grant under the Scheme mandate as at 1 April 2025 and 31 March 2026 was 42,394,763.

該計劃旨在為獎勵已對或將對本集團作出貢獻的參與者，以及鼓勵參與者為本公司及股東的整體利益，努力提升本公司的價值，並維持或吸引其貢獻或可能對本集團發展有利的參與者建立業務關係。

(a) 可予授出之購股權數目及可予發行之股份數目

根據該計劃及本公司任何其他計劃擬授出之全部購股權獲行使時可予發行之最高股份數目不得超過該計劃批准日期已發行本公司股份數目之10%，惟須經股東批准更新。於本公司在2021年8月24日舉行股東週年大會更新該計劃授權上限後，於2025年4月1日及2026年3月31日根據該計劃授權可供授出之購股權數目為42,394,763股。

REPORT OF THE DIRECTORS 董事會報告書

As at the date of this annual report, the total number of shares that may be issued under the Scheme is 42,394,763 shares, representing approximately 10.5% of the number of the Company's shares in issue as at the date of this annual report.

於本年報日期，該計劃項下可予發行之股份總數將為42,394,763股，佔本公司於本年報日期已發行股份數目約10.5%。

(b) Maximum entitlement of each participant

- (1) The total number of shares issued and to be issued upon exercise of the options granted to each participant (including both exercised and unexercised options) under the Scheme or any other share option schemes adopted by the Company in any 12-month period must not exceed 1% of the number of the Company's shares in issue unless otherwise approved by the shareholders of the Company.
- (2) Where any grant of options to a substantial shareholder or an independent non-executive director of the Company, or any of their respective associates (as defined in the Listing Rules), would result in the shares issued and to be issued upon exercise of all options already granted and to be granted to such person in any 12-month period up to and including the date of the grant:
 - (i) representing in aggregate over 0.1% of the number of the Company's shares in issue; and

(b) 各參與者之最高授權

- (1) 除非經本公司股東另作批准，否則於任何十二個月期間，因行使根據該計劃或本公司採納之任何其他購股權計劃授出之購股權（包括已行使及尚未行使之購股權）而向每名參與者已發行及將予發行之股份總數，不得超過本公司已發行股份數目之1%。
- (2) 倘向本公司之主要股東或獨立非執行董事或任何彼等各自之聯繫人（定義見上市規則）授出任何購股權，將會導致於截至授出日期止之任何十二個月期間（包括授出日期）向該人士已授出及將予授出之所有購股權獲行使而已發行及將予發行之股份：
 - (i) 合共佔本公司已發行股份數目0.1%以上；及

(ii) having an aggregate value, based on the closing price of the shares of the Company on the date of grant in excess of HK\$5.0 million,

such grant of option shall be subject to prior approval of the shareholders of the Company who are not connected persons of the Company as defined in the Listing Rules.

(c) Period within which the shares must be taken up under an option

Within ten years from the date on which an option is granted or such shorter period as the Board or the relevant committee thereof may specify.

(d) Minimum period, if any, for which an option must be held before it can be exercised

At the time of granting an option, the Board or the relevant committee thereof must specify the minimum period(s) (if any) and achievement of performance target(s) (if any), for which an option must be held before it can be exercised in whole or in part.

(e) Period open for acceptance of an option

The offer of grant of an option (of which the date of grant must be a business day of the Stock Exchange) must be accepted within 14 days after the date of grant.

(ii) 總值超過5,000,000港元(根據本公司股份於授出日期之收市價計算),

授出該項購股權須預先取得本公司股東(並非本公司之關連人士(定義見上市規則))批准。

(c) 根據購股權必須認購股份之期限

由授出購股權之日起十年期間或董事會或轄下有關委員會指定之較短期間。

(d) 購股權於可予行使前之最短持有期(如有)

於授出購股權之時,董事會或轄下有關委員會必須指定購股權於可予行使(全部或部份)前之最短持有期(如有)及達致表現目標(如有)。

(e) 接納購股權之期限

授出購股權(授出日期必須為聯交所之營業日)的要約必須在授出日期後14日內獲接納。

REPORT OF THE DIRECTORS 董事會報告書

(f) Amount payable upon acceptance of the option

A consideration of HK\$1 shall be paid upon the acceptance of the option.

(g) Basis of determining exercise price of the option

The exercise price of the option shall be no less than the highest of:

- (i) the closing price of the shares of the Company as stated in the daily quotations sheet issued by the Stock Exchange on the date of grant, which must be a business day;
- (ii) the average closing price of the shares of the Company as stated in the daily quotations sheets issued by the Stock Exchange for the five business days of the Stock Exchange immediately preceding the date of grant; and
- (iii) the nominal value of the shares of the Company on the date of grant.

(h) Remaining life of the Scheme

The Scheme has a life of 10 years commencing from the Adoption Date and will expire on 24 August 2030 unless otherwise terminated in accordance with the terms of the Scheme.

(f) 於接納購股權時應付之款項

於接納購股權時須付1港元作為代價。

(g) 釐定購股權行使價之基準

購股權之行使價必須不低於下列三者之最高者：

- (i) 聯交所於授出日期（該日必須為營業日）發出之日報表所述之本公司股份收市價；
- (ii) 聯交所於緊接授出日期前五個聯交所營業日發出之日報表所述之本公司股份平均收市價；及
- (iii) 本公司股份於授出日期之面值。

(h) 該計劃之餘下年限

除非根據該計劃條款予以終止，否則該計劃之有效年限為自採納日期起計10年，並將於2030年8月24日屆滿。

Details of the movement of share options granted under the Scheme during the year were as follows:

年內該計劃項下授出之購股權之變動詳情如下：

Category or Name of participant 參與者類型或姓名	Date of grant 授出日期	Exercise price per share 每股行使價	Exercise period (Note i) 行使期間 (附註i)	Balance as at 1.4.2025 於2025年4月1日之結餘	Granted during the year 於年內授出	Exercised during the year 於年內行使	Cancelled during the year 於年內註銷	Lapsed during the year 於年內失效	Balance as at 31.3.2026 於2026年3月31日之結餘	Approximate percentage of issued share capital (Note ii) 佔已發行股本概約百分比 (附註ii)
Chung Sam Tin Abraham 鍾心田	9.10.2020 2020年10月9日	HK\$0.59 0.59港元	9.10.2020 to 8.10.2025 2020年10月9日至2025年10月8日	327,000	-	-	-	(327,000)	-	-
Lee Cheuk Hung 李卓雄	9.10.2020 2020年10月9日	HK\$0.59 0.59港元	9.10.2020 to 8.10.2025 2020年10月9日至2025年10月8日	1,745,000	-	-	-	(1,745,000)	-	-
Wong Kin 黃健	9.10.2020 2020年10月9日	HK\$0.59 0.59港元	9.10.2020 to 8.10.2025 2020年10月9日至2025年10月8日	506,000	-	-	-	(506,000)	-	-
Chau On Ta Yuen 周安達源	9.10.2020 2020年10月9日	HK\$0.59 0.59港元	9.10.2020 to 8.10.2025 2020年10月9日至2025年10月8日	87,000	-	-	-	(87,000)	-	-
				2,665,000	-	-	-	(2,665,000)	-	-
Employees of the Group 本集團之僱員	9.10.2020 2020年10月9日	HK\$0.59 0.59港元	9.10.2020 to 8.10.2025 2020年10月9日至2025年10月8日	2,377,000	-	-	-	(2,377,000)	-	-
				2,377,000	-	-	-	(2,377,000)	-	-
Other participant 其他參與者										
Chuk Kin Lun (Note iii) 祝健麟 (附註iii)	9.10.2020 2020年10月9日	HK\$0.59 0.59港元	9.10.2020 to 8.10.2025 2020年10月9日至2025年10月8日	945,000	-	-	-	(945,000)	-	-
				945,000	-	-	-	(945,000)	-	-
Total 總計				5,987,000	-	-	-	(5,987,000)	-	-

Notes:

- (i) The share options vested immediately on the date of grant.
- (ii) The percentage is calculated based on the total number of issued shares of the Company as at 31 March 2026 (i.e. 403,705,630 shares).
- (iii) Mr. Chuk Kin Lun resigned as a non-executive director of the Company on 19 March 2025 but remains a consultant of the Group, his entitlement of 945,000 share options was reclassified from the category of directors of the Company to the category of other participant during the year ended 31 March 2025.

附註：

- (i) 購股權於授出日期即時歸屬。
- (ii) 百分比乃根據本公司於2026年3月31日已發行股份總數 (即403,705,630股) 計算。
- (iii) 祝健麟先生於2025年3月19日辭任本公司非執行董事，惟仍為本集團顧問，於截至2025年3月31日止年度，其應佔945,000份購股權由本公司董事類別重新分類為其他參與者類別。

CONVERTIBLE SECURITIES, WARRANTS OR SIMILAR RIGHTS

Save as disclosed above, the Company had no outstanding convertible securities, warrants or similar rights as at 31 March 2026 and there has been no issue or exercise of any convertible securities, warrants or similar rights during the year ended 31 March 2026.

PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

During the year ended 31 March 2026, the Company repurchased 3,712,000 shares of the Company on the market, of which 912,000 shares and 2,800,000 shares were repurchased pursuant to the general mandate granted by the then shareholders at the annual general meetings held on 20 August 2024 and 19 August 2025 respectively. The aggregate consideration paid (excluding transaction costs) for this repurchase was approximately HK\$1,750,000. 3,440,000 shares of these repurchased shares were cancelled during the year and the remaining 272,000 shares were subsequently cancelled in April 2026.

可換股證券、認股權證或類似權利

除上述所披露者外，於2026年3月31日，本公司並無任何尚未行使的可換股證券、認股權證或類似權利，亦無於截至2026年3月31日止年度發行或行使任何可換股證券、認股權證或類似權利。

購買、出售或贖回本公司上市證券

截至2026年3月31日止年度，本公司於市場購回3,712,000股本公司股份，其中912,000股股份及2,800,000股股份已分別根據於2024年8月20日及2025年8月19日舉行之股東週年大會上當時股東授予的一般授權購回。就該項購回已付的總代價（不包括交易成本）約為1,750,000港元。該等已購回股份中，其中3,440,000股股份已於年內註銷，而餘下272,000股股份其後已於2026年4月註銷。

Month of repurchase 購回月份	Number of ordinary shares repurchased 已購回 普通股數目	Purchase price paid per share 已付每股股份購買價		Aggregate consideration paid (excluding transaction costs) 已付總代價 (不包括交易成本) HK\$'000 千港元
		Highest 最高 HK\$ 港元	Lowest 最低 HK\$ 港元	
April 2025 2025年4月	218,000	0.450	0.430	98
July 2025 2025年7月	348,000	0.450	0.450	157
August 2025 2025年8月	346,000	0.450	0.450	156
September 2025 2025年9月	70,000	0.470	0.445	32
October 2025 2025年10月	224,000	0.500	0.480	110
November 2025 2025年11月	66,000	0.465	0.440	30
December 2025 2025年12月	850,000	0.470	0.460	396
January 2026 2026年1月	844,000	0.490	0.455	399
February 2026 2026年2月	186,000	0.500	0.490	92
March 2026 2026年3月	560,000	0.500	0.495	280
	3,712,000			1,750

Save as disclosed above, during the year ended 31 March 2026, neither the Company nor any of its subsidiaries has purchased, sold or redeemed any of the Company's listed securities.

The Board considered that the share repurchase demonstrated the confidence of the directors and senior management of the Company in the Group's performance and long-term development.

DIRECTORS

The directors of the Company during the year ended 31 March 2026 and up to the date of this annual report were:

Non-executive Chairman

Mr. Wong Sue Toa, Stewart

Non-executive Directors

Mr. Cha Mou Daid, Johnson

Mr. Chung Sam Tin Abraham (resigned on 3 July 2025)

Mr. Tai Sai Ho

Executive Directors

Mr. Lee Cheuk Hung (*Managing Director*)

Mr. Wong Kin

Independent Non-executive Directors

Mr. Chau On Ta Yuen

Mr. Cheung Kwong Tat (appointed on 30 September 2025)

Professor Hao Gang

Professor Ho Richard Yan Ki

Mr. Poon Kan Young

Mr. Yip Kai Yung (resigned on 1 July 2025)

除上文所披露者外，截至2026年3月31日止年度，本公司或其任何附屬公司概無購買、出售或贖回本公司任何上市證券。

董事會認為，股份購回彰顯了本公司董事及高級管理層對本集團表現及長期發展的信心。

董事

於截至2026年3月31日止年度及直至本年報日期之本公司董事如下：

非執行主席

王世濤先生

非執行董事

查懋德先生

鍾心田先生 (於2025年7月3日辭任)

戴世豪先生

執行董事

李卓雄先生 (*董事總經理*)

黃健先生

獨立非執行董事

周安達源先生

張廣達先生 (於2025年9月30日獲委任)

郝剛教授

何炘基教授

潘根濃先生

葉啓容先生 (於2025年7月1日辭任)

REPORT OF THE DIRECTORS 董事會報告書

In accordance with article 16.19 of the Company's articles of association, Mr. Chau On Ta Yuen, Professor Ho Richard Yan Ki and Mr. Poon Kan Young shall retire from office by rotation at the forthcoming annual general meeting. Pursuant to article 16.2 of the Company's articles of association, Mr. Cheung Kwong Tat, who was appointed by the Board on 30 September 2025, shall retire at the forthcoming annual general meeting. All the above retiring directors, being eligible, offer themselves for re-election at the forthcoming annual general meeting. All remaining directors of the Company continue in office.

None of the directors being proposed for re-election at the forthcoming annual general meeting has a service contract with the Company or any of its subsidiaries which is not determinable by the Group within one year without payment of compensation, other than statutory compensation.

The Company's circular sent together with this annual report contains detailed information of the directors standing for re-election at the forthcoming annual general meeting of the Company.

按照本公司之組織章程細則第16.19條，周安達源先生、何焯基教授及潘根濃先生須於應屆股東週年大會上輪值退任。根據本公司組織章程細則第16.2條，於2025年9月30日獲董事會委任的張廣達先生將於應屆股東週年大會上退任。所有上述退任董事均符合資格並願意於應屆股東週年大會上膺選連任。所有本公司餘下董事均繼續留任。

擬於應屆股東週年大會上膺選連任之董事，概無與本公司或其任何附屬公司訂立本集團不可於一年內終止而免付賠償（法定賠償除外）之服務合約。

於本公司連同本年報一併寄出之通函內，載有本公司應屆股東週年大會中參與重選董事的詳細資料。

DIRECTORS' AND EMPLOYEES' EMOLUMENTS

Details of directors' emoluments for the year ended 31 March 2026 are set out in note 12(a) to the consolidated financial statements. For the year ended 31 March 2026, the emoluments of the senior management, whose biographical details are set out in the "Biographical Details of Directors and Senior Management" section below and include three of the five highest paid individuals analysis presented in note 12(b) to the consolidated financial statements, fell within the following bands:

董事及僱員酬金

截至2026年3月31日止年度，有關董事酬金之詳情載列於綜合財務報表附註12(a)。截至2026年3月31日止年度，高級管理層之薪酬（其履歷詳情載於下文「董事及高級管理層履歷」一節，當中包括於綜合財務報表附註12(b)呈報的五名最高薪人士分析內的三名人士）列入以下組別：

Emoluments of Senior Management by Bands	高級管理層之薪酬組別	Number of Individuals 人數	
		2026 2026年	2025 2025年
Nil to HK\$1,000,000	零至1,000,000港元	1	1
HK\$1,000,001 – HK\$1,500,000	1,000,001港元至1,500,000港元	3	1
HK\$1,500,001 – HK\$2,000,000	1,500,001港元至2,000,000港元	1	4

UPDATE ON DIRECTORS' INFORMATION PURSUANT TO RULE 13.51B(1) OF THE LISTING RULES

There is no change in the information of the directors and chief executive of the Company which was required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules since the date of the Company's interim report 2025/2026 and up to the date of this report.

根據上市規則第13.51B(1)條更新董事資料

自本公司2025/2026年中期報告日期起直至本報告日期，本公司董事及行政總裁資料概無變動須根據上市規則第13.51B(1)條予以披露。

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Directors

Mr. Wong Sue Toa, Stewart, aged 80, was appointed as a director of the Company on 20 February 2018, and designated as a non-executive director and appointed as the Deputy Chairman of the Company on 9 August 2018, and was re-designated as the Chairman of the Company on 23 November 2020. He also serves as a member of the Nomination Committee and Remuneration Committee, and the chairman of the Investment Committee of the Company. Mr. Wong is also a director of all the subsidiaries of the Company. Mr. Wong has been an executive director and managing director of Hanison Construction Holdings Limited (stock code: 896) ("Hanison") since 2001. Mr. Wong was a director of several listed companies and a director of HKR International Limited (stock code: 480) ("HKRI") until his resignation in December 2001. The securities of Hanison and HKRI are listed on the Main Board of the Stock Exchange. Mr. Wong has extensive experience in the construction and real estate fields. Mr. Wong holds a bachelor degree in science from San Diego State University and a master degree of science in civil engineering from Carnegie-Mellon University in the United States of America. He is a member of the Hong Kong Institute of Construction Managers (MHKICM).

董事及高級管理層履歷

董事

王世濤先生，80歲，於2018年2月20日獲委任為本公司董事，於2018年8月9日調任為非執行董事及獲委任為本公司副主席，並於2020年11月23日調任為本公司主席。彼亦擔任本公司提名委員會及薪酬委員會之成員以及投資委員會之主席。王先生亦是本公司旗下所有附屬公司之董事。王先生自2001年起一直擔任興勝創建控股有限公司（股份代號：896）（「興勝」）之執行董事兼董事總經理。王先生曾為多間上市公司之董事，同時亦為香港興業國際集團有限公司（股份代號：480）（「香港興業」）之董事，直至彼於2001年12月辭任其職務。興勝及香港興業之證券均於聯交所主板上市。王先生在建築及房地產界累積豐富經驗。王先生持有美國聖地亞哥州立大學科學學士學位及美國卡耐基梅隆大學土木工程學碩士學位。彼為香港營造師學會之會員。

Mr. Cha Mou Daid, Johnson, aged 74, was appointed as a non-executive director of the Company on 23 November 2020. Mr. Cha has over 45 years of experience in venture capital and investment management and is currently Chairman of C.M. Capital Advisors (HK) Limited. He is a non-executive director of HKRI and non-executive Chairman of Hanison. He is a director of CCM Trust (Cayman) Limited ("**CCM Trust**"), LBJ Regents (PTC) Limited ("**LBJ**") and Mingly Asia Capital Limited ("**Mingly Asia**"), and a non-executive director of Mingly Corporation ("**Mingly**"). Each of CCM Trust, LBJ, Mingly and Mingly Asia is a substantial shareholder of the Company discloseable under Part XV of the Securities and Futures Ordinance (the "**SFO**"). Mr. Cha is also an independent non-executive director of Shanghai Commercial Bank Limited and a director of a number of other companies in Hong Kong and overseas. The securities of HKRI and Hanison are listed on the Main Board of the Stock Exchange. He is a member of non-profit organisations including Qiu Shi Science & Technologies Foundation and Moral Education Concern Group, a co-opted external member to the Finance Committee of the Council of The Hong Kong University of Science and Technology ("**HKUST**") for a term up to 30 June 2026 and a member to the Court of HKUST for a 3-year term up to 18 September 2028.

查懋德先生，74歲，於2020年11月23日獲委任為本公司非執行董事。查先生於創業投資及投資管理方面累積逾45年經驗，現時為C.M. Capital Advisors (HK) Limited之主席。彼為香港興業之非執行董事及興勝之非執行主席。彼為CCM Trust (Cayman) Limited ("**CCM Trust**")、LBJ Regents (PTC) Limited ("**LBJ**")及Mingly Asia Capital Limited ("**Mingly Asia**")之董事，以及名力集團控股有限公司 ("**名力**")之非執行董事。CCM Trust、LBJ、名力及Mingly Asia均為本公司根據證券及期貨條例 ("**證券及期貨條例**") 第XV部須予披露的主要股東。查先生亦為上海商業銀行有限公司之獨立非執行董事及多家香港及海外其他公司之董事。香港興業及興勝之證券均於聯交所主板上市。彼為多家非牟利機構之成員，包括求是科技基金會及德育關注小組，香港科技大學 ("**科大**") 校董會財務委員會增選外部委員，任期直至2026年6月30日為止，及科大顧問委員會委員，為期三年，直至2028年9月18日為止。

REPORT OF THE DIRECTORS 董事會報告書

Mr. Tai Sai Ho, aged 74, was appointed as a director of the Company on 20 February 2018, and designated as a non-executive director of the Company on 9 August 2018. He also serves as a member of the Nomination Committee, Remuneration Committee and Investment Committee of the Company. Mr. Tai is also a director of all subsidiaries of the Company. Mr. Tai has been an executive director and the general manager of Hanison since 2001. The securities of Hanison are listed on the Main Board of the Stock Exchange. Mr. Tai has extensive experience in public and private sectors of the building and civil engineering industries in Hong Kong. Mr. Tai holds a bachelor degree in civil engineering from National Cheng Kung University in Taiwan, a master degree in construction management from University of New South Wales in Australia and a master degree in business administration from Asia International Open University in Macau (now known as City University of Macau). Mr. Tai is a fellow of the Hong Kong Institute of Directors (FHKIoD) and the Hong Kong Institute of Construction Managers (FHKICM).

戴世豪先生，74歲，於2018年2月20日獲委任為本公司董事，並於2018年8月9日調任為本公司非執行董事。彼亦擔任本公司提名委員會、薪酬委員會及投資委員會之成員。戴先生亦是本公司旗下所有附屬公司之董事。戴先生自2001年起一直擔任興勝之執行董事兼總經理。興勝之證券於聯交所主板上市。戴先生在香港公營及私營樓宇及土木工程業累積豐富經驗。戴先生持有台灣國立成功大學土木工程學士學位、澳洲新南威爾斯大學建築管理學碩士學位及澳門亞洲國際公開大學（現稱澳門城市大學）工商管理學碩士學位。戴先生為香港董事學會及香港營造師學會之資深會員。

Mr. Lee Cheuk Hung, aged 60, was appointed as an executive director and Joint Managing Director of the Company on 9 August 2018 and was re-designated as Managing Director of the Company on 19 March 2022. Mr. Lee joined the Group since 1998 and is also a director of all subsidiaries of the Company. Mr. Lee also serves as a member of the Investment Committee of the Company. Mr. Lee was a director of the building materials division of Hanison from 2009 until his resignation upon the listing of the Company's shares on the Main Board of the Stock Exchange in March 2019. The securities of Hanison are listed on the Main Board of the Stock Exchange. Mr. Lee has comprehensive experience in the building industry in Hong Kong. Mr. Lee holds a certificate in mechanical engineering from Lee Wai Lee Technical Institute (now known as IVE (Lee Wai Lee)).

Mr. Wong Kin, aged 55, was appointed as an executive director of the Company on 1 December 2021. He joined the Group in 2014 and has been the general manager and a director of Million Hope New-Tech Building Supplies (Huizhou) Limited ("Million Hope (Huizhou)") since 2018 and 2019 respectively, and is primarily responsible for overall management of the Group's fabrication plant in Huizhou, the PRC. Prior to joining the Group, Mr. Wong worked in a toy and gift manufacturing company as general manager during the period from 2010 to 2013. Mr. Wong obtained a bachelor degree of engineering in manufacturing from The Hong Kong Polytechnic University in October 1995. Mr. Wong is currently a member of the Thirteenth Guangdong Province Lianzhou City Committee of the Chinese People's Political Consultative Conference and a council member of the Seventh Council of the Qing Yuan Overseas Friendship Association Guangdong China.

李卓雄先生，60歲，於2018年8月9日獲委任為本公司執行董事兼聯席董事總經理，並於2022年3月19日調任為本公司董事總經理。李先生自1998年加入本集團，亦是本公司旗下所有附屬公司之董事。李先生亦擔任本公司投資委員會之成員。李先生自2009年起為興勝建築材料部之董事，直至彼於本公司股份於2019年3月在聯交所主板上市時辭任其職務。興勝之證券於聯交所主板上市。李先生在香港建築界累積廣泛的經驗。李先生持有李惠利工業學院（現稱香港專業教育學院（李惠利））機械工程學證書。

黃健先生，55歲，於2021年12月1日獲委任為本公司執行董事。彼於2014年加入本集團，分別自2018年及2019年起擔任美興新型建築材料（惠州）有限公司（「美興（惠州）」）之總經理及董事，主要負責本集團在中國惠州創辦的製造廠的整體管理。於加入本集團前，自2010年至2013年，黃先生就任於一間玩具及禮品製造公司擔任總經理。黃先生於1995年10月取得香港理工大學製造業工程學士學位。黃先生目前為中國人民政治協商會議第13屆廣東省連州市委委員及中國廣東清遠海外聯誼會第7屆理事會理事。

REPORT OF THE DIRECTORS 董事會報告書

Mr. Chau On Ta Yuen, aged 78, was appointed as an independent non-executive director and a member of the Nomination Committee, Remuneration Committee and Audit Committee of the Company on 26 June 2020. Mr. Chau graduated from Xiamen University in the PRC in August 1968 with a bachelor's degree in Chinese language and literature. He was the Thirteenth honorary consultant of the Hong Kong Federation of Fujian Association and was a Standing Committee Member of the Thirteenth National Committee of the Chinese People's Political Consultative Conference. Mr. Chau is awarded with a Bronze Bauhinia Star (BBS) and Silver Bauhinia Star (SBS) by the Government of the Hong Kong Special Administrative Region in July 2010 and July 2016, respectively. Mr. Chau is currently an executive director and the chairman of the board of directors of ELL Environmental Holdings Limited (stock code: 1395) ("**ELL**"), an independent non-executive director of Redco Properties Group Limited (stock code: 1622) ("**Redco Group**"), and Beijing Enterprises Water Group Limited (stock code: 371) ("**BJ Ent Water**"). He was an independent non-executive director of Come Sure Group (Holdings) Limited (stock code: 794) ("**Come Sure**") from 5 February 2009 to 7 July 2024. The securities of ELL, Redco Group, BJ Ent Water and Come Sure are listed on the Main Board of the Stock Exchange. Mr. Chau was an executive director and the chairman of the board of directors of Good Resources Holdings Limited (stock code: 109) ("**Good Resources**") until Good Resources' listing of the securities on the Main Board of the Stock Exchange was cancelled in May 2022.

周安達源先生，78歲，於2020年6月26日獲委任為獨立非執行董事以及本公司提名委員會、薪酬委員會及審核委員會成員。周先生於1968年8月畢業於中國廈門大學及獲頒發漢語言文學學士學位。他曾為香港福建社團聯會第十三屆榮譽顧問及中國人民政治協商會議第十三屆常務委員會委員。周先生分別於2010年7月及2016年7月獲香港特別行政區政府頒授銅紫荊星章和銀紫荊星章。周先生現為強泰環保控股有限公司（股份代號：1395）（「**強泰**」）的執行董事兼董事會主席，以及力高地產集團有限公司（股份代號：1622）（「**力高集團**」）及北控水務集團有限公司（股份代號：371）（「**北控水務**」）的獨立非執行董事。自2009年2月5日至2024年7月7日，曾擔任錦勝集團（控股）有限公司（股份代號：794）（「**錦勝**」）的獨立非執行董事。強泰、力高集團、北控水務及錦勝的證券均於聯交所主板上市。周先生曾為天成國際集團控股有限公司（股份代號：109）（「**天成國際**」）的執行董事及董事會主席，直至天成國際的證券於2022年5月被取消於聯交所主板上市止。

Mr. Cheung Kwong Tat, aged 58, was appointed as an independent non-executive director and a member of the Nomination Committee, Remuneration Committee and Audit Committee of the Company on 30 September 2025. Mr. Cheung is currently the treasurer and management team member of Asia Carbon Institute, a non-profit organisation dedicated to fostering sustainable climate action throughout Asia and beyond, focusing on development and implementation of climate position initiatives and bespoke solutions that address Asia's unique environmental challenges and opportunities. Mr. Cheung was the founding regional managing partner of Western China of Deloitte China. He has solid experience and extensive network in both Hong Kong and China, particularly in the sector of Hong Kong initial public offering market. Mr. Cheung also served Deloitte China Governance Board for over six years and has experience in corporate governance and business development strategies. Other than his technical expertise, Mr. Cheung is very active in serving the community. Among his numerous roles in the public sector, he was appointed as accounting advisory expert of Ministry of Finance, China and was the chairman of accountancy training board of Vocational Training Council in Hong Kong. Mr. Cheung is currently an independent non-executive director of Wonderful Sky Financial Group Holdings Limited (stock code: 1260) ("**Wonderful Sky**"), Nanshan Aluminium International Holdings Limited (stock code: 2610) ("**Nanshan Al Intl**"), Golden Leaf International Group Limited (stock code: 8549) ("**Golden Leaf Int**") and Renheng Enterprise Holdings Limited (stock code: 3628) ("**Renheng Ent**"). The securities of Wonderful Sky, Nanshan Al Intl and Renheng Ent are listed on the Main Board of the Stock Exchange, while the securities of Golden Leaf Int are listed on GEM of the Stock Exchange. Mr. Cheung obtained a bachelor's degree in social sciences from The University of Hong Kong. He is a member of the Hong Kong Institute of Certified Public Accountants since 1996, a fellow member of Association of Chartered Certified Accountants since 2007 and a fellow member of Certified Public Accountants Australia since 2016.

張廣達先生，58歲，於2025年9月30日獲委任為本公司獨立非執行董事，並為本公司提名委員會、薪酬委員會及審核委員會成員。張先生現為亞碳智匯（一家致力於在亞洲及其他地區促進可持續氣候行動的非營利組織，專注於制定及實施應對亞洲獨特環境挑戰及機遇的氣候變化倡議及定制解決方案）的財務主管及管理團隊成員。張先生曾是德勤中國華西區主管合夥人。彼於香港及中國兩地擁有堅實經驗及廣泛人脈，尤其是香港首次公開發售市場領域。張先生還曾在德勤中國管治委員會任職超過六年，並於企業管治及業務發展策略方面擁有經驗。除技術專長外，張先生更致力於服務社群。彼曾在公共部門擔任過其他職務，包括擔任中國財政部的會計諮詢專家及香港職業訓練局會計業訓練委員會主席。張先生現擔任皓天財經集團控股有限公司（股份代號：1260）（「**皓天財經集團**」）、南山鋁業國際控股有限公司（股份代號：2610）（「**南山鋁業國際**」）、金葉國際集團有限公司（股份代號：8549）（「**金葉國際**」）及仁恒實業控股有限公司（股份代號：3628）（「**仁恒實業**」）的獨立非執行董事。皓天財經集團、南山鋁業國際及仁恒實業之證券均於聯交所主板上市，而金葉國際之證券於聯交所GEM上市。張先生持有香港大學社會科學學士學位。彼自1996年起為香港會計師公會會員、自2007年起為特許公認會計師公會資深會員及自2016年起為澳洲會計師公會資深會員。

REPORT OF THE DIRECTORS 董事會報告書

Professor Hao Gang, aged 67, was appointed as an independent non-executive director on 12 November 2024 and is currently the chairlady of the Nomination Committee of the Company and a member of the Remuneration Committee and Audit Committee of the Company. Professor Hao is currently an Associate Professor at the Department of Decision Analytics and Operations, the Co-Director of CityU-TsinghuaU EMBA/MPA (PPP) dual degree programme at the College of Business and the Director of EMBA (Chinese) programme, City University of Hong Kong. Before that, she took a number of roles at the City University of Hong Kong, including but not limited to being the Associate Dean (China Executive Programmes and Advancement) of the College of Business until July 2025, mainly responsible for university development and international programme. She also worked in Techno-Economic Research Institute of National Economic Commission of the PRC and participated in a number of major national investment and research projects in China. Professor Hao holds a Doctorate degree in Decision Sciences and Operations Management from University of Pittsburgh in the United States, a Master's degree in Industrial Administration from Tianjin University and a Bachelor of Science degree in Mathematics from Sichuan University. Professor Hao is currently an independent non-executive director, the chairman of the remuneration committee and a member of the audit committee and the strategy committee of China Everbright Water Limited, the shares of which are listed on the Main Board of the Stock Exchange (stock code: 1857) and the Main Board of the Singapore Exchange Securities Trading Limited (stock code: U9E.SG).

郝剛教授，67歲，於2024年11月12日獲委任為獨立非執行董事，且現時為本公司提名委員會主席，以及薪酬委員會及審核委員會之成員。郝教授目前擔任香港城市大學決策分析及營運學系副教授、香港城市大學—清華大學EMBA/MPA (PPP)雙學位項目聯席主任及EMBA (中文) 項目主任。此前，彼曾於香港城市大學擔任多個職位，包括但不限於擔任商學院副院長（中國高管課程及發展），直至2025年7月，主要負責大學發展及國際項目。彼亦曾於中國國家經濟委員會技術經濟研究所任職，並參與多項中國國家重大投資課題項目。郝教授持有美國匹茲堡大學決策科學及運營博士、天津大學工業管理工學碩士以及四川大學數學理學學士學位。郝教授目前為中國光大水務有限公司之獨立非執行董事、薪酬委員會主席以及審核委員會及戰略委員會成員，該公司之股份於聯交所（股份代號：1857）主板及新加坡證券交易所有限公司（股份代號：U9E.SG）主板上市。

Professor Ho Richard Yan Ki, aged 74, was appointed as an independent non-executive director of the Company on 22 February 2019. He also serves as the chairman of the Audit Committee of the Company and as a member of the Nomination Committee and Remuneration Committee of the Company. Professor Ho holds the degree of bachelor of science with distinction in agricultural economics from the University of Hawaii in the United States of America, and master of science in agricultural economics and doctor of philosophy from the University of Wisconsin-Madison in the United States of America. Professor Ho joined City University of Hong Kong in 1990 and retired in 2013. During his 23 years of service at City University of Hong Kong, Professor Ho held various academic and senior administrative positions including Chair Professor of Finance, Head of Economics and Finance Department, Dean of the Business Faculty, Vice President, Provost, and Acting President. Professor Ho also served as an independent non-executive director of Citibank (Hong Kong) Limited from 2007 to 2024 and is a Justice of the Peace. He is also the awardee of the 2012 Hong Kong Fulbright Distinguished Scholar to US. Professor Ho has a rich record of public service including membership in Process Review Panel of the Securities & Futures Commission, Securities & Futures Appeals Tribunal, Standing Committee on Disciplined Services Salaries & Conditions of Service, University Grants Committee, Energy Advisory Committee, Central Policy Unit, Economic Advisory Committee of the Financial Secretary's Office and Insider Dealing Tribunal. Professor Ho was a member of the Board of Governors of Hong Kong Shue Yan University from 2020 to 2025.

何忻基教授，74歲，於2019年2月22日獲委任為本公司獨立非執行董事。彼亦擔任本公司審核委員會主席以及本公司提名委員會及薪酬委員會成員。何教授持有美利堅合眾國夏威夷大學農業經濟理學學士學位，及美利堅合眾國威斯康星大學麥迪遜分校農業經濟理學碩士學位及哲學博士學位。何教授於1990年加入香港城市大學，於2013年退休。於香港城市大學任職的23年內，何教授先後擔任包括金融系講座教授、經濟及金融系系主任、商學院院長、副校長、教務長及代理校長等多個學術及高級行政職位。何教授於2007年至2024年期間擔任花旗銀行(香港)有限公司獨立非執行董事。彼亦為太平紳士及2012年香港富布萊特傑出學者獎的獲獎者。何教授擁有豐富的公共服務記錄，包括擔任證券及期貨事務監察委員會程序覆檢委員會、證券及期貨事務上訴審裁處、紀律人員薪俸及服務條件常務委員會、大學教育資助委員會、能源諮詢委員會、中央政策組、財政司司長辦公室經濟諮詢委員會及內幕交易審裁處成員。於2020年至2025年期間，何教授為香港樹仁大學之校董會成員。

REPORT OF THE DIRECTORS 董事會報告書

Mr. Poon Kan Young, aged 69, was appointed as an independent non-executive director of the Company on 22 February 2019. He also serves as the chairman of the Remuneration Committee and as a member of the Nomination Committee and Audit Committee of the Company. Mr. Poon has over 40 years of experience as a quantity surveyor in Hong Kong. Mr. Poon became a partner of Langdon Every and Seah, a construction cost consultancy firm, in 1988, and after the merger of the firm with Arcadis, an international natural and built asset design and consultancy firm, Mr. Poon was responsible for the operations in Mainland China and Hong Kong. In July 2016, he became the chief executive at executive director level of Arcadis Asia and was responsible for all operations in Asia. After retiring from Arcadis in December 2016, Mr. Poon established his own consultancy firm, LESK Solutions Co. Limited, and has been the managing director since then. Mr. Poon holds a higher diploma in surveying (quantity surveying) from the Hong Kong Polytechnic (now known as The Hong Kong Polytechnic University), a master of philosophy from The University of Hong Kong, and a postgraduate diploma in information technology from The University of Hong Kong School of Professional and Continuing Education. Mr. Poon is registered as a Registered Professional Surveyor in the Quantity Surveying Division with the Surveyors Registration Board of Hong Kong, and is a fellow of The Hong Kong Institute of Surveyors and The Royal Institution of Chartered Surveyors. Mr. Poon was appointed as director by Northcraft Hong Kong Limited, a quantity surveying consultancy firm operating in Hong Kong, with effect from 1 September 2023.

潘根濃先生，69歲，於2019年2月22日獲委任為本公司獨立非執行董事。彼亦擔任本公司薪酬委員會主席以及提名委員會及審核委員會成員。潘先生於香港擔任工料測量師擁有逾40年經驗。潘先生於1988年成為工程造價諮詢公司Langdon Every and Seah的合夥人，Langdon Every and Seah併入Arcadis（一家國際自然及建築資產設計及諮詢公司）後，潘先生負責於中國內地及香港的業務營運，並於2016年7月成為Arcadis Asia的行政總裁（執行董事級別），負責亞洲全部業務營運。潘先生於2016年12月自Arcadis退任後創立自己的諮詢公司LESK Solutions Co. Limited並擔任董事總經理至今。潘先生持有香港理工學院（現稱香港理工大學）測量學（工料測量）高級文憑、香港大學哲學碩士學位及香港大學專業進修學院信息技術碩士文憑。潘先生為香港測量師註冊管理局工料測量科註冊專業測量師，以及香港測量師學會及英國皇家特許測量師學會資深會員。潘先生獲委任為羅富國測量師行有限公司（一間於香港營運的工料測量顧問公司）的董事，自2023年9月1日起生效。

Senior Management

Mr. Cheong Wai Ming, aged 56, has been the senior design manager of the Group since 2013. He is also a director of Million Hope Industries Limited. He is primarily responsible for leading the design and engineering teams to provide design and technical support for the Group's projects. Mr. Cheong first joined the Group in 2005 as an engineering manager, and held the position of design manager when he left the Group in 2009. During the period from 2009 to 2011, Mr. Cheong worked in an international curtain wall company as assistant design manager. Mr. Cheong rejoined the Group in 2011 as a design manager, and was primarily responsible for design works for the Group's projects. Before joining the Group in 2005, he also worked in a reputable window and curtain wall company in various roles (including design manager and design engineer). Mr. Cheong obtained a higher certificate in building studies from Hong Kong Technical College (now known as the Hong Kong Institute of Vocational Education) in June 1997.

Mr. Hung Chun Yu, aged 50, has been the senior project manager of the Group since October 2020. He is also a director of Million Hope Industries Limited. He joined the Group in 2013 and is responsible for overall coordination and management of assigned projects, including safety, progress, quality, cost and client relationship, and project team management. Mr. Hung worked in various aluminium window installation companies in project management during the period from 1998 to 2013. Mr. Hung obtained a certificate of engineering from Bellerbys College in United Kingdom in 1997.

高級管理層

張偉明先生，56歲，自2013年以來一直擔任本集團之高級設計經理。彼亦為美亨實業有限公司之董事。彼主要負責帶領設計及工程團隊為本集團項目提供設計及技術支援。張先生於2005年首次加入本集團，擔任工程經理，彼於2009年離開本集團時任設計經理一職。自2009年至2011年期間，張先生就任於一間國際幕牆公司，擔任助理設計經理。於2011年，張先生重返本集團，擔任設計經理，主要負責本集團項目的設計工作。於2005年加入本集團前，彼亦曾於知名窗戶及幕牆公司擔任不同職位（包括設計經理及設計工程師）。張先生於1997年6月取得香港工業學院（現稱為香港專業教育學院）建築學高級證書。

熊振宇先生，50歲，自2020年10月以來一直擔任本集團之高級項目經理。彼亦為美亨實業有限公司之董事。彼於2013年加入本集團並主要負責指定項目的整體協調及管理，包括安全、進度、質量、成本和客戶關係及項目團隊管理。於1998年至2013年，熊先生曾就任於多間鋁窗安裝公司擔任多個項目管理職位。熊先生於1997年於英國貝勒比斯學院取得工程學證書。

REPORT OF THE DIRECTORS 董事會報告書

Mr. Jarn Siu Cheung, aged 52, has been the senior project manager of the Group since 2015. He is also a director of Million Hope Industries Limited. He is primarily responsible for overall coordination and management of assigned projects, including progress, quality, cost and client relationship, and project team management. Mr. Jarn first joined the Group in 2006, and was a project engineer with the Group from 2006 to 2007. After he left the Group in 2007, he had worked in aluminium window installation companies, and rejoined the Group in 2011 as project manager. Prior to joining the Group in 2006, Mr. Jarn worked in various construction companies in various roles (including project manager and site engineer) during the period from 1993 to 2006. Mr. Jarn obtained an associate diploma in architectural drafting from Holmesglen Institute of TAFE in Australia in June 1997, and a bachelor degree of civil engineering from Victoria University of Technology (now known as Victoria University) in Australia in April 2002.

Mr. Kwok Wing Fai, aged 45, has been the senior accounting manager of the Group since June 2018 and was appointed as the company secretary of the Company on 9 August 2018. He is also a director of Million Hope Industries Limited and Million Hope (Huizhou). He joined the Group in 2007 and is responsible for all account related, company secretarial, corporate finance, human resources, administration, corporate social responsibility and corporate communications matters of the Group. Prior to joining the Group, Mr. Kwok worked in Deloitte Touche Tohmatsu as an auditor. Mr. Kwok obtained a bachelor degree in accountancy from The Hong Kong Polytechnic University in November 2004 and a master degree in accountancy from The Chinese University of Hong Kong in September 2017. He is a Fellow Chartered and Certified Accountant of ACCA and a member of the Hong Kong Institute of Certified Public Accountant.

湛邵祥先生，52歲，自2015年以來一直擔任本集團之高級項目經理。彼亦為美亨實業有限公司之董事。彼主要負責指定項目的整體協調和管理，包括進度、質量、成本和客戶關係以及項目團隊管理。湛先生於2006年首次加入本集團，於2006年至2007年期間於本集團擔任項目工程師。於2007年離開本集團後，彼曾於鋁窗安裝公司工作。其後於2011年再度加入本集團，擔任項目經理。於2006年加入本集團前，自1993年至2006年，湛先生就任於多間建築公司擔任多個不同職位（包括項目經理及地盤工程師）。湛先生於1997年6月取得澳洲霍姆斯格蘭技術與繼續教育學院（Holmesglen Institute of TAFE）建築繪圖專科文憑及於2002年4月取得澳洲維多利亞科技大學（Victoria University of Technology）（現稱維多利亞大學）土木工程學士學位。

郭永輝先生，45歲，自2018年6月起擔任本集團之高級會計經理並於2018年8月9日獲委任為本公司公司秘書。彼亦為美亨實業有限公司及美興（惠州）之董事。彼於2007年加入本集團，負責本集團所有賬目相關事務、公司文祕、企業財務、人力資源、行政、企業社會責任及企業通訊事宜。於加入本集團前，郭先生曾就任於德勤•關黃陳方會計師行擔任核數師。郭先生於2004年11月取得香港理工大學會計學學士學位及於2017年9月取得香港中文大學會計學碩士學位。彼為英國特許公認會計師公會資深特許公認會計師及香港會計師公會會員。

Mr. Lai Chi Wan, aged 59, has been the senior manager (estimating) of the Group since July 2018. He is also a director of Million Hope Industries Limited and Million Hope (Huizhou). He is primarily responsible for budgeting, estimates preparation, cost control, tender procurement, contract administration and tender team management. Mr. Lai worked in various construction companies in various roles (including quantity surveying manager, assistant manager (estimating)) during the period from 1987 to 2017. Mr. Lai obtained a bachelor degree in construction management and economics from Curtin University of Technology in 2002. He is a member of Chartered Institute of Building (MCIOB).

Mr. Huang Sheng Hui, aged 45, is the plant operations manager and a director of Million Hope (Huizhou). He is primarily responsible for the overall operation of the Group's fabrication plant in Huizhou, the PRC. Mr. Huang first joined the Group in 2009 as the deputy plant manager of Million Hope (Huizhou) and was promoted as the plant operations manager in 2012. Mr. Huang obtained a degree in management of construction project from Wuhan University of Technology in the PRC in July 2019.

賴志運先生，59歲，自2018年7月起擔任本集團之高級經理(估價)。彼亦為美亨實業有限公司及美興(惠州)之董事。彼主要負責預算、編製估價、成本控制、招標、合約行政及招標團隊管理。於1987年至2017年，賴先生曾任職於多間建築公司，擔任多個職位(包括工料測量經理、助理經理(估價))。賴先生於2002年取得科廷科技大學之建築管理及經濟學學士學位。彼為英國特許建築學會會員(MCIOB)。

黃盛輝先生，45歲，擔任美興(惠州)的廠務經理及董事，主要負責本集團於中國惠州製造廠的整體營運。黃先生於2009年首次加入本集團擔任美興(惠州)的副廠長並於2012年晉升為廠務經理。於2019年7月，黃先生於中國武漢理工大學獲得建築工程管理學位。

DIRECTORS' INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 31 March 2026, the interests of the directors and chief executive in the shares and underlying shares of the Company as recorded in the register required to be kept by the Company under Section 352 of Part XV of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to the Model Code as set out in Appendix C3 to the Listing Rules were as follows:

(i) Long position in the shares of the Company

董事於股份、相關股份及債權證之權益與淡倉

於2026年3月31日，董事及最高行政人員於本公司之股份及相關股份中，擁有記錄於本公司根據證券及期貨條例第XV部第352條須存置之登記冊內，或根據上市規則附錄C3所載之標準守則須另行知會本公司及聯交所之權益如下：

(i) 於本公司股份之好倉

Name 姓名	Capacity 身份	Number of ordinary shares held 所持普通股 數目	Total number of ordinary shares held 所持普通股 總數	Approximate percentage of issued share capital (Note iv) 佔已發行 股本概約百分比 (附註iv)
Wong Sue Toa, Stewart 王世濤	Beneficial owner 實益擁有人	16,313,054	23,346,637	5.78%
	Interest of controlled corporation 受控法團之權益	1,708,389 (Note i) (附註i)		
	Interest of spouse 配偶權益	5,325,194 (Note ii) (附註ii)		
Cha Mou Daid, Johnson 查懋德	Beneficial owner 實益擁有人	3,585,400	219,409,017	54.34%
	Beneficiary of discretionary trusts 酌情信託之受益人	215,823,617 (Note iii) (附註iii)		
Tai Sai Ho 戴世豪	Beneficial owner 實益擁有人	8,590,288	8,590,288	2.12%
Lee Cheuk Hung 李卓雄	Beneficial owner 實益擁有人	560,000	560,000	0.13%
Wong Kin 黃健	Beneficial owner 實益擁有人	146,800	146,800	0.03%
Ho Richard Yan Ki 何斯基	Beneficial owner 實益擁有人	436,000	436,000	0.10%
Poon Kan Young 潘根濃	Beneficial owner 實益擁有人	436,000	436,000	0.10%

Notes:

- (i) Mr. Wong Sue Toa, Stewart's corporate interests in the Company arise from the fact that he owns 50% of the share capital of Executive Plaza Limited, which holds 1,708,389 shares of the Company.
- (ii) These shares are held by Ms. Wong Lui Kwok Wai, the wife of Mr. Wong Sue Toa, Stewart.
- (iii) These shares are held under certain but not identical discretionary trusts, of which Mr. Cha Mou Daid, Johnson is among the members of the class of discretionary beneficiaries.
- (iv) The percentage is calculated based on the total number of issued shares of the Company as at 31 March 2026 (i.e. 403,705,630 shares).

附註：

- (i) 王世濤先生在本公司之公司權益是透過其擁有世濤投資有限公司50%股本而持有，該公司持有本公司1,708,389股股份。
- (ii) 該等股份由王世濤先生之妻子王雷國慧女士持有。
- (iii) 該等股份由若干不同酌情信託所持有，查懋德先生為該等酌情信託之酌情受益人組別其中之成員。
- (iv) 百分比乃根據本公司於2026年3月31日已發行股份總數（即403,705,630股股份）計算。

(ii) Share options

Directors' interests in share options are set out in the section headed "Share Option Scheme" above.

Save as disclosed above, as at 31 March 2026, none of the directors and chief executive of the Company or their associates held any interests or short positions in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which were required to be notified to the Company and the Stock Exchange pursuant to the Model Code, or which were recorded in the register required to be kept by the Company under Section 352 of Part XV of the SFO.

ARRANGEMENTS TO ACQUIRE SHARES OR DEBENTURES

Save as disclosed in the section headed "Share Option Scheme" above, at no time during the year ended 31 March 2026 was the Company or any of its subsidiaries a party to any arrangements to enable the directors of the Company to acquire benefits (including debentures) of the Company or any other body corporate and none of the directors or their spouses or children under the age of 18, had any rights to subscribe for securities of the Company, or had exercised any such rights during the year ended 31 March 2026.

(ii) 購股權

董事於購股權之權益載於上文「購股權計劃」一節。

除上文所披露者外，於2026年3月31日，本公司董事及最高行政人員或其聯繫人於本公司或其任何相聯法團（定義見證券及期貨條例第XV部）的股份、相關股份及債權證中，概無擁有根據標準守則須知會本公司及聯交所或記錄於本公司根據證券及期貨條例第XV部第352條須存置之登記冊內之任何權益或淡倉。

購買股份或債權證之安排

除上文「購股權計劃」一節所披露者外，於截至2026年3月31日止年度內任何時間，本公司或其任何附屬公司並無作為任何安排之訂約方，以令本公司董事取得本公司或任何其他法團之利益（包括債權證），而亦無董事或彼等之配偶或未滿十八歲之子女擁有可認購本公司證券之任何權利或於截至2026年3月31日止年度內曾行使任何該等權利。

INTERESTS OF SHAREHOLDERS DISCLOSEABLE UNDER THE SFO

So far as is known to the Company, as at 31 March 2026, in addition to those interests of the directors and chief executive of the Company as disclosed above, the interests of the shareholders in the shares and underlying shares of the Company as recorded in the register required to be kept by the Company under Section 336 of Part XV of the SFO were as follows:

Long position in the shares of the Company

根據證券及期貨條例須予披露的股東權益

據本公司所知，於2026年3月31日，除上文所披露本公司董事及最高行政人員之該等權益外，股東於本公司股份及相關股份中，擁有記錄於本公司根據證券及期貨條例第XV部第336條須存置之登記冊之權益如下：

於本公司股份之好倉

Name 名稱／姓名	Capacity 身份	Number of ordinary shares held 所持普通股 數目	Approximate percentage of issued share capital (Note vi) 佔已發行 股本概約 百分比 (附註vi)
CCM Trust	Trustee 信託人	195,104,050 (Note i) (附註i)	48.32%
	Interest of controlled corporations 受控法團之權益		
Mingly 名力	Interest of controlled corporation 受控法團之權益	41,720,554 (Note ii) (附註ii)	10.33%
Mingly Asia	Beneficial owner 實益擁有人	41,720,554	10.33%

Name 名稱／姓名	Capacity 身份	Number of ordinary shares held 所持普通股 數目	Approximate percentage of issued share capital (Note vi) 佔已發行 股本概約 百分比 (附註vi)
LBJ	Trustee 信託人	27,131,828 (Note iii) (附註iii)	6.72%
	Interest of controlled corporation 受控法團之權益		
David Michael Webb	Interest of controlled corporations 受控法團之權益	30,008,399 (Note iv) (附註iv)	7.43%
Karen Ann Webb	Interest of controlled corporations 受控法團之權益	30,008,399 (Note iv) (附註iv)	7.43%
Wong Lui Kwok Wai 王雷國慧	Beneficial owner 實益擁有人	23,346,637 (Note v) (附註v)	5.78%
	Interest of controlled corporation 受控法團之權益		
	Interest of spouse 配偶權益		

REPORT OF THE DIRECTORS 董事會報告書

Notes:

- (i) These share interests comprise 153,383,496 shares directly held by CCM Trust and 41,720,554 shares held indirectly through a wholly-owned subsidiary of Mingly. CCM Trust is interested in 87.5% equity interest in Mingly. CCM Trust is holding the 153,383,496 shares as the trustee of certain but not identical discretionary trusts of which members of the Cha Family (comprising, inter alios, Mr. Cha Mou Daid, Johnson, being the director of the Company) are among the discretionary objects. Mr. Cha Mou Daid, Johnson is also a director of CCM Trust.
- (ii) These shares are held directly by Mingly Asia which is a direct wholly-owned subsidiary of Mingly. Mr. Cha Mou Daid, Johnson is also a director of Mingly and Mingly Asia.
- (iii) These share interests comprise 24,409,172 shares directly held by LBJ and 2,722,656 shares held indirectly through Bie Ju Enterprises Limited, its wholly-owned subsidiary. LBJ is holding the 24,409,172 shares as the trustee of certain but not identical discretionary trusts of which members of the Cha Family (comprising, inter alios, Mr. Cha Mou Daid, Johnson, being the director of the Company) are among the discretionary objects. Mr. Cha Mou Daid, Johnson is also a director of LBJ.
- (iv) These share interests comprise 16,928,467 shares directly held by Preferable Situation Assets Limited and 13,079,932 shares directly held by Member One Limited, both companies are jointly held by Mr. David Michael Webb and Ms. Karen Anne Webb.
- (v) Ms. Wong Lui Kwok Wai is the wife of Mr. Wong Sue Toa, Stewart and is deemed under the SFO to be interested in 16,313,054 shares beneficially owned by her spouse. Ms. Wong is personally interested in 5,325,194 shares and owns 50% equity interest in Executive Plaza Limited which is holding 1,708,389 shares of the Company.
- (vi) The percentage is calculated based on the total number of issued shares of the Company as at 31 March 2026 (i.e. 403,705,630 shares).

附註：

- (i) 此等股份權益包括由CCM Trust直接持有之153,383,496股股份及透過名力之全資附屬公司間接持有之41,720,554股股份。CCM Trust持有名力87.5%之股權。CCM Trust以信託人身份為若干不同酌情信託持有153,383,496股股份，該等信託之酌情受益人其中有查氏家族成員（當中包括本公司董事查懋德先生）。查懋德先生亦為CCM Trust董事。
- (ii) 該等股份由名力之直接全資附屬公司Mingly Asia直接持有。查懋德先生亦是名力及Mingly Asia之董事。
- (iii) 該等股份權益包括由LBJ直接持有之24,409,172股股份及透過其全資附屬公司Bie Ju Enterprises Limited間接持有之2,722,656股股份。LBJ以信託人身份為若干不同酌情信託持有24,409,172股股份，該等信託之酌情受益人其中有查氏家族成員（當中包括本公司董事查懋德先生）。查懋德先生亦為LBJ之董事。
- (iv) 該等股份權益包括由Preferable Situation Assets Limited直接持有之16,928,467股股份及由Member One Limited直接持有之13,079,932股股份，兩間公司均由David Michael Webb先生及Karen Anne Webb女士共同持有。
- (v) 王雷國慧女士為王世濤先生之妻子，根據證券及期貨條例被視為於彼之配偶實益擁有之16,313,054股股份中擁有權益。王女士個人於5,325,194股股份中擁有權益，並擁有世濤投資有限公司50%股權，該公司持有本公司1,708,389股股份。
- (vi) 百分比乃根據本公司於2026年3月31日已發行股份總數（即403,705,630股股份）計算。

Save as disclosed above, as at 31 March 2026, the Company has not been notified by any persons (other than the directors and chief executive of the Company) who had any interests or short positions in the shares and underlying shares of the Company which were recorded in the register required to be kept by the Company under section 336 of the SFO.

CONNECTED TRANSACTIONS AND RELATED PARTY TRANSACTIONS

The related party transactions as disclosed under paragraph (a) of note 36 to the consolidated financial statements constituted connected transactions or continuing connected transactions of the Company and the Company has complied with the applicable disclosure requirements under Chapter 14A of the Listing Rules in respect of such transactions.

Continuing Connected Transactions

On 19 July 2024, the Company and Hanison have entered into a framework agreement (the “**Framework Agreement**”) to provide a framework for the regulation of the provision of design, supply and installation of façade and curtain walls, aluminium windows and doors works by the Group (the “**Services**”) to Hanison and its subsidiaries. The Framework Agreement would be effective from 1 April 2024 up to and including 31 March 2027, unless terminated earlier in accordance with the provisions of the Framework Agreement.

CCM Trust is a substantial shareholder of the Company under the Listing Rules. For the purpose of Chapter 14A of the Listing Rules, as Hanison is an over 30%-controlled company held (directly and indirectly) by CCM Trust, Hanison is an associate of CCM Trust and accordingly is a connected person of the Group. Therefore, the Framework Agreement and the transactions contemplated thereunder constitute continuing connected transactions of the Company (the “**Continuing Connected Transactions**”) under Chapter 14A of the Listing Rules.

除上文所披露者外，於2026年3月31日，本公司並不知悉任何人士（本公司董事及最高行政人員除外）於本公司股份及相關股份中擁有記錄於本公司根據證券及期貨條例第336條須存置之登記冊之權益或淡倉。

關連交易及關聯方交易

綜合財務報表附註36(a)段所披露之關聯方交易構成本公司之關連交易或持續關連交易，且就該等交易而言，本公司已遵守上市規則第14A章項下的適用披露規定。

持續關連交易

於2024年7月19日，本公司與興勝訂立框架協議（「**框架協議**」），以就規管本集團向興勝及其附屬公司提供外牆及幕牆、鋁門窗工程的設計、供應及安裝服務（「**該等服務**」）提供框架。框架協議自2024年4月1日起生效，直至2027年3月31日（包括該日）為止，除非根據框架協議的條文提前終止。

根據上市規則，CCM Trust為本公司的主要股東。根據上市規則第14A章的規定，由於興勝乃由CCM Trust（直接及間接）持有的逾30%受控公司，故興勝為CCM Trust的聯繫人，因而為本集團的關連人士。因此，根據上市規則第14A章，框架協議及其項下擬進行的交易構成本公司的持續關連交易（「**持續關連交易**」）。

REPORT OF THE DIRECTORS 董事會報告書

The Framework Agreement and the transactions contemplated thereunder and the annual cap (the “Annual Cap”) on the total value of the Continuing Connected Transactions were approved by an ordinary resolution passed at the extraordinary general meeting of the Company held on 20 August 2024. For details of the Continuing Connected Transactions, please refer to the announcement and circular of the Company dated 19 July 2024 and 25 July 2024 respectively.

The Annual Cap for the Services for the year ended 31 March 2026 was HK\$80,000,000, and the actual aggregate income recognised by the Group for the year ended 31 March 2026 was HK\$59,190,000.

The auditor of the Company has provided a letter and confirmed that, for the year ended 31 March 2026, the above Continuing Connected Transactions:

- (i) have been approved by the Board;
- (ii) have been entered into, in all material respects, in accordance with the pricing policies of the Group;
- (iii) have been entered into, in all material respects, in accordance with the relevant agreements governing such transactions; and
- (iv) have not exceeded the Annual Cap for the year ended 31 March 2026.

The directors of the Company (including the independent non-executive directors) have reviewed the above Continuing Connected Transactions and confirmed that the transactions have been entered into:

- (i) in the ordinary and usual course of business of the Group;
- (ii) on normal commercial terms or terms no less favourable than those offered to independent third parties; and

框架協議及其項下擬進行的交易以及持續關連交易總值的年度上限（「**年度上限**」）已於2024年8月20日舉行的本公司股東特別大會上以普通決議案方式批准。有關持續關連交易的詳情，請參閱本公司日期分別為2024年7月19日及2024年7月25日的公告及通函。

該等服務截至2026年3月31日止年度的年度上限為80,000,000港元，而本集團於截至2026年3月31日止年度確認的實際總收入為59,190,000港元。

本公司核數師已出具函件並確認，截至2026年3月31日止年度，上述持續關連交易：

- (i) 已獲董事會批准；
- (ii) 在所有重大方面均根據本集團的定價政策訂立；
- (iii) 在所有重大方面均根據規管該等交易的相關協議訂立；及
- (iv) 並無超過截至2026年3月31日止年度的年度上限。

本公司董事（包括獨立非執行董事）已審閱上述持續關連交易，並確認該等交易乃：

- (i) 於本集團一般及日常業務過程中訂立；
- (ii) 按正常商業條款或不遜於向獨立第三方提供之條款訂立；及

(iii) in accordance with the pricing policy of the Group and the terms of the agreements governing the transactions, and on terms which are fair and reasonable and in the interests of the shareholders of the Company as a whole.

As Mr. Cha Mou Daid, Johnson, Mr. Wong Sue Toa, Stewart and Mr. Tai Sai Ho are directors of both Hanison and the Company, in order to avoid a conflict of interest, they have abstained from voting on the relevant board resolutions of the Company in respect of the Continuing Connected Transactions.

Save for the aforesaid transactions, the other related party transactions shown in note 36 to the consolidated financial statements do not constitute connected transactions or continuing connected transactions under the Listing Rules.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

During the year ended 31 March 2026 and up to the date of this report, to the best knowledge of the directors, none of the directors and their respective close associates (as defined in the Listing Rules) is considered to have any interests in the businesses which compete or are likely to compete, either directly or indirectly, with the businesses of the Group as required to be disclosed pursuant to the Listing Rules.

(iii) 根據本集團之定價政策及規管該等交易的協議條款，以及屬公平合理且符合本公司股東整體利益的條款訂立。

由於查懋德先生、王世濤先生及戴世豪先生同時擔任興勝及本公司的董事，為避免利益衝突，彼等已就本公司有關持續關連交易的相關董事會決議案放棄投票。

除上述交易外，綜合財務報表附註36列示之其他關聯方交易並無構成上市規則項下的關連交易或持續關連交易。

董事於競爭業務中之權益

截至2026年3月31日止年度及直至本報告書之日期，就董事所深知，概無董事及彼等各自之緊密聯繫人（定義見上市規則）被視為與本集團業務直接或間接構成競爭或可能構成競爭，而根據上市規則須予披露之業務中擁有任何權益。

DIRECTORS' INTERESTS IN TRANSACTIONS, ARRANGEMENTS OR CONTRACTS

Save for those set out in note 36 to the consolidated financial statements, no transactions, arrangements or contracts that are significant in relation to the Group's business to which the Company or any of its subsidiaries, its parent company or any subsidiary of its parent company was a party and in which a director of the Company or his/her connected entities had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year ended 31 March 2026.

PERMITTED INDEMNITY PROVISION AND INSURANCE

The Company's articles of association provides that every director, auditor or other officer of the Company shall be entitled to be indemnified out of the assets of the Company against all losses or liabilities incurred or sustained by him as a director, auditor or other officer of the Company in defending any proceedings, in which judgment is given in his favour, or in which he is acquitted. Such permitted indemnity provision is in force during the year ended 31 March 2026 and at the date of this annual report.

The Company has arranged appropriate directors' and officers' liabilities insurance coverage in respect of legal actions against its directors and senior management for the year ended 31 March 2026.

EQUITY-LINKED AGREEMENTS

Save for the share option scheme described above, the Group has not entered into any equity-linked agreements during the year ended 31 March 2026.

董事於交易、安排或合約之權益

除綜合財務報表附註36所載者外，本公司或其任何附屬公司、其母公司或其母公司之任何附屬公司概無訂立與本集團業務有關，且本公司董事或其關連實體於其中直接或間接擁有重大權益而於本年度完結之日或截至2026年3月31日止年度內任何時間仍然生效之重大交易、安排或合約。

獲准許彌償條文及保險

本公司之組織章程細則規定，本公司各董事、核數師或其他高級職員有權自本公司資產中就其作為本公司董事、核數師或其他高級職員在獲判勝訴或獲判無罪之任何訴訟中進行抗辯而產生或蒙受之一切損失或責任獲得彌償。於截至2026年3月31日止年度內及於本年報日期，有關獲准許彌償條文一直有效。

截至2026年3月31日止年度，本公司已就針對其董事及高級管理層作出之法律行動安排適當的董事及高級職員責任保險。

股票掛鈎協議

除上述購股權計劃外，本集團於截至2026年3月31日止年度並無訂立任何股票掛鈎協議。

MANAGEMENT CONTRACT

No contract for undertaking the management and administration of the whole or any substantial part of any business of the Company was entered into or existed during the year.

MAJOR CUSTOMERS AND SUPPLIERS

During the year ended 31 March 2026, the five largest customers of the Group accounted for about 73.1% of the revenue of the Group and the largest customer is an independent third party, accounted for about 18.3% of the revenue of the Group. Purchases from the Group's five largest suppliers accounted for about 30.4% of the total purchases of the Group for the year ended 31 March 2026.

Save as disclosed above, none of the directors, their respective close associates, or any shareholders (which to the knowledge of the directors own more than 5% of the Company's issued share capital) had any interest in the five largest customers and suppliers of the Group for the year ended 31 March 2026.

RETIREMENT BENEFITS SCHEMES

The Group strictly complies with the requirements of the Mandatory Provident Fund Schemes Ordinance in making mandatory contributions for its staff. Details of charges relating to the retirement benefits schemes are set out in note 35 to the consolidated financial statements.

管理合約

於年內，本公司並無訂立或存在任何有關本公司全部或其中任何主要部分業務之管理及行政合約。

主要客戶及供應商

截至2026年3月31日止年度，本集團之五大客戶佔本集團收益約73.1%，而最大客戶為獨立第三方，佔本集團收益約18.3%。截至2026年3月31日止年度，向本集團五大供應商之採購額佔本集團總採購額約30.4%。

除上文所披露者外，截至2026年3月31日止年度，概無董事、彼等各自之緊密聯繫人或任何股東（就董事所知擁有本公司已發行股本5%以上）於本集團五大客戶及供應商中擁有任何權益。

退休福利計劃

本集團嚴格遵守強制性公積金計劃條例之規定，向其僱員作出強制性供款。有關退休福利計劃供款之詳情載於綜合財務報表附註35。

DISCLOSURE UNDER RULE 13.22 OF THE LISTING RULES

The financial assistance given to, committed capital injection to, and guarantees given for banking facilities granted to affiliated companies of the Company amounted to approximately HK\$172.4 million which represented approximately 28.2% of the total assets of the Company at 31 March 2026. Details of which are as follows:

根據上市規則第13.22條作出之披露

向本公司聯屬公司提供之財務資助及承諾向本公司聯屬公司作出之注資以及就授予本公司聯屬公司之銀行融資提供之擔保約為172,400,000港元，相當於本公司於2026年3月31日之資產總值約28.2%。其詳情如下：

Name of affiliated company	聯屬公司名稱	Company's equity interest in affiliated company	Total amount of financial assistance given to, committed capital injection to and guarantees given for facilities granted to, affiliated company as at 31 March 2026 於2026年3月31日向聯屬公司提供之財務資助、向聯屬公司作出之承諾注資以及就授予聯屬公司之融資提供之擔保總額 HK\$'000 千港元
Wealth King Ventures Limited ("Wealth King") and its subsidiaries	Wealth King Ventures Limited (「Wealth King」) 及其附屬公司	50%	172,400 (Note) (附註)
			172,400

Note: The total capital commitment shall be contributed by the Group in proportion to its equity interest in the joint venture in respect of any funding need arising from any payment obligation of Wealth King concerned.

附註：本集團就Wealth King相關之任何付款義務產生之任何資金需要按其於合營企業之股權比例將予出資之資本承擔總額。

The financial information of these affiliated companies as at 31 March 2026 are set out in note 19 to the consolidated financial statements.

該等聯屬公司於2026年3月31日之財務資料載於綜合財務報表附註19。

DONATIONS

During the year ended 31 March 2026, the Group made charitable and other donations amounting to HK\$31,000 (2025: HK\$32,000).

捐款

截至2026年3月31日止年度，本集團作出慈善及其他捐款31,000港元（2025年：32,000港元）。

SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of its directors, as at the date of this report, the Company has maintained sufficient public float of not less than 25% of the number of the Company's issued shares as required under the Listing Rules.

足夠公眾持股量

根據本公司所得之公開資料及就本公司董事所知，於本報告書之日期，本公司已根據上市規則規定維持不少於本公司已發行股份數目25%之足夠公眾持股量。

PRE-EMPTIVE RIGHTS

There are no provision for pre-emptive rights under the Company's articles of association, or the laws of the Cayman Islands, which would oblige the Company to offer new shares on pro-rata basis to existing shareholders.

股份優先認購權

本公司之組織章程細則或開曼群島法例並無關於股份優先認購權之條文，規定本公司須按比例向現有股東發售新股份。

AUDITOR

A resolution will be proposed at the forthcoming annual general meeting of the Company to re-appoint Messrs. Deloitte Touche Tohmatsu as auditor of the Company.

核數師

本公司將於應屆股東週年大會上提呈決議案，以續聘德勤•關黃陳方會計師行為本公司核數師。

On behalf of the Board

代表董事會

Wong Sue Toa, Stewart
Chairman
24 June 2026

王世濤
主席
2026年6月24日

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

Deloitte.

德勤

TO THE SHAREHOLDERS OF
MILLION HOPE INDUSTRIES HOLDINGS LIMITED
(incorporated in the Cayman Islands with limited liability)

致美亨實業控股有限公司全體股東

(於開曼群島註冊成立的有限公司)

OPINION

意見

We have audited the consolidated financial statements of Million Hope Industries Holdings Limited (the “Company”) and its subsidiaries (collectively referred to as the “Group”) set out on pages 184 to 321, which comprise the consolidated statement of financial position as at 31 March 2026, and the consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information and other explanatory information.

我們已審計列載於第184至321頁美亨實業控股有限公司（「貴公司」）及其附屬公司（以下統稱為「貴集團」）的綜合財務報表，此財務報表包括於2026年3月31日的綜合財務狀況表與截至該日止年度的綜合損益及其他全面收益表、綜合權益變動表和綜合現金流量表以及綜合財務報表附註，包括重大會計政策資料及其他解釋資料。

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 March 2026, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with HKFRS Accounting Standards as issued by the Hong Kong Institute of Certified Public Accountants (the “HKICPA”) and have been properly prepared in compliance with the disclosure requirements of the Hong Kong Companies Ordinance.

我們認為，該等綜合財務報表已根據香港會計師公會（「香港會計師公會」）頒佈的香港財務報告準則會計準則真實而中肯地反映了貴集團於2026年3月31日的綜合財務狀況及截至該日止年度的綜合財務表現及綜合現金流量，並已遵照香港《公司條例》的披露規定妥為擬備。

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing (“**HKSA**s”) as issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA’s Code of Ethics for Professional Accountants (the “**Code**”), as applicable to audits of financial statements of public interest entities. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

意見基礎

我們已根據香港會計師公會頒佈的《香港審計準則》（「**香港審計準則**」）進行審計。我們在該等準則下承擔的責任已在本報告「核數師就審計綜合財務報表承擔的責任」部分中作進一步闡述。根據香港會計師公會頒佈適用於公眾利益實體財務報表審核的《專業會計師道德守則》（「**守則**」），我們獨立於貴集團。我們亦已履行守則中的其他專業道德責任。我們相信，我們所獲得的審計憑證能充足及適當地為我們的審計意見提供基礎。

關鍵審核事項

關鍵審核事項是根據我們的專業判斷，認為對本期綜合財務報表的審計中最為重要的事項。該事項是在我們審計整體綜合財務報表及出具意見時進行處理的。我們不會對該事項提供單獨的意見。

KEY AUDIT MATTERS (Continued)

關鍵審核事項 (續)

Key audit matter 關鍵審核事項	How our audit addressed the key audit matter 我們的審計如何處理關鍵審核事項
<i>Provision for rectification work and warranty provision</i> 整改工程撥備及保修撥備	
We identified the provision for rectification work and warranty provision as a key audit matter due to the significance of these provisions to the Group's consolidated financial statements as a whole and the significant management judgement and estimation uncertainty involved in determining the amounts of the provisions, including the costs expected to be incurred during the defect liability period and warranty period. The defect liability period and warranty period are generally up to 3 years and up to 15 years from the end of the defect liability period, respectively. 鑒於整改工程撥備及保修撥備對 貴集團整體綜合財務報表實屬重要且於釐定撥備金額 (包括預期於缺陷責任期及保修期內產生之成本) 時涉及管理層重大判斷及估計，我們將該等撥備識別為關鍵審核事項。缺陷責任期及保修期一般分別為自缺陷責任期結束起計最多3年及最多15年。	Our procedures in relation to evaluating the appropriateness of the provision for rectification work and warranty provision included: 我們就評估整改工程撥備及保修撥備之恰當性執行的程序包括： - Understanding management's process for identifying and estimating the provision for rectification work and warranty provision; - Evaluating the appropriateness of the methodology used by management to identify obligations with reference to relevant correspondence and contracts with customers; 了解管理層識別及估計整改工程撥備及保修撥備的流程； 參考與客戶的相關函件及合約，評估管理層確認責任所採用的方法之恰當性；

KEY AUDIT MATTERS (Continued)

關鍵審核事項 (續)

Key audit matter 關鍵審核事項	How our audit addressed the key audit matter 我們的審計如何處理關鍵審核事項
<i>Provision for rectification work and warranty provision (Continued)</i> 整改工程撥備及保修撥備 (續)	
As detailed in notes 4 and 26 to the consolidated financial statements, management exercises significant judgement in determining whether the Group has a present obligation as a result of a past event at the reporting date, whether it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and whether the amount of the obligation can be reliably estimated. As at 31 March 2026, the Group recognised provisions in respect of costs of work expected to be incurred during the defect liability period and warranty period amounting to HK\$12,961,000 and HK\$21,269,000, respectively, which represent management's best estimates of the expenditure required to settle the Group's obligations based on relevant correspondence and contracts with customers and management's prior experience with warranty services and rectification work. 誠如綜合財務報表附註4及26所詳述，管理層會行使重大判斷以釐定於報告日期的貴集團是否因已發生的事件而有現有責任、履行該義務是否很可能需要經濟利益流出，以及該義務的金額是否能夠可靠估計。於2026年3月31日，貴集團就於缺陷責任期及保修期預期將予產生的施工成本分別確認撥備12,961,000港元及21,269,000港元，其為管理層根據與客戶的相關往來信函及合約，以及管理層過往在保修服務及整改工作方面的經驗，對履行貴集團義務所需開支作出的最佳估計。	- Understanding management process for estimating the provision for rectification work and warranty provision and the estimation basis, including the size of the project and historical data on rectification work and warranty claims, and evaluating the reasonableness of the cost estimates with regard to the Group's prior experience in addressing such obligations; and - Evaluating the historical accuracy of the provision for rectification work and warranty provision assessed by management by comparing actual expenditure with historical provisions recognised, on a sample basis. 了解管理層對整改工程撥備及保修撥備之估計流程及估計基準，包括項目規模以及整改工作及保修追索的歷史數據，並就貴集團於處理成本估計事項之過往經驗評估相關義務之合理性；及 透過以抽樣基準對比實際支出及已確認之歷史整改工程撥備及保修撥備，評估管理層過往所評估之撥備的準確性。

OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRS Accounting Standards as issued by the HKICPA and the disclosure requirements of the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

其他信息

貴公司董事需對其他信息負責。其他信息包括刊載於年報內的信息，但不包括綜合財務報表及我們就此發出的核數師報告。

我們對綜合財務報表的意見並不涵蓋其他信息，我們亦不對該等其他信息發表任何形式的鑒證結論。

結合我們對綜合財務報表的審計，我們的責任是閱讀其他信息，在此過程中，考慮其他信息是否與綜合財務報表或我們在審計過程中所了解的情況存在重大抵觸或者似乎存在重大錯誤陳述的情況。基於我們已執行的工作，如果我們認為其他信息存在重大錯誤陳述，我們需要報告該事實。在這方面，我們沒有任何報告。

董事及治理層就綜合財務報表須承擔的責任

貴公司董事須負責根據香港會計師公會頒佈的香港財務報告準則會計準則及香港《公司條例》的披露規定擬備真實而中肯的綜合財務報表，並對其認為為使綜合財務報表的擬備不存在由於欺詐或錯誤而導致的重大錯誤陳述所需的內部控制負責。

RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS *(Continued)*

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with our agreed terms of engagement, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

董事及治理層就綜合財務報表須承擔的責任 *(續)*

在擬備綜合財務報表時，董事負責評估 貴集團持續經營的能力，並在適用情況下披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非董事有意將 貴集團清盤或停止經營，或別無其他實際的替代方案。

治理層須負責監督 貴集團的財務報告過程。

核數師就審計綜合財務報表承擔的責任

我們的目標，是對綜合財務報表整體是否存在由於欺詐或錯誤而導致的重大錯誤陳述取得合理保證，並按照我們商定的業務約定條款僅向全體股東出具包括我們意見的核數師報告。除此以外，我們的報告不可用作其他用途。我們並不就本報告書之內容對任何其他人士承擔任何責任或接受任何義務。合理保證是高水平的保證，但不能保證按照香港審計準則進行的審計，在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期它們單獨或匯總起來可能影響綜合財務報表使用者依賴綜合財務報表所作出的經濟決定，則有關的錯誤陳述可被視作重大。

**AUDITOR'S RESPONSIBILITIES FOR
THE AUDIT OF THE CONSOLIDATED
FINANCIAL STATEMENTS** *(Continued)*

As part of an audit in accordance with HKSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

**核數師就審計綜合財務報表
承擔的責任 (續)**

在根據香港審計準則進行審計的過程中，我們運用了專業判斷，保持了專業懷疑態度。我們亦：

- 識別及評估由於欺詐或錯誤而導致綜合財務報表存在重大錯誤陳述的風險，設計及執行審計程序以應對這些風險，以及獲取充足和適當的審計憑證，作為我們意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部控制之上，因此未能發現因欺詐而導致的重大錯誤陳述的風險高於未能發現因錯誤而導致的重大錯誤陳述的風險。
- 了解與審計相關的內部控制，以設計適當的審計程序，但目的並非對貴集團內部控制的有效性發表意見。
- 評價董事所採用會計政策的恰當性及作出會計估計和相關披露的合理性。

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS *(Continued)*

核數師就審計綜合財務報表承擔的責任 (續)

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- 對董事採用持續經營會計基礎的恰當性作出結論。根據所獲取的審計憑證，確定是否存在與事項或情況有關的重大不確定性，從而可能導致對 貴集團的持續經營能力產生重大疑慮。如果我們認為存在重大不確定性，則有必要在核數師報告中提請使用者注意綜合財務報表中的相關披露。假若有關的披露不足，則我們應當發表非無保留意見。我們的結論是基於核數師報告日止所取得的審計憑證。然而，未來事項或情況可能導致 貴集團不能持續經營。
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- 評價綜合財務報表的整體列報方式、結構和內容，包括披露，以及綜合財務報表是否中肯反映相關交易和事項。
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.
- 計劃及執行集團審計，以就集團內實體或業務單位的財務資料獲取充足、適當的審計憑證，作為對集團財務報表形成意見的基礎。我們負責指導、監督及覆核為集團審計而執行的審計工作。我們為審計意見承擔全部責任。

**AUDITOR'S RESPONSIBILITIES FOR
THE AUDIT OF THE CONSOLIDATED
FINANCIAL STATEMENTS** *(Continued)*

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**核數師就審計綜合財務報表
承擔的責任 (續)**

除其他事項外，我們與治理層溝通了計劃的審計範圍、時間安排及重大審計發現等，包括我們在審計中識別出內部控制的任何重大缺陷。

我們還向治理層提交聲明，說明我們已符合有關獨立性的相關專業道德要求，並與他們溝通有可能合理地被認為會影響我們獨立性的所有關係及其他事項，以及（如適用）為消除威脅所採取的行動或所應用相關的防範措施。

從與治理層溝通的事項中，我們確定對本期綜合財務報表的審計最為重要的該等事項，因而構成關鍵審核事項。我們在核數師報告中描述該等事項，除非法律法規不允許公開披露該事項，或在極端罕見的情況下，如果合理預期在我們報告中溝通某事項造成的負面後果超過產生的公眾利益，我們決定不應在報告中溝通該事項。

**AUDITOR'S RESPONSIBILITIES FOR
THE AUDIT OF THE CONSOLIDATED
FINANCIAL STATEMENTS** *(Continued)*

The engagement partner on the audit resulting in this independent auditor's report is LEUNG, Chui Shan (practising certificate number: P05731).

**核數師就審計綜合財務報表
承擔的責任** *(續)*

出具本獨立核數師報告的審計項目合夥人是梁翠珊(執業證書號碼:P05731)。

Deloitte Touche Tohmatsu
Certified Public Accountants
Hong Kong
24 June 2026

德勤•關黃陳方會計師行
執業會計師
香港
2026年6月24日

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

綜合損益及其他全面收益表

FOR THE YEAR ENDED 31 MARCH 2026
截至2026年3月31日止年度

		NOTES 附註	2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Revenue	收益	5	320,467	412,209
Cost of sales	銷售成本		(287,933)	(382,536)
Gross profit	毛利		32,534	29,673
Other income	其他收入	7	7,878	10,893
Other gains and losses	其他收益及虧損	8	(1,060)	(52)
(Provision for) reversal of impairment loss under expected credit loss model, net	預期信貸虧損模式項下之減值虧損(撥備)撥回淨額	9		
– trade debtors and contract assets	一應收賬款及合約資產		(3,994)	1,130
– loan to a joint venture	一向合營企業作出之貸款		2,222	–
Loss on change in fair value of investment properties	投資物業之公平值變動虧損	16	(1,306)	(2,000)
Administrative expenses	行政開支		(28,554)	(28,776)
Share of result of a joint venture	分佔合營企業業績		(400)	(167)
Finance costs	財務費用	10	(1,118)	(1,513)
Profit before taxation	除稅前溢利	11	6,202	9,188
Taxation	稅項	13	(230)	(78)
Profit for the year	年度溢利		5,972	9,110
Other comprehensive income (expense):	其他全面收益(開支):			
Item that may be subsequently reclassified to profit or loss:	其後可能重新分類至損益的項目:			
Exchange differences on translation of foreign operations	換算海外業務的匯兌差額		4,030	(437)
Total comprehensive income for the year	年度全面收益總額		10,002	8,673
Earnings per share	每股盈利			
Basic (HK\$)	基本(港元)	15	0.01	0.02
Diluted (HK\$)	攤薄(港元)	15	0.01	0.02

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

綜合財務狀況表

AT 31 MARCH 2026
於2026年3月31日

		NOTES 附註	2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Non-current assets	非流動資產			
Investment properties	投資物業	16	25,500	26,700
Property, plant and equipment	物業、廠房及設備	17	97,626	103,369
Right-of-use assets	使用權資產	18	4,373	4,836
Interest in a joint venture	於合營企業的權益	19	–	–
Loan to a joint venture	向合營企業作出之貸款	20	83,522	76,978
Deferred tax assets	遞延稅項資產	28	3,100	2,277
			214,121	214,160
Current assets	流動資產			
Inventories	存貨	21	47,673	25,606
Debtors, deposits and prepayments	應收款項、按金及預付款項	22	111,554	82,950
Contract assets	合約資產	23	100,894	86,636
Tax recoverable	可收回稅項		46	258
Cash and cash equivalents	現金及現金等價物	24	136,808	218,597
			396,975	414,047
Current liabilities	流動負債			
Trade and other payables	應付賬款及其他應付款項	25	41,076	43,252
Provisions	撥備	26	8,523	16,888
Contract liabilities	合約負債	23	44	1,458
Tax payable	應付稅項		7,375	5,557
Lease liabilities	租賃負債	27	316	664
Deferred income	遞延收入		6	24
			57,340	67,843
Net current assets	流動資產淨值		339,635	346,204
Total assets less current liabilities	總資產減流動負債		553,756	560,364

CONSOLIDATED STATEMENT OF FINANCIAL POSITION 綜合財務狀況表

AT 31 MARCH 2026
於2026年3月31日

		NOTES 附註	2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Non-current liabilities	非流動負債			
Provisions	撥備	26	25,707	35,934
Lease liabilities	租賃負債	27	72	209
Deferred income	遞延收入		–	4
			25,779	36,147
			527,977	524,217
Capital and reserves	資本及儲備			
Share capital	股本	29	40,371	40,720
Reserves	儲備		487,606	483,497
			527,977	524,217

The consolidated financial statements on pages 184 to 321 were approved and authorised for issue by the board of directors on 24 June 2026 and are signed on its behalf by:

第184至321頁所列之綜合財務報表，經董事會於2026年6月24日核准及授權發佈，並由下列董事代表簽署：

WONG SUE TOA, STEWART
王世濤
DIRECTOR
董事

LEE CHEUK HUNG
李卓雄
DIRECTOR
董事

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

綜合權益變動表

FOR THE YEAR ENDED 31 MARCH 2026
截至2026年3月31日止年度

		Attributable to owners of the Company 本公司擁有人應佔							
		Share capital 股本 HK\$'000 千港元	Contributed surplus 繳入盈餘 HK\$'000 千港元	Share-based compensation 以股份為 基礎的補償 HK\$'000 千港元	Treasury shares reserve 庫存股份 儲備 HK\$'000 千港元 (note i) (附註i)	Other reserves 其他儲備 HK\$'000 千港元 (note ii) (附註ii)	Exchange reserve 匯兌儲備 HK\$'000 千港元	Accumulated profits 累計溢利 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 April 2024	於2024年4月1日	41,161	7,900	1,021	(110)	240,644	(7,827)	243,689	526,478
Profit for the year	年度溢利	-	-	-	-	-	-	9,110	9,110
Exchange differences on translation of foreign operations	換算海外業務的匯兌差額	-	-	-	-	-	(437)	-	(437)
Total comprehensive (expense) income for the year	年度全面(開支)收入總額	-	-	-	-	-	(437)	9,110	8,673
Dividends paid (note 14)	已付股息(附註14)	-	-	-	-	(9,034)	-	-	(9,034)
Repurchase of shares	購回股份	-	-	-	(1,879)	-	-	-	(1,879)
Cancellation of shares	註銷股份	(441)	-	-	1,987	(1,546)	-	-	-
Transaction costs attributable to repurchase and cancellation of shares	購回及註銷股份應佔的交易成本	-	-	-	(21)	-	-	-	(21)
At 31 March 2025	於2025年3月31日	40,720	7,900	1,021	(23)	230,064	(8,264)	252,799	524,217
Profit for the year	年度溢利	-	-	-	-	-	-	5,972	5,972
Exchange differences on translation of foreign operations	換算海外業務的匯兌差額	-	-	-	-	-	4,030	-	4,030
Total comprehensive income for the year	年度全面收入總額	-	-	-	-	-	4,030	5,972	10,002
Dividends paid (note 14)	已付股息(附註14)	-	-	-	-	(4,471)	-	-	(4,471)
Repurchase of shares	購回股份	-	-	-	(1,750)	-	-	-	(1,750)
Cancellation of shares	註銷股份	(349)	-	-	1,650	(1,301)	-	-	-
Transaction costs attributable to repurchase and cancellation of shares	購回及註銷股份應佔的交易成本	-	-	-	(21)	-	-	-	(21)
Share options lapsed	已失效購股權	-	-	(1,021)	-	-	-	1,021	-
At 31 March 2026	於2026年3月31日	40,371	7,900	-	(144)	224,292	(4,234)	259,792	527,977

Notes:

- (i) The treasury shares reserve represents the shares repurchased but not yet cancelled.
- (ii) Other reserves represent capital contribution from the immediate holding company of the Company during the year ended 31 March 2019 of HK\$318,643,000 and the difference between the Group's investment cost of HK\$3,385,000 in Million Hope Industries Limited ("Million Hope Industries (HK)"), a subsidiary of the Company, and the entire share capital of HK\$11,000,000 Million Hope Industries (HK) arising from the group reorganisation, net of dividends paid and premium paid for repurchase of shares.

附註：

- (i) 庫存股份儲備指已購回但尚未註銷的股份。
- (ii) 其他儲備指截至2019年3月31日止年度來自本公司直接控股公司的注資318,643,000港元以及本集團於本公司附屬公司美亨實業有限公司(「美亨實業(香港)」)之投資成本3,385,000港元及集團重組產生之美亨實業(香港)之全部股本11,000,000港元之間的差額(扣除購回股份的已付股息及已付溢價)。

CONSOLIDATED STATEMENT OF CASH FLOWS

綜合現金流量表

FOR THE YEAR ENDED 31 MARCH 2026

截至2026年3月31日止年度

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Operating activities	營運業務		
Profit before taxation	除稅前溢利	6,202	9,188
Adjustments for:	調整：		
Interest income	利息收入	(5,305)	(8,503)
Interest expense	利息開支	1,118	1,513
Share of result of a joint venture	分佔合營企業業績	400	167
Depreciation of property, plant and equipment and right-of-use assets	物業、廠房及設備以及使用權資產之折舊	7,416	7,408
Net provisions recognised	已確認撥備淨額	892	2,601
Loss on change in fair value of investment properties	投資物業之公平值變動之虧損	1,306	2,000
Provision for (reversal of) impairment loss under expected credit loss model, net	預期信貸虧損模式項下之減值虧損撥備(撥回)淨額		
– trade debtors and contract assets	– 應收賬款及合約資產	3,994	(1,130)
– loan to a joint venture	– 向合營企業作出之貸款	(2,222)	–
Government grants recognised in profit or loss	於損益中確認的政府補助	(22)	(57)
Operating cash flows before movements in working capital	營運資金變動前之營運現金流	13,779	13,187
(Increase) decrease in inventories	存貨(增加)減少	(20,981)	16,826
(Increase) decrease in debtors, deposits and prepayments	應收款項、按金及預付款項(增加)減少	(29,331)	17,741
(Increase) decrease in contract assets/liabilities	合約資產／負債(增加)減少	(15,910)	7,381
Decrease in trade and other payables	應付賬款及其他應付款項減少	(3,750)	(4,861)
Utilisation of provisions	撥備動用	(20,547)	(13,459)
Cash (used in) generated from operations	(用於)產生自營運業務之現金	(76,740)	36,815
Hong Kong Profits Tax refunded (paid)	已退還(已付)香港利得稅	977	(4,901)
Interest paid	已付利息	(55)	(84)
Net cash (used in) from operating activities	(用於)產生自營運業務之現金淨額	(75,818)	31,830

CONSOLIDATED STATEMENT OF CASH FLOWS 綜合現金流量表

FOR THE YEAR ENDED 31 MARCH 2026

截至2026年3月31日止年度

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Investing activities	投資業務		
Interest received	已收利息	4,333	7,438
Loan to a joint venture	向合營企業作出之貸款	(3,750)	(1,500)
Purchase of property, plant and equipment	購買物業、廠房及設備	(345)	(812)
Additions to investment properties	投資物業增加	(106)	–
Net cash from investing activities	來自投資業務之現金淨額	132	5,126
Financing activities	融資業務		
Dividends paid	已付股息	(4,471)	(9,034)
Payment on repurchase of ordinary shares	購回普通股之付款	(1,750)	(1,879)
Repayments of lease liabilities	償還租賃負債	(767)	(646)
Transaction cost attributable to repurchase and cancellation of shares	購回及註銷股份應佔的交易成本	(21)	(21)
Repayment of bank loans	償還銀行貸款	–	(15,000)
New bank loans raised	新增銀行貸款	–	15,000
Net cash used in financing activities	用於融資業務之現金淨額	(7,009)	(11,580)
Net (decrease) increase in cash and cash equivalents	現金及現金等價物 (減少) 增加淨額	(82,695)	25,376
Cash and cash equivalents at the beginning of the year	年初現金及現金等價物	218,597	193,326
Effect of foreign exchange rate changes	外幣匯率變動之影響	906	(105)
Cash and cash equivalents at the end of the year, representing bank balances and cash	年終現金及現金等價物，指銀行結餘及現金	136,808	218,597

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

綜合財務報表附註

FOR THE YEAR ENDED 31 MARCH 2026

截至2026年3月31日止年度

1. GENERAL INFORMATION

Million Hope Industries Holdings Limited (the “Company”) was incorporated and registered in the Cayman Islands as an exempted company with limited liability under the Companies Act, Cap 22 (Law 3 of 1961, as consolidated and revised) of the Cayman Islands. Its shares are listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). The addresses of the registered office and principal place of business of the Company are disclosed in the corporate information section of the annual report.

The consolidated financial statements are presented in Hong Kong dollar (“HK\$”) which is the functional currency of the Company.

The Company is an investment holding company and the principal operating subsidiary of the Company, is a subcontractor principally engaged in design, supply and installation of façade and curtain wall systems, with a focus on curtain walls, aluminium windows and doors.

1. 一般資料

美亨實業控股有限公司（「本公司」）為一家根據開曼群島法例第22章公司法（1961年第3號法例，經綜合及修訂）在開曼群島註冊成立的獲豁免有限公司。其股份在香港聯合交易所有限公司（「聯交所」）上市。本公司之註冊辦事處及主要營業地點之地址均於年報的公司資料一節披露。

綜合財務報表以港元（「港元」）呈列，港元乃本公司之功能貨幣。

本公司乃一家投資控股公司及本公司的主要營運附屬公司為分包商，主要從事外牆及幕牆系統（以幕牆及鋁門窗為主）的設計、供應及安裝。

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS

Amendments to an HKFRS Accounting Standard that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to an HKFRS Accounting Standard as issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") for the first time, which are mandatorily effective for the Group's annual period beginning on 1 April 2025 for the preparation of the consolidated financial statements:

Amendments to Lack of Exchangeability
HKAS 21

The application of the amendments to an HKFRS Accounting Standard in the current year has had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

2. 應用新訂及經修訂香港財務報告準則會計準則

於本年度強制生效的經修訂香港財務報告準則會計準則

於本年度，本集團首次應用下列由香港會計師公會（「香港會計師公會」）頒佈並於2025年4月1日開始之年度期間強制生效之下列經修訂香港財務報告準則會計準則以編製綜合財務報表：

香港會計準則 缺乏可兌換性
第21號修訂本

於本年度應用經修訂香港財務報告準則會計準則並無對本集團於本年度及過往年度之財務狀況及表現及／或該等綜合財務報表所載之披露資料造成重大影響。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

FOR THE YEAR ENDED 31 MARCH 2026

截至2026年3月31日止年度

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS (Continued)

New and amendments to HKFRS Accounting Standards in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRS Accounting Standards that have been issued but are not yet effective:

HKFRS 18	Presentation and Disclosure in Financial Statements ³
Amendments to HKFRS Accounting Standards	Annual Improvements to HKFRS Accounting Standards – Volume 11 ²
Amendments to HKAS 21	Translation to a Hyperinflationary Presentation Currency ³
Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments ²
Amendments to HKFRS 9 and HKFRS 7	Contracts Referencing Nature-dependent Electricity ²
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ¹

¹ Effective for annual periods beginning on or after a date to be determined

² Effective for annual periods beginning on or after 1 January 2026

³ Effective for annual periods beginning on or after 1 January 2027

2. 應用新訂及經修訂香港財務報告準則會計準則 (續)

已頒佈但尚未生效的新訂及經修訂香港財務報告準則會計準則

本集團並無提早應用以下已頒佈但尚未生效的新訂及經修訂香港財務報告準則會計準則：

香港財務報告準則第18號	財務報表的呈列及披露 ³
香港財務報告準則會計準則修訂本	香港財務報告準則會計準則的年度改進—第11冊 ²
香港會計準則第21號修訂本	換算為高度通貨膨脹的呈列貨幣 ³
香港財務報告準則第9號及香港財務報告準則第7號修訂本	金融工具的分類及計量的修訂 ²
香港財務報告準則第9號及香港財務報告準則第7號修訂本	依賴自然能源生產電力的合約 ²
香港財務報告準則第10號及香港會計準則第28號修訂本	投資者與其聯營公司或合營企業之間的資產出售或注資 ¹

¹ 於待定日期或之後開始的年度期間生效。

² 於2026年1月1日或之後開始的年度期間生效。

³ 於2027年1月1日或之後開始的年度期間生效。

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS (Continued)

New and amendments to HKFRS Accounting Standards in issue but not yet effective

(Continued)

Except for the new HKFRS Accounting Standard mentioned below, the directors of the Company anticipate that the application of all amendments to HKFRS Accounting Standards will have no material impact on the consolidated financial statements in the foreseeable future.

HKFRS 18 “Presentation and Disclosure in Financial Statements”

HKFRS 18 “Presentation and Disclosure in Financial Statements” sets out requirements on presentation and disclosures in financial statements, will replace HKAS 1 “Presentation of Financial Statements”. This new HKFRS Accounting Standard, while carrying forward many of the requirements in HKAS 1, introduces new requirements to present specified categories and defined subtotals in the statement of profit or loss; provide disclosures on management-defined performance measures (“MPMs”) in the notes to the financial statements and improve aggregation and disaggregation of information to be disclosed in the financial statements. In addition, some HKAS 1 paragraphs have been moved to HKAS 8 “Accounting Policies, Changes in Accounting Estimates and Errors” (the title of which will be changed to “Basis of Preparation of Financial Statements” upon effective of HKFRS 18) and HKFRS 7 “Financial instruments: Disclosures”. Minor amendments to HKAS 7 “Statement of Cash Flows” and HKAS 33 “Earnings per Share” are also made.

2. 應用新訂及經修訂香港財務報告準則會計準則 (續)

已頒佈但尚未生效的新訂及經修訂香港財務報告準則會計準則 (續)

除下文所述新訂香港財務報告準則會計準則外，本公司董事預期應用所有經修訂之香港財務報告準則會計準則將不會於可見將來對綜合財務報表構成重大影響。

香港財務報告準則第18號「財務報表的呈列及披露」

香港財務報告準則第18號「財務報表的呈列及披露」載列財務報表的呈列及披露規定，將取代香港會計準則第1號「財務報表的呈列」。本新訂香港財務報告準則會計準則在延續香港會計準則第1號中眾多規定的同時，引入於損益表中呈列指定類別及定義小計的新規定；就財務報表附註中管理層界定的表現計量（「MPM」）提供披露及改進於財務報表中將予披露的合併及分類資料。此外，香港會計準則第1號的部分段落已移至香港會計準則第8號「會計政策、會計估計變動及錯誤」（其標題將於香港財務報告準則第18號生效後更改為「財務報表編製基準」）及香港財務報告準則第7號「金融工具：披露」。香港會計準則第7號「現金流量表」及香港會計準則第33號「每股盈利」亦作出細微修訂。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

FOR THE YEAR ENDED 31 MARCH 2026

截至2026年3月31日止年度

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS *(Continued)*

New and amendments to HKFRS Accounting Standards in issue but not yet effective

(Continued)

HKFRS 18 “Presentation and Disclosure in Financial Statements” *(Continued)*

HKFRS 18, and amendments to other standards, will be effective for annual periods beginning on or after 1 January 2027, with early application permitted. HKFRS 18 requires retrospective application with specific transition provisions. The application of the new standard is not expected to have significant impact on the financial performance and position of the Group in terms of recognition and measurement. However, it is expected to affect the structure and presentation of the consolidated statement of profit or loss. Additional disclosures required for the Group’s MPMs will be disclosed in a separate note to the consolidated financial statements. The Group currently presents interest paid in operating activities, which will be classified in the financing activities on adoption of the new standard, in the consolidated statement of cash flows. The Group is in the process of assessing the MPMs to be disclosed and other items included in other income and other gains, net, that should be classified in operating activities.

2. 應用新訂及經修訂香港財務報告準則會計準則 *(續)*

已頒佈但尚未生效的新訂及經修訂香港財務報告準則會計準則 *(續)*

香港財務報告準則第18號「財務報表的呈列及披露」*(續)*

香港財務報告準則第18號及其他準則的修訂將於2027年1月1日或之後開始的年度期間生效，並允許提早應用。香港財務報告準則第18號要求追溯應用並附帶特定的過渡條款。應用新準則預計不會對本集團在確認及計量方面的財務表現及狀況產生重大影響。然而，其預計將影響綜合損益表的結構及呈列。本集團的MPM所需之額外披露將於綜合財務報表之獨立附註中披露。本集團目前於綜合現金流量表中將已付利息呈報為經營活動，於採用新準則後，其將分類為融資活動。本集團正在評估擬披露之MPM，以及其他收入及其他收益淨額中所包含應分類為經營活動之其他項目。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

3.1 Basis of preparation of consolidated financial statements

The consolidated financial statements have been prepared in accordance with HKFRS Accounting Standards as issued by the HKICPA. For the purpose of preparation of the consolidated financial statements, information is considered material if such information is reasonably expected to influence decisions made by primary users. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited ("Listing Rules") and by the Hong Kong Companies Ordinance.

The directors of the Company have, at the time of approving the consolidated financial statements, a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the consolidated financial statements.

3. 綜合財務報表編製基準及重大會計政策資料

3.1 綜合財務報表之編製基準

綜合財務報表乃根據香港會計師公會頒佈的香港財務報告準則會計準則編製。就編製綜合財務報表而言，倘資料可合理預期會影響主要使用者作出的決定，則有關資料視為重大。此外，綜合財務報表包括香港聯合交易所有限公司證券上市規則（「上市規則」）及香港公司條例所要求的適當披露。

於批准綜合財務報表時，本公司董事已合理預期本集團具有充足資源於可預見將來繼續經營。因此，彼等繼續採納持續經營會計基準編製綜合財務報表。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

FOR THE YEAR ENDED 31 MARCH 2026

截至2026年3月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

The consolidated financial statements have been prepared on the historical cost basis, except for the investment properties that are measured at fair values at the end of each reporting period.

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料

除於各報告期末按公平值計量之投資物業外，綜合財務報表乃按歷史成本法編製。

綜合基準

本綜合財務報表內包括本公司以及本公司及其附屬公司所控制的實體的財務報表。

一間附屬公司於本集團取得該附屬公司之控制權時開始綜合入賬，並於本集團失去該附屬公司之控制權時終止綜合入賬。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

All intragroup assets, liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Interest in a joint venture

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

如有需要，將對附屬公司的財務報表作出調整，以使其會計政策與本集團的會計政策一致。

所有與本集團成員公司間之交易有關的集團內部資產、負債、權益、收入、支出及現金流均於綜合入賬時悉數撇銷。

於合營企業的權益

合營企業指一項合營安排，對安排擁有共同控制權之訂約方據此對合營安排之資產淨值擁有權利。共同控制指按照合約協定對一項安排所共有之控制，共同控制僅在有關活動要求享有控制權之訂約方作出一致同意之決定時存在。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

FOR THE YEAR ENDED 31 MARCH 2026

截至2026年3月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Interest in a joint venture (Continued)

The results and assets and liabilities of joint venture are incorporated in these consolidated financial statements using the equity method of accounting. The financial statements of joint venture used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Under the equity method, an investment in a joint venture is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the joint venture. Changes in net assets of the joint venture other than profit or loss and other comprehensive income are not accounted for unless such changes resulted in changes in ownership interest held by the Group. When the Group's share of losses of a joint venture exceeds the Group's interest in that joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint venture), the Group discontinues recognising its share of further losses. Additional losses are provided for, and a liability is recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the joint venture.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

於合營企業的權益 (續)

合營企業之業績、資產及負債利用權益會計法載入該等綜合財務報表內。作會計權益法用途的合營企業的財務報表乃按與本集團就同類交易及同類情況下事項的統一會計政策編製。根據權益法，於合營企業的投資乃初步於綜合財務狀況表按成本值確認，並於其後作出調整以確認本集團應佔合營企業的損益及其他全面收益。合營企業資產淨值（損益及其他全面收益除外）之變動均不予入賬，除非有關變動導致本集團所持所有權權益出現變動。當本集團應佔一間合營企業虧損超出本集團於該合營企業的權益時（包括任何實際上構成本集團於合營企業投資淨值一部分的長期權益），本集團會終止確認其應佔的進一步虧損。當本集團產生法定或推定責任或代表合營企業付款時，方會計提額外虧損及確認負債。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Interest in a joint venture (Continued)

An investment in a joint venture is accounted for using the equity method from the date on which the investee becomes a joint venture.

The Group assesses whether there is an objective evidence that the interest in a joint venture may be impaired. When any objective evidence exists, the entire carrying amount of the investment is tested for impairment in accordance with HKAS 36 "Impairment of Assets" as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised is not allocated to any asset, including goodwill, that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

於合營企業的權益 (續)

於被投資方成為一家合營企業當日，對於合營企業的投資採用權益法入賬。

本集團評估是否有客觀證據表明於合營企業的權益可能出現減值。如存在任何客觀證據，則將投資的全部賬面值作為單一資產根據香港會計準則第36號「資產減值」，透過比較其可收回金額（使用價值與公平值減銷售成本之較高者）與賬面值而測試有否減值。任何確認的減值虧損並未分配予任何資產（包括商譽），屬投資賬面值之一部份。倘其後投資的可收回金額增加，則根據香港會計準則第36號確認該減值虧損的撥回。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Interest in a joint venture (Continued)

When a group entity transacts with a joint venture of the Group, profits and losses resulting from the transactions with the joint venture are recognised in the consolidated financial statements only to the extent of interests in the joint venture that are not related to the Group.

Revenue from contracts with customers

The Group recognises revenue when (or as) a performance obligation is satisfied, i.e. when “control” of the goods or services underlying the particular performance obligation is transferred to the customers.

A performance obligation represents a good or service (or a bundle of goods or services) that is distinct or a series of distinct goods or services that are substantially the same.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

於合營企業的權益 (續)

倘集團實體與本集團合營企業進行交易，則與合營企業進行交易所產生之溢利及虧損乃按與本集團無關之於合營企業之權益於綜合財務報表內確認。

客戶合約收益

當（或於）履行履約義務時，即與特定履約義務相關的貨品或服務的「控制權」轉移予客戶時，本集團確認收益。

履約責任指一項或一組明確的貨品或服務或基本相同的一系列明確貨品或服務。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Revenue from contracts with customers

(Continued)

Control is transferred over time and revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation if one of the following criteria is met:

- the customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs;
- the Group's performance creates or enhances an asset that the customer controls as the Group performs; or
- the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

Otherwise, revenue is recognised at a point in time when the customer obtains control of the distinct good or service.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

客戶合約收益 (續)

倘符合下列其中一項標準，控制權隨時間轉移，而收益會按一段時間內已完成相關履約責任的進度進行確認：

- 客戶於本集團履約時同時接受及使用本集團履約所提供的利益；
- 本集團的履約創造或增強一項於本集團履約時由客戶控制的資產；或
- 本集團的履約並無創造對本集團而言具替代用途的資產，且本集團對迄今完成的履約付款具有可執行權利。

否則，收益於客戶獲得明確貨品或服務的控制權時確認。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Revenue from contracts with customers

(Continued)

A contract asset represents the Group's right to consideration in exchange for goods or services that the Group has transferred to a customer that is not yet unconditional. It is assessed for impairment in accordance with HKFRS 9 "Financial Instruments". In contrast, a receivable represents the Group's unconditional right to consideration, i.e. only the passage of time is required before payment of that consideration is due.

A contract liability represents the Group's obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer.

A contract asset and a contract liability relating to the same contract are accounted for and presented on a net basis.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

客戶合約收益 (續)

合約資產指本集團以本集團轉讓予客戶仍非無條件的貨品或服務換取代價的權利，乃根據香港財務報告準則第9號「金融工具」評估減值。相反，應收賬款指本集團收取代價的無條件權利，即代價到期應付前僅需等待一段時間過去。

合約負債指本集團就已收客戶代價（或到期代價款項）向客戶轉移貨品或服務之義務。

與同一合約有關的合約資產及合約負債按淨額基準入賬及呈列。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Revenue from contracts with customers

(Continued)

Over time revenue recognition: measurement of progress towards complete satisfaction of a performance obligation

Output method

The progress towards complete satisfaction of a performance obligation is measured based on output method, which is to recognise revenue on the basis of direct measurements of the value of the goods or services transferred to the customer to date relative to the remaining goods or services promised under the contract, that best depict the Group's performance in transferring control of goods or services.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

客戶合約收益 (續)

按時間確認收入：計量完全達成履約責任的進度

產量法

完全履行履約責任之進度乃根據產量法計量，即透過直接計量迄今已轉讓予客戶的貨品或服務價值，相對合約下承諾提供的餘下貨品或服務價值確認收益，該方法最能反映本集團於轉讓貨品或服務控制權方面的履約情況。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Revenue from contracts with customers

(Continued)

Variable consideration

For contracts that contain variable consideration (variation order of construction contract), the Group estimates the amount of consideration to which it will be entitled using either (a) the expected value method or (b) the most likely amount, depending on which method better predicts the amount of consideration to which the Group will be entitled.

The estimated amount of variable consideration is included in the transaction price only to the extent that it is highly probable that such an inclusion will not result in a significant revenue reversal in the future when the uncertainty associated with the variable consideration is subsequently resolved.

At the end of each reporting period, the Group updates the estimated transaction price (including updating its assessment of whether an estimate of variable consideration is constrained) to represent faithfully the circumstances present at the end of the reporting period and the changes in circumstances during the reporting period.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

客戶合約收益 (續)

可變代價

對於包含可變代價的合約（建築合約的可變訂單），本集團使用(a)預期價值法；或(b)最可能的金額估計其有權收取的代價金額，取決於何種方法可更好地預測本集團將有權收取的代價金額。

僅在當與可變代價有關的不確定因素其後解決時，計入可變代價金額不大可能導致日後收益出現大幅撥回的情況下，估計可變代價金額方會計入交易價。

於各報告期末，本集團會更新估計交易價（包括更新其對可變代價估計是否受限的評估），以真實反映報告期末的情況及報告期內的情況變動。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Revenue from contracts with customers

(Continued)

Warranties

If a customer does not have the option to purchase a warranty separately, the Group accounts for the warranty in accordance with HKAS 37 "Provisions, Contingent Liabilities and Contingent Assets" unless the warranty provides the customer with a service in addition to the assurance that the product complies with agreed-upon specifications (i.e. service-type warranties).

The Group's accounting policy for recognition of warranty provision and provision for rectification work is described in the accounting policy for provisions below.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

客戶合約收益 (續)

保養

倘客戶沒有單獨購買保養的選項，本集團根據香港會計準則第37號「撥備、或然負債及或然資產」負責保養，除非該保養向客戶提供除確保產品遵守認可的規範（即服務性保養）以外的服務。

本集團確認保養撥備及整改工程撥備之會計政策載列於下述撥備會計政策中。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Investment properties

Investment properties are properties held to earn rentals and/or for capital appreciation.

Investment properties are initially measured at cost, including any directly attributable expenditure. Subsequent to initial recognition, investment properties are measured at their fair values, adjusted to exclude any prepaid or accrued operating lease income.

Gains or losses arising from changes in the fair value of investment property are included in profit or loss for the period in which they arise.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefits are expected from its disposals. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit or loss in the period in which the property is derecognised.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

投資物業

投資物業乃持作賺取租金及／或資本升值之物業。

於初步確認時，投資物業按成本計算，包括任何直接應佔支出。於初步確認後，投資物業按其公平值計算，並就撇除任何預付或已應計之經營租賃收入而作出調整。

投資物業之公平值變動所產生之損益計入產生期間之損益內。

投資物業於出售或於其被永久終止使用或預期不會因出售而獲得日後經濟利益時終止確認。終止確認物業所產生的任何收益或虧損（按出售所得款項淨額與資產賬面值之間的差額計算）於該項目終止確認期間計入損益。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Property, plant and equipment

Property, plant and equipment are tangible assets held for use in the production or supply of goods or services, or for administrative purposes. Property, plant and equipment are stated in the consolidated statement of financial position at cost, less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

When the Group makes payments for ownership interests of properties which includes both leasehold land and building elements, the entire consideration is allocated between the leasehold land and the building elements in proportion to the relative fair values at initial recognition. To the extent the allocation of the relevant payments can be made reliably, interest in leasehold land is presented as "right-of-use assets" in the consolidated statement of financial position except for those that are classified and accounted for as investment properties under the fair value model.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

物業、廠房及設備

物業、廠房及設備為用於生產或提供貨物或服務，或作行政用途而持有的有形資產。物業、廠房及設備乃按成本減其後累計折舊及其後累計減值虧損(如有)於綜合財務狀況表入賬。

當本集團就物業擁有權益(包括租賃土地及樓宇部分)付款時，全部代價於初始確認時按相對公平值比例在租賃土地與樓宇部分之間進行分配。在相關付款的分配能夠可靠計量之範圍內，租賃土地權益於綜合財務狀況表中呈報為「使用權資產」，惟根據公平值模型分類並入賬為投資物業的租賃土地權益除外。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Property, plant and equipment (Continued)

Depreciation is recognised so as to write off the cost of assets less their residual values over their estimated useful lives using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

物業、廠房及設備 (續)

折舊乃以直線法按估計可使用年期撇銷資產成本減其剩餘價值確認。估計可使用年期、剩餘價值及折舊法於每個報告期末檢討，而任何估計變動的影響按預期基準入賬。

物業、廠房及設備項目於出售後或當預期並不會因繼續使用資產而產生未來經濟利益時終止確認。出售或停止使用物業、廠房及設備項目所產生的任何收益或虧損釐定為出售所得款項與資產賬面金額間的差額，並於損益確認。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Cash and cash equivalents

Cash and cash equivalents presented on the consolidated statement of financial position include:

- (a) cash, which comprises of cash on hand and demand deposits; and
- (b) cash equivalents, which comprises of short-term deposits (generally with original maturity of three months or less), highly liquid investments that are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value. Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

For the purposes of the consolidated statement of cash flows, cash and cash equivalents consist of cash and cash equivalents as defined above.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

現金及現金等價物

綜合財務狀況表內呈報之現金及現金等價物包括：

- (a) 現金，其由手頭現金及活期存款組成；及
- (b) 現金等價物，其由短期存款（一般原到期日為三個月或以下）、高流動性之投資組成，該等投資可隨時轉換為已知金額之現金，且價值變動風險微不足道。持有現金等價物之目的為滿足短期現金承擔，而非用於投資或其他目的。

就綜合現金流量表而言，現金及現金等價物由上文所界定之現金及現金等價物組成。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Leases

Definition of a lease

A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group as a lessee

Right-of-use assets

The cost of right-of-use asset includes:

- the amount of the initial measurement of the lease liability;
- any lease payments made at or before the commencement date, less any lease incentives received; and
- any initial direct costs incurred by the Group.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

租賃

租賃的定義

倘合約為換取代價而給予可在一段時間內控制使用已識別資產的權利，則該合約屬於或包含租賃。

本集團作為承租人

使用權資產

使用權資產的成本包括：

- 租賃負債的初步計量金額；
- 於開始日期或之前作出的任何租賃付款，減去任何已收租賃優惠；及
- 本集團產生的任何初步直接成本。

使用權資產按成本計量，減去任何累計折舊及減值虧損，並就任何重新計量租賃負債作出調整。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Leases (Continued)

The Group as a lessee (Continued)

Right-of-use assets (Continued)

Right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

The Group presents right-of-use assets as a separate line item on the consolidated statement of financial position.

Lease liabilities

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

租賃 (續)

本集團作為承租人 (續)

使用權資產 (續)

使用權資產按直線基準於其估計可使用年期及租期 (以較短者為準) 內折舊。

本集團於綜合財務狀況表中將使用權資產列為獨立項目。

租賃負債

於租賃開始日期，本集團按該日未付的租賃付款現值確認及計量租賃負債。於計算租賃付款現值時，倘租賃隱含的利率無法輕易釐定，則本集團會採用租賃開始日期的增量借款利率。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Leases (Continued)

The Group as a lessee (Continued)

Lease liabilities

The lease payments are fixed payments (including in-substance fixed payments) less any lease incentives receivable.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group presents lease liabilities as a separate line item on the consolidated statement of financial position.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

租賃 (續)

本集團作為承租人 (續)

租賃負債

租賃付款為固定付款 (包括實質固定付款) 減任何應收租賃優惠。

在開始日期後，租賃負債通過利息增加及租賃付款進行調整。

本集團於綜合財務狀況表將租賃負債呈列為單獨項目。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Leases (Continued)

The Group as lessor

Classification and measurement of leases

Leases for which the Group is a lessor are classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

Rental income from operating leases is recognised in the profit or loss on a straight-line basis over the term of the relevant lease.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

租賃 (續)

本集團作為出租人

租賃之分類及計量

本集團為出租人之租賃乃分類為融資或經營租賃。當租賃條款將相關資產擁有權附帶的絕大部分風險及回報轉移至承租人時，該合約乃分類為融資租賃。所有其他租賃乃分類為經營租賃。

經營租賃之租金收入乃於有關租賃期內以直線法在損益內確認。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

Provisions for the expected cost of rectification work under the relevant installation contracts are recognised at the date of rendering the respective contract work, at the directors' best estimate of the expenditure required to settle the Group's obligation at the end of each reporting period.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

撥備

當本集團因過往事件承擔現有（法定或推定）責任，且本集團有可能需要清償能可靠地估計責任金額時，則會確認有關撥備。

確認為撥備的金額乃於報告期末，經計及有關責任的風險及不確定因素後，對清償現有責任所需代價的最佳估計。當撥備以估計清償現有責任的現金流量計量時，其賬面值為該等現金流量的現值（於資金時間值影響屬重大的情況下）。

相關安裝合約項下整改工程的預期成本於提交各自合約工程當日按董事於各報告期末對履行本集團責任所需支出的最佳估計確認撥備。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Provisions (Continued)

Provisions for the expected cost of assurance-type warranty obligations under the relevant contracts with customers for provision of design, supply and installation of aluminium windows and curtain wall services are recognised at the date of sale of the relevant products, at the directors' best estimate of the expenditure required to settle the Group's obligation.

Taxation

Income tax expense represents the sum of current and deferred income tax expense.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit before tax because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

撥備 (續)

根據就提供設計、供應及安裝鋁窗及幕牆服務之相關客戶合約之保證型擔保責任之預期成本撥備，乃於銷售相關產品之日期按董事對清償本集團責任所須開支之最佳估計確認。

稅項

所得稅開支指即期及遞延所得稅開支之總額。

即期應付稅項乃按本年度之應課稅溢利計算。應課稅溢利與除稅前溢利有別，此乃由於其不包括其他年度之應課稅收入或可扣減之支出項目，以及永不需課稅或不可扣減之項目。本集團之即期稅項負債乃根據於報告期末已頒佈或實質上已頒佈之稅率計算。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Taxation (Continued)

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profit will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit and at the time of the transaction does not give rise to equal taxable and deductible temporary differences.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

稅項 (續)

遞延稅項指就綜合財務報表內資產及負債之賬面值與計算應課稅溢利所用之相關稅基產生之臨時差額計算予以確認之稅項。遞延稅項負債一般就所有應課稅臨時差額予以確認，而遞延稅項資產一般就所有可扣減臨時差額予以確認，惟以當應課稅溢利可能出現以抵銷可扣減臨時差額為限。倘於交易時初始確認資產及負債所產生之臨時差額（業務合併除外），概不影響應課稅溢利及會計溢利之情況下，遞延稅項資產及負債則不會予以確認，且交易發生時不產生同等的應課稅臨時差額及可抵扣臨時差額。

遞延稅項資產的賬面價值於各報告期末進行審閱，並於不再很可能獲得足夠應課稅溢利以收回全部或部分資產之範圍內扣減。

遞延稅項資產及負債乃按預期於已償還負債或變現資產期間採用的稅率計量，根據於報告期末已頒佈或已實質頒佈的稅率（及稅法）計算。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Taxation (Continued)

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purpose of measuring deferred tax for investment properties that are measured using the fair value model, the carrying amounts of such properties are presumed to be recovered entirely through sale, unless the presumption is rebutted. The presumption is rebutted when the investment property is depreciable and is held within a business model whose business objective is to consume substantially all of the economic benefits embodied in the investment property over time, rather than through sale which is always presumed to be recovered entirely through sale.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

Current and deferred tax are recognised in profit or loss.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

稅項 (續)

遞延稅項負債及資產的計量反映本集團於報告期末預期將予收回或償還其資產及負債的賬面值的稅務後果。

就計量投資物業的遞延稅項而言，使用公平值模式計量之投資物業賬面值獲假定為可透過出售全數收回，除非推定被推翻。當有關投資物業為可折舊及以隨時間耗盡大體上所有包含在投資物業內的經濟得益為商業目的，而不是以出售方式之商業模式持有，推定則可被推翻，其一直推定為可透過銷售悉數收回。

當即期稅項資產與即期稅項負債可依法相互抵銷，且是源自同一稅務機關向同一應課稅實體徵收的所得稅有關時，遞延稅項資產及負債可相互抵銷。

即期及遞延稅項均在損益中確認。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. When a fair value gain or loss on a non-monetary item is recognised in profit or loss, any exchange component of that gain or loss is also recognised in profit or loss. When a fair value gain or loss on a non-monetary item is recognised in other comprehensive income, any exchange component of that gain or loss is also recognised in other comprehensive income. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

外幣

於編製各個集團實體之財務報表時，以該實體之功能貨幣以外貨幣（外幣）進行之交易乃按交易日期之適用匯率確認。於報告期末，以外幣計值之貨幣項目按該日之適用匯率重新換算。以外幣計值按公平值列賬的非貨幣項目按釐定公平值當日的適用匯率重新換算。當非貨幣項目的公平值收益或虧損於損益內確認時，該收益或虧損的任何匯兌部分亦於損益內確認。當非貨幣項目的公平值收益或虧損於其他全面收益內確認時，該收益或虧損的任何匯兌部分亦於其他全面收益內確認。以外幣按歷史成本計算之非貨幣項目不進行重新換算。

由結算貨幣項目及重新換算貨幣項目產生之匯兌差額，於該等差額產生期間在損益內確認。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Foreign currencies (Continued)

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's operations are translated into the presentation currency of the Group (i.e. HK\$) using the exchange rate prevailing at the end of each reporting period. Income and expenses items are translated at the average exchange rates for the period, unless exchange rate fluctuates significantly during that period, in which case the exchange rates at the date of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of exchange reserve.

Employee benefits

Retirement benefit costs

Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

外幣 (續)

就呈列綜合財務報表而言，本集團業務之資產及負債均按各報告期末適用匯率換算為本集團之呈列貨幣（即港元），而其收入及支出項目則按該期間之平均匯率換算，除非匯率於期內出現大幅波動，則在此情況下，採用交易當日的匯率換算。所產生之匯兌差額（如有）乃在其他全面收益確認並在權益中之匯兌儲備累計。

員工福利

退休福利成本

向界定供款退休福利計劃作出的付款，於員工提供使彼等有權獲得供款之服務時確認為開支。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Inventories

Inventories are stated at the lower of cost and net realisable value. Costs of inventories are calculated using the first-in, first-out method. Net realisable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale. Costs necessary to make the sale include incremental costs directly attributable to the sale and non-incremental costs which the Group must incur to make the sale.

Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value except for trade debtors arising from contracts with customers which are initially measured in accordance with HKFRS 15 "Revenue from Contracts with Customers". Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

存貨

存貨按成本與可變現淨值兩者中之較低者列賬。存貨成本以先進先出法計算。可變現淨值指存貨之估計售價減所有估計完工成本及銷售所需成本。進行銷售的必要成本包括銷售直接應佔的增量成本及為進行銷售本集團須產生的非增量成本。

財務工具

當一家集團實體參與訂立有關工具的合約條款，財務資產及財務負債會予以確認。

財務資產及財務負債初始按公平值計量，惟客戶合約產生的應收賬款根據香港財務報告準則第15號「客戶合約收益」初步計量。收購或發行財務資產及財務負債直接應佔交易成本於初步確認時加入財務資產或財務負債的公平值或自財務資產或財務負債的公平值扣除（視適用情況而定）。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fee and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established generally by regulation or convention in the market place concerned.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具

實際利率法是計算財務資產或財務負債攤銷成本以及在相關期間內分配利息收入及利息支出的一種方法。實際利率是指將財務資產或財務負債在預計年期或更短期間內(如適當)的估計未來現金收款及付款額(包括支付或收取的構成實際利率組成部分的所有費用和貼息、交易費用以及其他溢價或折價)準確貼現為初次確認時之賬面淨值所使用的利率。

財務資產

所有常規買賣之金融資產均按交易日基準確認及終止確認。常規買賣指按照相關市場之法規或慣例所確立之時限內交付資產之金融資產買賣。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification and subsequent measurement of financial assets

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

所有已確認之財務資產隨後均按其整體以攤銷成本或公平值計量，取決於該財務資產之分類。

財務資產之分類及後續計量

符合下列條件的財務資產其後按攤銷成本計量：

- 目的為收回合約現金流量之業務模式下持有之財務資產；及
- 財務資產之合約條款令於特定日期產生之現金流量純粹為支付本金及未償還本金額之利息。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Amortised cost and interest income

Interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit-impaired.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

攤銷成本及利息收入

利息收入按其後按攤銷成本計量的財務資產使用實際利率法確認。利息收入按對財務資產賬面總值應用實際利率計算，惟其後發生信貸減值的財務資產除外（請參見下文）。對於後續發生信貸減值的財務資產，應在下一報告期間針對財務資產的攤銷成本應用實際利率確認利息收入。若因發生信貸減值的財務工具的信貸風險有所改善而財務資產不再發生信貸減值，在確定該資產不再發生信貸減值後之報告期初，應對該財務資產賬面總額應用實際利率確認利息收入。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9

The Group performs impairment assessment under expected credit loss ("ECL") model on financial assets (including loan to a joint venture, trade debtors, deposits, other receivables and bank balances) and other items (contract assets, loan commitment and financial guarantee contract) which are subject to impairment assessment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

財務資產減值及須根據香港財務報告準則第9號進行減值評估的其他項目

本集團根據預期信貸虧損（「預期信貸虧損」）模式對須根據香港財務報告準則第9號進行減值評估的財務資產（包括向合營企業作出之貸款、應收賬款、按金、其他應收款項及銀行結餘）及其他項目（合約資產、貸款承擔及財務擔保合約）進行減值評估。預期信貸虧損金額於各報告日期作出更新，以反映信貸風險自初步確認以來的變動。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL ("12m ECL") represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessments are done based on the Group's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of past event and current conditions at the reporting date as well as the forecast of future economic conditions.

The Group always recognises lifetime ECL for trade debtors and contract assets.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

財務資產減值及須根據香港財務報告準則第9號進行減值評估的其他項目 (續)

整個存續期的預期信貸虧損指於相關工具的預計存續期內的所有可能違約事件產生的預期信貸虧損。相反，12個月預期信貸虧損（「12個月預期信貸虧損」）指預計於報告日期後12個月內可能發生的違約事件產生的部分整個存續期的預期信貸虧損。評估乃根據本集團過往信貸虧損經驗作出，並就債務人特定因素、整體經濟環境及於報告日期對過往事件及現況作出的評估以及未來經濟狀況預測而作出調整。

本集團一直就應收賬款及合約資產確認整個存續期預期信貸虧損。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, in which case the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

(i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

財務資產減值及須根據香港財務報告準則第9號進行減值評估的其他項目 (續)

至於所有其他工具，本集團計量相等於12個月預期信貸虧損的虧損撥備，除非自初步確認以來信貸風險大幅上升，則本集團會確認整個存續期的預期信貸虧損。是否應確認整個存續期的預期信貸虧損乃根據自初步確認以來出現違約的可能性或風險是否大幅上升進行評估。

(i) 信貸風險顯著上升

評估信貸風險自初步確認以來是否顯著上升時，本集團會比較財務工具於報告日期發生違約的風險與財務工具於初步確認日期發生違約的風險。作出評估時，本集團會考慮合理及具支持性的定量及定性資料，包括過往經驗及毋須過多成本或精力即可獲取的前瞻性資料。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(i) Significant increase in credit risk (Continued)

In particular, the following information is taken into account when assessing whether the credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in debtor's ability to meet its debt obligations;

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

財務資產減值及須根據香港財務報告準則第9號進行減值評估的其他項目 (續)

(i) 信貸風險顯著上升 (續)

具體而言，評估信貸風險是否顯著上升時會考慮以下資料：

- 財務工具外部 (如有) 或內部信貸評級的實際或預期顯著惡化；
- 信貸風險的外部市場指標顯著惡化，例如債務人的信貸息差、信用違約掉期價格大幅增加；
- 商業、金融或經濟情況目前或預期有不利變動，預計將導致債務人償還債項的能力顯著下降；

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(i) Significant increase in credit risk
(Continued)

- an actual or expected significant deterioration in the operating results of the debtor; and
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

財務資產減值及須根據香港財務報告準則第9號進行減值評估的其他項目 (續)

(i) 信貸風險顯著上升 (續)

- 債務人經營業績實際或預期顯著惡化；及
- 債務人的監管、經濟或技術環境有實際或預計的重大不利變動，導致債務人償還債項的能力顯著下降。

無論上述評估結果如何，本集團假定合約付款逾期超過30日時，信貸風險自初步確認以來已大幅增加，除非本集團有合理及可靠資料證明並非如此則當別論。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

- (i) Significant increase in credit risk
(Continued)

For loan commitment/financial guarantee contract, the date that the Group becomes party to the irrevocable commitment is considered to be the date of initial recognition for the purposes of assessing impairment. In assessing whether there has been a significant increase in the credit risk since initial recognition of a loan commitment/financial guarantee contract, the Group considered changes in the risk of a default occurring on the loan to which a loan commitment relates; for financial guarantee contract, the Group considers the changes in the risk that the specified debtor will default on the contract.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

財務資產減值及須根據香港財務報告準則第9號進行減值評估的其他項目 (續)

- (i) 信貸風險顯著上升 (續)

就貸款承擔／財務擔保合約而言，在評估減值時，本集團成為不可撤銷承擔一方的日期被視為初始確認日期。在評估自初始確認貸款承擔／財務擔保合約以來信貸風險是否顯著增加時，本集團考慮與貸款承擔相關的貸款發生違約風險的變化；就財務擔保合約而言，本集團考慮特定債務人將就該合約違約之風險變動。

本集團定期監察識別信貸風險是否顯著增加所用標準的有效性，並適當修訂以確保該標準能夠在款項逾期前識別信貸風險的顯著增加。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

財務資產減值及須根據香港財務報告準則第9號進行減值評估的其他項目 (續)

(ii) 違約定義

就內部信貸風險管理而言，本集團認為當內部生成或從外部來源所得資料顯示，債務人不大可能向其債權人（包括本集團）支付全數款項（並無計及本集團所持的任何抵押品）時，則出現違約事件。

無論上述如何，倘財務資產逾期超過90日，則本集團認為違約已發生，除非本集團擁有合理及可靠的資料證明較寬鬆的違約標準更為適用，則另當別論。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial assets have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the borrower;
- a breach of contract, such as a default or past due event;
- the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider; or
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

財務資產減值及須根據香港財務報告準則第9號進行減值評估的其他項目 (續)

(iii) 信貸減值財務資產

當發生對財務資產的估計未來現金流量產生不利影響的一起或多起事件之時，該財務資產即出現信貸減值。財務資產信貸減值的證據包括以下事件的可觀察數據：

- 發行人或借款人陷入嚴重財務困難；
- 違反合約，例如違約或逾期事件；
- 向借款人作出貸款之貸款人出於與借款人財務困難有關的經濟或合約考慮，給予借款人在其他情況下不會作出的讓步；或
- 借款人可能破產或進行其他財務重組。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings, or in the case of trade debtors, when the amounts are over three years past due, whichever occurs sooner. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

財務資產減值及須根據香港財務報告準則第9號進行減值評估的其他項目 (續)

(iv) 撇銷政策

當有資料顯示交易對手陷入嚴重財務困難，且並無實際收回的可能之時（例如交易對手已清算或進入破產程序或就應收賬款而言金額已逾期超過三年時（以較早發生者為準）），本集團撇銷財務資產。在適當情況下經考慮法律意見後，已撇銷的財務資產仍可根據本集團的收回程序實施強制執行。撇銷構成終止確認事件。其後收回的任何款項於損益內確認。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

財務資產減值及須根據香港財務報告準則第9號進行減值評估的其他項目 (續)

(v) 預期信貸虧損的計量及確認

預期信貸虧損的計量為違約概率、違約損失率（即違約時的損失程度）及違約風險的函數。評估違約概率及違約損失率的依據是過往數據及前瞻性資料。預期信貸虧損的估計反映以發生的相關違約風險作為加權數值而確定的無偏概率加權金額。

通常，預期信貸虧損為本集團根據合約應收的所有合約現金流量與本集團預計收取的所有現金流量之間的差額，並按初始確認時釐定的實際利率貼現。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(v) Measurement and recognition of ECL
(Continued)

For a financial guarantee contract, the Group is required to make payments only in the event of a default by the debtor in accordance with the terms of the instrument that is guaranteed. Accordingly, the ECL is the present value of the expected payments to reimburse the holder for a credit loss that it incurs less any amounts that the Group expects to receive from the holder, the debtor or any other party.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

財務資產減值及須根據香港財務報告準則第9號進行減值評估的其他項目 (續)

(v) 預期信貸虧損的計量及確認
(續)

就財務擔保合約而言，本集團僅在債務人根據受擔保工具之條款違約時方須作出付款。因此，預期信貸虧損為報銷持有人所發生信貸虧損之預期付款現值，減去本集團預期自持有人、債務人或任何其他人士收取之任何金額。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(v) Measurement and recognition of ECL (Continued)

For undrawn loan commitment, the ECL is the present value of the difference between the contractual cash flows that are due to the Group if the holder of the loan commitments draws down the loan and the cash flows that the Group expects to receive if the loan is drawn down.

For ECL on financial guarantee contracts or loan commitment for which the effective interest rate cannot be determined, the Group will apply a discount rate that reflects the current market assessment of the time value of money and the risks that are specific to the cash flows but only if, and to the extent that, the risks are taken into account by adjusting the discount rate instead of adjusting the cash shortfalls being discounted.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

財務資產減值及須根據香港財務報告準則第9號進行減值評估的其他項目 (續)

(v) 預期信貸虧損的計量及確認 (續)

就未提取貸款承擔而言，預期信貸虧損為貸款承擔的持有人提取貸款時結欠本集團的合約現金流量與本集團預期於貸款被提取後可收取的現金流量之差額的現值。

就無法釐定實際利率的財務擔保合約或貸款承擔的預期信貸虧損而言，本集團將應用貼現率反映當前市場對貨幣時間值的評估及現金流量的特有風險，但僅限於通過調整貼現率而非調整經貼現的現金短缺來考慮風險。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(v) Measurement and recognition of ECL
(Continued)

Lifetime ECL for certain trade debtors and contract assets are considered on a collective basis taking into consideration past due information and relevant credit information such as forward looking macroeconomic information.

For collective assessment, the Group takes into consideration the following characteristics when formulating the grouping:

- Past-due status;
- Nature, size and industry of debtors; and
- External credit ratings where available.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

財務資產減值及須根據香港財務報告準則第9號進行減值評估的其他項目 (續)

(v) 預期信貸虧損的計量及確認
(續)

若干應收賬款及合約資產的整個存續期預期信貸虧損按集體基準考慮，並會考慮逾期資料及前瞻性宏觀經濟資料等相關信貸資料。

就集體評估而言，本集團在分組時計及以下特徵：

- 逾期狀況；
- 債務人的性質、規模及行業；及
- 可用的外部信貸評級。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(v) Measurement and recognition of ECL (Continued)

The grouping is regularly reviewed by the management of the Group to ensure the constituents of each group continue to share similar credit risk characteristics.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit impaired, in which case interest income is calculated based on amortised cost of the financial asset.

Except for loan commitment, the Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of the trade debtors and contract assets where the corresponding adjustment is recognised through a loss allowance account.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

財務資產減值及須根據香港財務報告準則第9號進行減值評估的其他項目 (續)

(v) 預期信貸虧損的計量及確認 (續)

本集團管理層定期檢討分組方法，以確保各組別的組成項目仍然具有相似的信貸風險特徵。

利息收入基於財務資產的總賬面值計算，除非該財務資產出現信貸減值，在此情況下，利息收入根據財務資產的攤銷成本計算。

除貸款承擔外，本集團通過調整所有財務工具的賬面值於損益確認彼等之減值收益或虧損，惟應收賬款及合約資產除外，此種情況下透過虧損撥備賬確認相應調整。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial assets (Continued)

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all risks and rewards of ownership of the asset to another entity.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

Financial liabilities and equity

Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務資產 (續)

終止確認財務資產

僅當從資產收取現金流量的合約權利屆滿，或本集團將財務資產及該項資產所有權的絕大部分風險及回報轉讓至另一實體時，本集團方會終止確認該項財務資產。

倘終止確認按攤銷成本計量的財務資產，資產賬面值與已收及應收代價總額之間的差額於損益確認。

財務負債及權益

歸類為債務或權益

債務及權益工具乃根據合約安排之內容及財務負債及權益工具之定義被歸類為財務負債或權益。

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial liabilities and equity (Continued)

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

Repurchase of the Company's own equity instruments is recognised and deducted in equity. No gain or loss is recognised in profit or loss on the repurchase, sales, issue or cancellation of the Company's own equity instruments.

Financial liabilities at amortised cost

All financial liabilities including trade and other payables are subsequently measured at amortised cost using the effective interest method.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務負債及權益 (續)

權益工具

權益工具乃證明實體資產於扣除其所有負債後之剩餘權益之任何合約。本公司所發行權益工具按已收所得款項扣除直接發行成本確認。

本公司自有權益工具的回購於權益確認及扣除。概無就回購、出售、發行或註銷本公司自有權益工具於損益內確認收益或虧損。

按攤銷成本計量的財務負債

所有財務負債(包括應付賬款及其他應付款項)其後採用實際利率法按攤銷成本計量。

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3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(Continued)

3.2 Material accounting policy information

(Continued)

Financial instruments (Continued)

Financial liabilities and equity (Continued)

Financial guarantee contracts (Continued)

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due in accordance with the terms of a debt instrument. Financial guarantee contract liabilities are measured initially at their fair values. It is subsequently measured at the higher of:

- the amount of the loss allowance determined in accordance with HKFRS 9; and
- the amount initially recognised less, where appropriate, cumulative amortisation recognised over the guarantee period.

Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

3. 綜合財務報表編製基準及重大會計政策資料 (續)

3.2 重大會計政策資料 (續)

財務工具 (續)

財務負債及權益 (續)

財務擔保合約 (續)

財務擔保合約為要求發行人作出特定付款以報銷持有人因特定債務人未能根據債務工具之條款按期付款而遭受虧損之合約。財務擔保合約負債初步按其公平值計量。其隨後按以下兩者之中較高者計量：

- 根據香港財務報告準則第9號釐定之虧損撥備金額；及
- 初步確認之金額減去（如適用）於擔保期內確認之累計攤銷後之金額。

終止確認財務負債

本集團當且僅當自身義務獲履行、取消或到期時，方會終止確認財務負債。已終止確認財務負債賬面值與已付及應付代價之間的差額於損益內確認。

4. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3, the directors of the Company are required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgment in applying accounting policies

The following is the critical judgment, apart from those involving estimations, that the directors of the Company have made in the process of applying the Group's accounting policies and that have a significant effect on the amounts recognised in the consolidated financial statements.

4. 主要會計判斷及估計不明朗因素的主要來源

於應用附註3所述的本集團會計政策時，本公司董事須就未能輕易從其他來源取得的資產及負債賬面值作出判斷、估計及假設。該等估計及有關假設乃根據過往經驗及其他被視為相關的因素而作出。實際結果與該等估計或有所不同。

該等估計及相關假設會作持續檢討。倘會計估計的修訂僅影響某一期間，則有關修訂會於估計修訂期間確認，或倘修訂對目前及未來期間均有影響，則於修訂期間及未來期間確認。

應用會計政策之重大判斷

除涉及估計外，以下為本公司董事應用本集團之會計政策過程中作出且對綜合財務報表內確認之款項造成重大影響的重大判斷。

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4. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

Deferred taxation on investment properties

For the purpose of measuring deferred tax liabilities arising from investment properties that are measured using the fair value model, the directors of the Company have reviewed the Group's investment properties and concluded that the Group's investment properties are not held under a business model whose objective is to consume substantially all of the economic benefits embodied in the investment properties over time, rather than through sale. Therefore, in determining the Group's deferred taxation on investment properties, the directors of the Company have determined that the presumption that the carrying amounts of investment properties measured using the fair value model are recovered entirely through sale is not rebutted. The Group has not recognised any deferred taxes on changes in fair value of investment properties as the Group is not subject to any income taxes on the fair value changes of the investment properties on disposal.

Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

4. 主要會計判斷及估計不明朗因素的主要來源 (續)

投資物業之遞延稅項

就計量由使用公平值模式計量之投資物業所產生的遞延稅項負債而言，本公司董事檢視本集團的投資物業及斷定本集團並無投資物業以在一段時間內耗盡大體上所有包含在投資物業內的經濟得益而非透過銷售消耗為商業目的之商業模式持有。因此，在確定本集團之投資物業的遞延稅項時，本公司董事認為，以公平值模式計量的投資物業之賬面值可因出售而全部收回的推定成立。本集團並未就投資物業的公平值變動確認任何遞延稅項，原因是本集團毋須於出售時就投資物業之公平值變動繳納任何所得稅。

估計不明朗因素的主要來源

以下為有關將來的主要假設及於報告期末估計不確定性（即有可能造成下個財政年度資產及負債的賬面值重大調整的重大風險）的其他主要來源。

4. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

Key sources of estimation uncertainty (Continued)

Provisions

Significant estimation uncertainty is involved in the determination of the costs of work to be incurred during the defect liability period and warranty period. Accordingly, management exercises significant judgment in determining whether the Group has a present obligation as a result of a past event at the reporting date, whether it is probable that an outflow of resources embodying economic benefits which is required to settle the obligation and whether the amount of the obligation can be reliably estimated with reference to the size of the project, relevant correspondence and contracts with customers. Management estimates the cost of warranty services and rectification work with regard to management's experience in addressing such matters. As at 31 March 2026, the Group recognised provisions related to warranty costs and rectification work amounting to HK\$34,230,000 (2025: HK\$52,822,000) (note 26).

4. 主要會計判斷及估計不明朗因素的主要來源 (續)

估計不明朗因素的主要來源 (續)

撥備

於釐定於缺陷責任期及保修期將予產生的施工成本時涉及重大估計不確定性。因此，管理層行使重大判斷以釐定於報告日期本集團是否因已發生的事件而有現有責任、會否很可能造成蘊含經濟利益之資源外流以清償該義務及責任的金額能否根據項目規模、與客戶的相關函件及合約可靠地估算。管理層根據管理層處理相關事件的經驗對保修服務及整改工程的成本作出估算。於2026年3月31日，本集團確認保修費用及整改工程撥備34,230,000港元（2025年：52,822,000港元）（附註26）。

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4. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

Key sources of estimation uncertainty (Continued)

Fair value of investment properties

Investment properties are carried in the consolidated statement of financial position at 31 March 2026 at their fair value of HK\$25,500,000 (2025: HK\$26,700,000) (note 16). The fair value was based on valuation of these properties conducted by Colliers International (Hong Kong) Limited, an independent property valuer. In determining the fair values of the Group's investment properties, the valuer applied a market value basis which involves, inter-alia, significant unobservable inputs and significant judgments, representing appropriate market rent and capitalisation rate.

In relying on the valuation report, the directors of the Company have exercised their judgement and are satisfied that the method of valuation is reflective of the current market conditions. Any changes to these assumptions, including the potential risk of any market volatility, policy, geopolitical and social changes or other unexpected incidents as a result of change in macroeconomic environment, changes in policy direction, or other unexpected incidents would result in changes in the fair values of the Group's investment properties and the corresponding adjustments to the amount of gain or loss reported in the consolidated statement of profit or loss and other comprehensive income.

4. 主要會計判斷及估計不明朗因素的主要來源 (續)

估計不明朗因素的主要來源 (續)

投資物業之公平值

於2026年3月31日，列賬於綜合財務狀況表之投資物業的公平值為25,500,000港元（2025年：26,700,000港元）（附註16）。該公平值乃以獨立物業估值師高力國際物業顧問（香港）有限公司所進行的相關物業估值為基準。於釐定本集團之投資物業之公平值時，估值師已應用市值基準，其涉及（其中包括）重大不可觀察輸入數據及重大判斷，即適當市場租金及資本化比率。

在依賴估值報告時，本公司董事已行使判斷且信納估值方法反映現行市況。該等假設（包括宏觀經濟環境變化導致之市場違規、政策、地緣政治及社會變化或其他突發事件、政策方向轉變或其他突發事件之潛在風險）出現任何改變將導致本集團投資物業之公平值出現變動，並對綜合損益及其他全面收益表內呈報之收益或虧損金額作出相應調整。

4. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

Key sources of estimation uncertainty (Continued)

Provision for ECL for trade debtors and contract assets

Trade debtors and contract assets with significant balances or which are credit-impaired are assessed for ECL individually. In addition, for trade debtors and contract assets which are individually insignificant or when the Group does not have reasonable and supportable information that is available without undue cost or effort to measure ECL on an individual basis, collective assessment is performed by grouping debtors based on the Group's internal credit ratings.

The provision of ECL is sensitive to changes in estimates. The information about the ECL assessment of the Group's trade debtors and contract assets is disclosed in notes 22, 23 and 38.

4. 主要會計判斷及估計不明朗因素的主要來源 (續)

估計不明朗因素的主要來源 (續)

應收賬款及合約資產的預期信貸虧損撥備

具有重大結餘或已出現信貸減值的應收賬款及合約資產個別進行預期信貸虧損評估。此外，就個別不重大之應收賬款及合約資產或倘本集團並無毋須付出不必要成本或精力可取得之合理可靠資料以個別計量預期信貸虧損時，則根據本集團的內部信貸評級對應收賬款進行分組以進行集體評估。

預期信貸虧損撥備對估計變動較為敏感。有關本集團應收賬款及合約資產的預期信貸虧損評估的資料披露於附註22、23及38。

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4. CRITICAL ACCOUNTING JUDGMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (Continued)

Key sources of estimation uncertainty (Continued)

Provision of ECL for loan to a joint venture

Management regularly reviews the impairment assessment and evaluates the ECL for the loan to a joint venture.

In assessing whether the credit risk has increased significantly since initial recognition, the Group regularly monitors the business performance of the joint venture. The Group's credit risks in the balance are mitigated through the value of assets held by the joint venture and the power to jointly control the relevant activities of the joint venture. In making this assessment, the loan to the joint venture is assessed individually by management of the Group, based on the financial background, the risk of default occurring on the loan to joint venture and forward-looking information that is reasonable, supportable and available without undue cost or effort.

As at 31 March 2026, the carrying amount of loan to a joint venture was HK\$83,522,000 (2025: HK\$76,978,000). Details of impairment assessment are set out in note 38.

4. 主要會計判斷及估計不明朗因素的主要來源 (續)

估計不明朗因素的主要來源 (續)

向合營企業作出貸款之預期信貸虧損撥備

管理層定期審閱減值評估，並評估向合營企業作出貸款之預期信貸虧損。

於評估自初始確認起信貸風險有否大幅增加時，本集團定期監察合營企業的業務表現。本集團透過合營企業持有的資產價值及對合營企業相關活動的共同控制權降低結餘的信貸風險。作出此評估時，向合營企業作出之貸款會由本集團管理層根據財務背景、向合營企業作出貸款之違約風險以及合理、可證明且無需過度成本或努力即可獲得的前瞻性資料進行個別評估。

於2026年3月31日，向合營企業作出之貸款的賬面值為83,522,000港元（2025年：76,978,000港元）。減值評估詳情載於附註38。

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5. REVENUE

The Group is principally engaged in the design, supply and installation of facade and curtain wall systems, with a focus on curtain walls, aluminum windows and doors.

Disaggregation of revenue

By contract type

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Design, supply and installation for curtain walls, aluminium windows, doors and other products for new buildings (notes i and ii)	為新建築物設計、供應及安裝幕牆、鋁門窗及其他產品 (附註i及ii)	116,731	304,113
Design, supply and installation for aluminium windows, doors and other products for new buildings (note ii)	為新建築物設計、供應及安裝鋁門窗及其他產品 (附註ii)	147,350	57,685
Design, supply and installation for renovation works for existing buildings	為現有建築物設計、供應及安裝翻新工程	39,146	33,680
Repairing, maintenance and others (note iii)	維修、保養及其他 (附註iii)	17,240	16,731
Total	總計	320,467	412,209

Notes:

- (i) The contract type involves aluminium windows, doors and other products in addition to curtain walls. The curtain walls are the principal products for the contract type and the principal revenue from this contract type is also from curtain walls.
- (ii) Other products represent balustrade, louvre, cladding, window wall, canopy and grille.
- (iii) Others mainly represent mock up, window testing and renovation works.

5. 收益

本集團主要從事外牆及幕牆系統 (以幕牆及鋁門窗為主) 的設計、供應及安裝。

收益分解

按合約類別劃分

附註：

- (i) 除幕牆外，該合約類別亦涉及鋁門窗及其他產品。幕牆為該合約類別的主要產品，該合約類別的主要收益亦來自幕牆。
- (ii) 其他產品指欄河、百葉、飾板、玻璃牆、簷篷及護欄。
- (iii) 其他主要指模型、試窗及翻新工程。

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5. REVENUE (Continued)

Disaggregation of revenue (Continued)

By contract type (Continued)

The customers of the Group are mainly property developers and main contractors in Hong Kong and Mainland China. The contracts with customers are made directly with the customers and are mainly fixed-price contracts, except for the variation orders.

Performance obligations for contracts with customers

The Group is principally engaged in the design, supply and installation of facade and curtain wall systems under long-term contracts with customers. Such contracts are entered into before the works begin. The Group's supply and installation of facade and curtain wall systems enhances an asset that the external customers control as the Group performs, and the revenue is therefore recognised over time using output method, i.e. based on units of products installed or based on surveys of supply and installation of façade and curtain wall systems completed by the Group to date as certified by independent surveyors appointed by the customers in relation to the work completed by the Group.

5. 收益 (續)

收益分解 (續)

按合約類別劃分 (續)

本集團客戶主要為香港及中國內地的物業發展商及主承建商。客戶合約均直接向客戶提供且主要為固定價格合約（工程變更指令除外）。

客戶合約的履約義務

本集團主要從事根據與客戶的長期合約設計、供應及安裝外牆及幕牆系統。有關合約於工程開始前訂立。本集團的供應及安裝外牆及幕牆系統於本集團履約時增強由外部客戶控制的資產，因此，收益於一段時間內使用產量法確認，即基於客戶就本集團已完成工作而委聘獨立測量師核實的本集團迄今已安裝產品單位或根據已完成的供應及安裝外牆及幕牆系統的測量結果計算。

5. REVENUE (Continued)

Performance obligations for contracts with customers (Continued)

A contract asset, net of contract liability related to the same contract, is recognised over the period in which the construction services are performed representing the Group's right to consideration for the services performed. The contract assets are transferred to trade debtors when the rights become unconditional.

Retention receivables, prior to expiration of defect liability period, are classified as contract assets, which range from one to three years from the date of the practical completion of the construction. The relevant amount of contract asset is reclassified to trade debtors when the defect liability period expires. The defect liability period serves as an assurance that the construction services performed comply with agreed-upon specifications and such assurance cannot be purchased separately.

5. 收益 (續)

客戶合約的履約義務 (續)

合約資產(經扣除同一合約相關的合約負債)於履行建築服務(即本集團收取已履行服務代價之權利)期間確認。合約資產於權利成為無條件時轉至應收賬款。

應收保固金於缺陷責任期(介乎建築實際竣工日期起計一至三年)屆滿前分類為合約資產。合約資產相關金額於缺陷責任期屆滿時重新分類為應收賬款。缺陷責任期為按協定規範履行建築服務的保證且有關保證不可單獨購買。

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5. REVENUE (Continued)

Transaction price allocated to the remaining performance obligations for contracts with customers

Transaction price allocated to the remaining performance obligations (unsatisfied or partially unsatisfied) as at the end of reporting period and the expected timing of recognising revenue are as follows:

5. 收益 (續)

分配至客戶合約餘下履約義務的交易價格

於報告期末分配至(未履行或部分未履行)餘下履約義務的交易價格及預期收益確認時間如下:

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Within one year	於一年內	486,979	400,102
More than one year but not more than two years	超過一年但不超過兩年	266,823	356,987
		753,802	757,089

6. SEGMENT INFORMATION

Information reported to the directors of the Company, being the chief operating decision maker, for the purposes of resource allocation and performance assessment focuses on revenue analysis by contract type. No other discrete financial information is provided other than the Group's results and financial position as a whole. Accordingly, only entity-wide disclosures, major customers and geographic information are presented.

6. 分部資料

向本公司董事(即主要經營決策者)報告之資料以按合約類型分類的收入分析為主,以作資源分配及績效評估。除本集團之整體業績及財務狀況外,概無提供其他獨立財務資料。因此,僅呈列實體的披露資料、主要客戶及地區資料。

6. SEGMENT INFORMATION (Continued)

Geographical information

Information about the Group's revenue from external customers is presented based on the geographical location of the projects:

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Hong Kong	香港	315,799	399,600
Mainland China	中國內地	4,668	12,609
		320,467	412,209

Information about the Group's non-current assets (excluding deferred tax assets and financial instruments) is presented based on the location of assets:

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Hong Kong	香港	117,551	124,122
Mainland China	中國內地	9,948	10,783
		127,499	134,905

6. 分部資料 (續)

地區資料

有關本集團來自外部客戶之收益資料按項目的地理位置呈列如下：

有關本集團非流動資產 (不包括遞延稅項資產及財務工具) 之資料按資產所在地區呈列如下：

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6. SEGMENT INFORMATION (Continued)

Information about major customers

Revenue from customers contributing over 10% of the Group's total revenue is as follows:

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Customer A	客戶A	51,814	210,902
Customer B	客戶B	58,612	N/A不適用 ¹
Customer C	客戶C	50,652	N/A不適用 ¹
Customer D	客戶D	37,105	N/A不適用 ¹
Customer E	客戶E	36,136	N/A不適用 ¹

¹ The corresponding revenue did not contribute over 10% of the total revenue of the Group.

6. 分部資料 (續)

有關主要客戶的資料

來自佔本集團總收益10%以上之客戶的收益如下：

¹ 相應收益佔本集團總收益不超過10%。

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7. OTHER INCOME

7. 其他收入

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Interest income from:	利息收入：		
– Bank	– 銀行	4,333	7,613
– Loan to a joint venture	– 向合營企業作出之貸款	972	890
Sales of scrap materials	銷售廢料	1,088	697
Rental income	租金收入	588	965
Government grants	政府補助	22	57
Others	其他	875	671
		7,878	10,893

8. OTHER GAINS AND LOSSES

8. 其他收益及虧損

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Exchange losses	匯兌虧損	(1,060)	(52)

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9. (PROVISION FOR) REVERSAL OF IMPAIRMENT LOSS UNDER EXPECTED CREDIT LOSS MODEL, NET

9. 預期信貸虧損模式項下之減值虧損 (撥備) 撥回淨額

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Net impairment losses (recognised) reversed on:	就下列各項之減值虧損 (已確認) 已撥回淨額：		
– trade debtors	– 應收賬款	(3,679)	841
– contract assets	– 合約資產	(315)	289
		(3,994)	1,130
Impairment losses reversed on loan to a joint venture	向合資企業提供的貸款已撥回減值虧損	2,222	–

10. FINANCE COSTS

10. 財務費用

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Imputed interest expense on provisions	撥備的估算利息支出	1,063	1,429
Interest on lease liabilities	租賃負債利息	55	29
Interest on bank loans	銀行貸款利息	–	55
		1,118	1,513

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11. PROFIT BEFORE TAXATION

11. 除稅前溢利

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Profit before taxation has been arrived at after charging (crediting):	除稅前溢利已扣除 (計入) 下列各項：		
Directors' emoluments (note 12)	董事酬金 (附註12)		
Fees	袍金	2,176	2,274
Other emoluments	其他酬金	3,573	4,444
Other staff costs	其他員工成本	5,749	6,718
Salaries and other benefits	薪金及其他福利	89,313	88,807
Retirement benefits scheme contributions for other staff	其他員工退休福利計劃供款	6,656	6,630
Total staff costs	員工成本總額	101,718	102,155
Less: Staff costs included in cost of inventories	減：存貨成本內包括的員工成本	(19,042)	(17,844)
		82,676	84,311
Depreciation of right-of-use assets	使用權資產折舊	967	827
Depreciation of property, plant and equipment	物業、廠房及設備折舊	6,449	6,581
Less: Depreciation expenses capitalised in inventories	減：存貨中的資本化折舊開支	(1,661)	(1,639)
		5,755	5,769
Auditor's remuneration	核數師薪酬		
– Audit services	— 審核服務	1,467	1,520
– Non-audit services	— 非審核服務	627	562
		2,094	2,082
Cost of inventories recognised as expenses	確認為開支的存貨成本	96,382	124,784

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12. DIRECTORS', CHIEF EXECUTIVES' AND EMPLOYEES' EMOLUMENTS

(a) Directors' and chief executives' emoluments

Directors' and chief executives' remuneration for the year, disclosed pursuant to the applicable Listing Rules and the Hong Kong Companies Ordinance, is as follows:

12. 董事、最高行政人員及僱員酬金

(a) 董事及最高行政人員酬金

根據適用上市規則及香港公司條例披露之本年度董事及最高行政人員之酬金如下：

		Fees 袍金	Salaries and other benefits 薪金及其他福利	Performance related incentive payments 績效相關獎金	Retirement benefits scheme contributions 退休福利計劃供款	Total 總計
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元 (note iv) (附註iv)	HK\$'000 千港元	HK\$'000 千港元
Year ended 31 March 2026	截至2026年3月31日止年度					
<i>Executive directors</i> (note i)	<i>執行董事</i> (附註i)					
Mr. Lee Cheuk Hung (note iii)	李卓雄先生 (附註iii)	–	1,791	142	170	2,103
Mr. Wong Kin	黃健先生	–	1,242	104	124	1,470
<i>Non-executive directors</i> (note ii)	<i>非執行董事</i> (附註ii)					
Mr. Wong Sue Toa, Stewart	王世濤先生	1,000	–	–	–	1,000
Mr. Cha Mou Daid, Johnson	查懋德先生	100	–	–	–	100
Mr. Chung Sam Tin Abraham (resigned on 3 July 2025)	鍾心田先生 (於2025年7月3日辭任)	25	–	–	–	25
Mr. Tai Sai Ho	戴世豪先生	100	–	–	–	100
<i>Independent non-executive directors</i> (note ii)	<i>獨立非執行董事</i> (附註ii)					
Mr. Chau On Ta Yuen	周安達源先生	200	–	–	–	200
Professor Ho Richard Yan Ki	何斯基教授	200	–	–	–	200
Mr. Poon Kan Young	潘根濃先生	200	–	–	–	200
Mr. Yip Kai Yung (resigned on 1 July 2025)	葉啓容先生 (於2025年7月1日辭任)	50	–	–	–	50
Professor Hao Gang	郝剛教授	200	–	–	–	200
Mr. Cheung Kwong Tat (appointed on 30 September 2025)	張廣達先生 (於2025年9月30日獲委任)	101	–	–	–	101
Total emoluments	總酬金	2,176	3,033	246	294	5,749

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12. DIRECTORS', CHIEF EXECUTIVES' AND EMPLOYEES' EMOLUMENTS

(Continued)

(a) Directors' and chief executives' emoluments (Continued)

12. 董事、最高行政人員及僱員酬金 (續)

(a) 董事及最高行政人員酬金 (續)

		Fees	Salaries and other benefits	Performance related incentive payments	Retirement benefits scheme contributions	Total
		袍金	薪金及其他福利	績效相關獎金	退休福利計劃供款	總計
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元 (note iv) (附註iv)	HK\$'000 千港元	HK\$'000 千港元
Year ended 31 March 2025	截至2025年3月31日止年度					
<i>Executive directors (note i)</i>	<i>執行董事 (附註i)</i>					
Mr. Lee Cheuk Hung (note iii)	李卓雄先生 (附註iii)	—	1,788	650	170	2,608
Mr. Wong Kin	黃健先生	—	1,248	200	125	1,573
<i>Non-executive directors (note ii)</i>	<i>非執行董事 (附註ii)</i>					
Mr. Wong Sue Toa, Stewart	王世濤先生	1,000	—	—	—	1,000
Mr. Cha Mou Daid, Johnson	查懋德先生	100	—	—	—	100
Mr. Chuk Kin Lun (resigned on 19 March 2025)	祝健麟先生 (於2025年3月19日辭任)	97	263	—	—	360
Mr. Chung Sam Tin Abraham	鍾心田先生	100	—	—	—	100
Mr. Tai Sai Ho	戴世豪先生	100	—	—	—	100
<i>Independent non-executive directors (note ii)</i>	<i>獨立非執行董事 (附註ii)</i>					
Mr. Chau On Ta Yuen	周安達源先生	200	—	—	—	200
Professor Ho Richard Yan Ki	何圻基教授	200	—	—	—	200
Mr. Poon Kan Young	潘根濃先生	200	—	—	—	200
Mr. Yip Kai Yung	葉啓容先生	200	—	—	—	200
Professor Hao Gang	郝剛教授	77	—	—	—	77
Total emoluments	總酬金	2,274	3,299	850	295	6,718

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12. DIRECTORS', CHIEF EXECUTIVES' AND EMPLOYEES' EMOLUMENTS

(Continued)

(a) Directors' and chief executives' emoluments (Continued)

Notes:

- (i) The executive directors' emoluments shown above were for their services in connection with the management of the affairs of the Group.
- (ii) The non-executive directors' emoluments and independent non-executive directors' emoluments shown above were for their services as directors of the Company.
- (iii) Mr. Lee Cheuk Hung is the managing director of the Company and he also acts as the chief executive of the Company and his emoluments disclosed above include those for services rendered by him as the chief executive.
- (iv) The performance-related incentive payments are determined based on the performance of the individual and the Group's performance and profitability for the year.

There was no arrangement under which the directors waived or agreed to waive any emoluments for both years.

During the years ended 31 March 2026 and 2025, no emoluments were paid by the Group to any directors as an inducement to join or upon joining the Group or as compensation for loss of office.

12. 董事、最高行政人員及僱員酬金 (續)

(a) 董事及最高行政人員酬金 (續)

附註：

- (i) 上文所載之執行董事酬金乃就彼等管理本集團事務所提供之服務而支付。
- (ii) 上文所載之非執行董事酬金及獨立非執行董事酬金乃就彼等擔任本公司董事所提供之服務而支付。
- (iii) 李卓雄先生為本公司董事總經理，彼亦出任本公司行政總裁，於上文披露之酬金包括其出任行政總裁所提供服務之酬金。
- (iv) 績效相關獎金乃基於年內個人表現及本集團表現及盈利能力而釐定。

於兩個年度內，概無董事放棄或同意放棄任何酬金的安排。

於截至2026年及2025年3月31日止年度，本集團概無向任何董事支付酬金作為加入本集團或加入本集團後之獎勵或作為離職補償。

12. DIRECTORS', CHIEF EXECUTIVES' AND EMPLOYEES' EMOLUMENTS*(Continued)***(b) Employees' emoluments**

The five highest paid individuals included two (2025: two) directors of the Company for the year ended 31 March 2026, details of whose emoluments are set out above. Details of the remuneration for the year of the remaining highest paid employees who are neither a director nor the chief executive of the Company are as follows:

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Salaries and other benefits	薪金及其他福利	3,812	3,811
Performance related incentive payments	績效相關獎金	303	550
Retirement benefits scheme contributions	退休福利計劃供款	424	425
		4,539	4,786

The emoluments of the aforesaid employees were within the following bands:

		2026 2026年 Number of employee 僱員人數	2025 2025年 Number of employee 僱員人數
HK\$1,000,001 to HK\$1,500,000	1,000,001港元至1,500,000港元	2	—
HK\$1,500,001 to HK\$2,000,000	1,500,001港元至2,000,000港元	1	3

12. 董事、最高行政人員及僱員酬金 (續)**(b) 僱員酬金**

截至2026年3月31日止年度，五名最高薪人士包括兩名（2025年：兩名）本公司董事，彼等之酬金詳情載於上文。年內，其餘既非本公司董事亦非最高行政人員的最高薪僱員的酬金詳情如下：

上述僱員的酬金在以下範圍內：

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13. TAXATION

13. 稅項

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
The taxation charge (credit) comprises:	稅項支出 (抵免) 包括：		
Current taxation	即期稅項		
Hong Kong Profits Tax	香港利得稅	1,005	126
PRC Enterprise Income Tax	中國企業所得稅	48	—
		1,053	126
Deferred taxation (note 28)	遞延稅項 (附註28)	(823)	(48)
		230	78

Hong Kong Profits Tax for both years is calculated at 16.5% of the estimated assessable profits for the year, except for the group entity which is a qualifying corporation under the two-tiered profits tax rates regime. For this group entity, the first HK\$2 million of assessable profits are taxed at 8.25% and the remaining assessable profits are taxed at 16.5%.

Under the Law of the PRC on Enterprise Income Tax (the "EIT Law") and Implementation Regulations of the EIT Law, the tax rate of the PRC subsidiary is 25%. No provision for taxation in the PRC was recognised for the year ended 31 March 2025 as there was no assessable profit for that year.

兩個年度的香港利得稅均按該年度估計應課稅溢利之16.5%計算，惟屬於兩級利得稅稅率制度項下的合資格法團的集團實體除外。就該集團實體而言，首2,000,000港元應課稅溢利按稅率8.25%徵稅，而餘下應課稅溢利則按稅率16.5%徵稅。

根據中國企業所得稅法（「企業所得稅法」）及企業所得稅法實施細則，中國附屬公司之稅率為25%。截至2025年3月31日止年度，並無就中國稅項確認撥備，原因為該年度並無應課稅溢利。

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13. TAXATION (Continued)

Taxation charge for the year can be reconciled to the profit before taxation per the consolidated statement of profit or loss and other comprehensive income as follows:

13. 稅項 (續)

年度稅項開支與綜合損益及其他全面收益表內除稅前溢利對賬如下：

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Profit before taxation	除稅前溢利	6,202	9,188
Tax at the applicable income tax rate of 16.5% (2025: 16.5%)	按適用所得稅稅率16.5% (2025年：16.5%) 計算之稅項	1,023	1,516
Tax effect of expenses not deductible for tax purposes	不可扣稅開支的稅務影響	502	515
Tax effect of income not taxable for tax purposes	毋須納稅收入的稅務影響	(1,044)	(1,498)
Tax effect of share of result of a joint venture	分佔合營企業業績的稅務影響	66	27
Effect of different tax rate of a subsidiary operating in other jurisdiction	於其他司法權區經營之附屬公司之不同稅率的影響	(126)	(353)
Tax effect on two-tiered tax rate in Hong Kong	香港兩級稅率之稅務影響	(165)	(119)
Tax effect on tax losses not recognised	未確認稅項虧損之稅務影響	–	14
Utilisation of tax losses previously not recognised	動用先前未確認之稅項虧損	(17)	(21)
Others	其他	(9)	(3)
Taxation charge for the year	年度稅項開支	230	78

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14. DIVIDENDS

14. 股息

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Dividends for ordinary shareholders of the Company recognised as distribution during the year:	於本年度確認分派予本公司普通股股東之股息：		
2026 first interim dividend – HK0.3 cent per share (2025: 2025 first interim dividend – HK0.5 cent per share)	2026年第一次中期股息 – 每股0.3港仙 (2025年：2025年第一次中期股息 – 每股0.5港仙)	1,218	2,047
2025 second interim dividend – HK0.8 cent per share (2025: 2024 second interim dividend – HK1.7 cents per share)	2025年第二次中期股息 – 每股0.8港仙 (2025年：2024年第二次中期股息 – 每股1.7港仙)	3,253	6,987
		4,471	9,034
		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Proposed second interim dividend for the financial year ended 31 March 2026 of HK0.6 cent per share (2025: for the financial year ended 31 March 2025 of HK0.8 cent per share)	建議截至2026年3月31日止財政年度之第二次中期股息為每股0.6港仙 (2025年：截至2025年3月31日止財政年度為每股0.8港仙)	2,420	3,255

15. EARNINGS PER SHARE

The calculation of the basic and diluted earnings per share attributable to owners of the Company for the year is based on the following data:

15. 每股盈利

本公司擁有人應佔年度每股基本及攤薄盈利乃根據以下數據計算：

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
<u>Earnings</u>	<u>盈利</u>		
Profit for the year attributable to owners of the Company for the purpose of basic earnings per share (2025: basic and diluted earnings per share)	用於計算每股基本盈利之本公司擁有人應佔年度溢利（2025年：每股基本及攤薄盈利）	5,972	9,110

		2026 2026年	2025 2025年
<u>Weighted average number of shares</u>	<u>股份加權平均數</u>		
Weighted average number of ordinary shares for the purpose of basic and diluted earnings per share	用於計算每股基本及攤薄盈利之普通股加權平均數	405,809,427	409,688,320

The weighted average number of ordinary shares for the purpose of calculating basic and diluted earnings per share takes into account the ordinary shares repurchased from the market during the years ended 31 March 2026 and 2025 and subsequently cancelled after the respective reporting date.

用於計算每股基本及攤薄盈利的普通股加權平均數計入截至2026年及2025年3月31日止年度從市場上購回並於各報告日期後註銷之普通股。

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15. EARNINGS PER SHARE (Continued)

The diluted earnings per share for the years ended 31 March 2026 and 2025 did not include the effect of the Company's share options because the exercise prices of the share options were higher than the average market price of the shares of the Company.

15. 每股盈利 (續)

截至2026年及2025年3月31日止年度的每股攤薄盈利並未計入本公司購股權的影響，是由於購股權的行使價格高於本公司股份的平均市價。

16. INVESTMENT PROPERTIES

The Group leases out offices under operating leases with rentals payable monthly. The leases typically run for a period of 3 years.

The Group is not exposed to foreign currency risk as a result of the lease arrangements, as all leases are denominated in the functional currency of the group entity. The lease contracts do not contain residual value guarantee and/or lessee's option to purchase the property at the end of lease term.

16. 投資物業

本集團根據經營租賃出租辦公室，租金須每月支付。該等租賃一般為期三年。

由於所有租賃均以集團實體的功能貨幣計值，故本集團並無因租賃安排而面臨外幣風險。租賃合約並無載有剩餘價值擔保及／或承租人於租賃期結束時購買物業的選擇權。

		HK\$'000 千港元
FAIR VALUE	公平值	
At 1 April 2024	於2024年4月1日	28,700
Loss on change in fair value	公平值變動虧損	(2,000)
At 31 March 2025	於2025年3月31日	26,700
Additions	添置	106
Loss on change in fair value	公平值變動虧損	(1,306)
At 31 March 2026	於2026年3月31日	25,500

16. INVESTMENT PROPERTIES (Continued)

The fair values of the Group's investment properties at 31 March 2026 and 2025 have been arrived at on the basis of a valuation carried out on that date by Colliers International (Hong Kong) Limited, an independent property valuer not connected with the Group. Colliers International (Hong Kong) Limited has appropriate qualifications and recent experience in the valuation of similar properties in the relevant locations.

The Group engages a third-party qualified valuer to perform the valuation. Management works closely with the qualified external valuer to establish the appropriate valuation techniques and inputs to the model. Management reports the findings to the board of directors of the Company every six months to explain the cause of fluctuations in the fair value of the property.

In estimating the fair value of the properties, the highest and best use of the properties is their current use.

As at 31 March 2026, the valuation of properties amounting to HK\$25,500,000 (2025: HK\$26,700,000) was arrived at by reference to the income capitalisation method which is based on the capitalisation of the net income potential by adopting an appropriate capitalisation rate, which is derived from analysis of sale transactions and interpretation of prevailing investor requirements or expectations.

16. 投資物業 (續)

本集團投資物業於2026年及2025年3月31日之公平值乃根據與本集團概無關連之獨立物業估值師高力國際物業顧問(香港)有限公司於該日之估值為基準釐定。高力國際物業顧問(香港)有限公司具有適合資格，且近期亦有於相關地區對類似物業進行估值之經驗。

本集團委聘第三方合資格估值師進行估值。管理層與合資格外聘估值師緊密合作，以確立合適的估值方法及模式之輸入數據。管理層每六個月向本公司董事會匯報結果，以解釋物業公平值波動之原因。

於估計物業之公平值時，物業之最高及最佳用途為其目前用途。

於2026年3月31日，參考收入資本化法進行的估值之物業價值為25,500,000港元(2025年：26,700,000港元)，此方法是根據採用適當資本化比率將潛在收入淨額予以資本化，而資本化比率乃通過分析銷售交易及現行投資者之要求或期望而推算得出。

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16. INVESTMENT PROPERTIES (Continued)

Summary of fair value hierarchy and Level 3 fair value measurement

All of the Group's property interests held under operating leases to earn rentals or for capital appreciation purposes are situated in Hong Kong and are measured using the fair value model and are classified and accounted for as investment properties. All investment properties of the Group are valued by reference to a Level 3 fair value measurement.

There are no transfers between different levels within the fair value hierarchy during both years.

Level 3 valuation methodologies

Below is a table which presents the significant unobservable inputs:

			Significant unobservable inputs (note)	
			重大不可觀察輸入數據(附註)	
Investment properties	Valuation method	Fair value	Capitalisation rate	Monthly market rent (per square feet)
投資物業	估值方法	公平值	資本化比率	每月市值租金(每平方呎)
Commercial	Income capitalisation approach	HK\$25,500,000 (2025: HK\$26,700,000)	3.4% (2025: 3.2%)	HK\$26 (2025: HK\$26)
商業	收入資本化法	25,500,000港元 (2025年: 26,700,000港元)	3.4% (2025年: 3.2%)	26港元 (2025年: 26港元)

Note: The relationships of unobservable inputs to fair value are (i) the higher the capitalisation rate, the lower the fair value; and (ii) the higher the market rent, the higher the fair value, and vice versa.

16. 投資物業 (續)

公平值等級概要及第三級公平值計量

本集團所有以經營租賃方式持有，且以賺取租金或資本增值為目的之物業權益均位於香港並按公平值模式計量，並分類及入賬列為投資物業。本集團所有投資物業皆根據第三級公平值計量估值。

於兩個年度內，並無公平值等級間不同級別的轉撥。

第三級估值方法

下表呈列重大不可觀察輸入數據：

附註：不可觀察輸入數據與公平值的關係為：(i)資本化比率越高，公平值越低；及(ii)市值租金越高，公平值越高，反之亦然。

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17. PROPERTY, PLANT AND EQUIPMENT

17. 物業、廠房及設備

		Buildings 樓宇 HK\$'000 千港元	Plant and equipment 廠房及設備 HK\$'000 千港元	Furniture and fixtures 傢俬及裝置 HK\$'000 千港元	Office equipment 辦公設備 HK\$'000 千港元	Leasehold improvements 租賃物業裝修 HK\$'000 千港元	Motor vehicles 汽車 HK\$'000 千港元	Moulds 模具 HK\$'000 千港元	Total 總計 HK\$'000 千港元
COST	成本								
At 1 April 2024	於2024年4月1日	146,573	17,025	1,216	10,582	5,563	2,842	242	184,043
Exchange adjustments	匯兌調整	(134)	(80)	(1)	(19)	(2)	(8)	-	(244)
Additions	添置	-	-	14	409	-	389	-	812
At 31 March 2025	於2025年3月31日	146,439	16,945	1,229	10,972	5,561	3,223	242	184,611
Exchange adjustments	匯兌調整	1,328	799	14	182	18	76	-	2,417
Additions	添置	-	235	-	107	-	3	-	345
At 31 March 2026	於2026年3月31日	147,767	17,979	1,243	11,261	5,579	3,302	242	187,373
DEPRECIATION	折舊								
At 1 April 2024	於2024年4月1日	40,596	16,055	1,122	8,944	5,186	2,721	242	74,866
Exchange adjustments	匯兌調整	(105)	(75)	(1)	(18)	(1)	(5)	-	(205)
Provided for the year	年度撥備	5,450	245	44	652	100	90	-	6,581
At 31 March 2025	於2025年3月31日	45,941	16,225	1,165	9,578	5,285	2,806	242	81,242
Exchange adjustments	匯兌調整	1,066	739	13	175	9	54	-	2,056
Provided for the year	年度撥備	5,475	218	41	567	91	57	-	6,449
At 31 March 2026	於2026年3月31日	52,482	17,182	1,219	10,320	5,385	2,917	242	89,747
CARRYING VALUES	賬面值								
At 31 March 2026	於2026年3月31日	95,285	797	24	941	194	385	-	97,626
At 31 March 2025	於2025年3月31日	100,498	720	64	1,394	276	417	-	103,369

The above items of property, plant and equipment are depreciated on a straight-line basis at the following useful lives:

Buildings	20 years - 30 years
Leasehold improvements	Over the shorter of the lease term or 5 years
Other assets	5 years

As at 31 March 2026, the gross carrying amount of fully depreciated property, plant and equipment that is still in use amounted to HK\$14,208,000 (2025: HK\$13,299,000).

上述物業、廠房及設備項目乃採用直線法按以下使用年期折舊：

樓宇	20年至30年
租賃物業裝修	於租期或5年內 (以較短者為準)
其他資產	5年

於2026年3月31日，仍在使用的已全額折舊物業、廠房及設備之賬面總額為14,208,000港元(2025年：13,299,000港元)。

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18. RIGHT-OF-USE ASSETS

18. 使用權資產

		Leasehold lands 租賃土地 HK\$'000 千港元	Leased buildings 租賃樓宇 HK\$'000 千港元	Total 總計 HK\$'000 千港元
As at 31 March 2026	於2026年3月31日			
Carrying amounts	賬面值	3,966	407	4,373
As at 31 March 2025	於2025年3月31日			
Carrying amounts	賬面值	3,939	897	4,836
For the year ended 31 March 2026	截至2026年3月31日 止年度			
Depreciation charge	折舊費用	194	773	967
For the year ended 31 March 2025	截至2025年3月31日 止年度			
Depreciation charge	折舊費用	192	635	827
			2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Additions to right-of-use assets	添置使用權資產		282	1,313
Total cash outflow for leases	租賃現金流出總額		822	675

18. RIGHT-OF-USE ASSETS (Continued)

For both years, the Group leases car parking spaces for its operations. Lease contracts are entered into for fixed term of 1 to 3 years. Lease terms are negotiated on an individual basis and contain different terms and conditions. In determining the lease term and assessing the length of the non-cancellable period, the Group applies the definition of a contract and determines the period for which the contract is enforceable.

In addition, the Group owns several industrial buildings where its manufacturing facilities are primarily located and office buildings. The Group is the registered owner of these property interests, including the underlying leasehold lands. Lump sum payments were made upfront to acquire these property interests. The leasehold land components of these owned properties are presented separately only if the payments made can be allocated reliably.

Lease liabilities of HK\$388,000 (2025: HK\$873,000) are recognised with related right-of-use assets of HK\$407,000 (2025: HK\$897,000) as at 31 March 2026. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor. Leased assets may not be used as security for borrowing purposes.

18. 使用權資產 (續)

於該兩年內，本集團租賃停車位用於營運。租賃合約按1至3年的固定租期訂立。租期均個別磋商，包含不同條款及條件。釐定租期及評估不可撤銷期限的長度時，本集團應用合約的定義並釐定合約可強制執行的期限。

此外，本集團擁有為其生產設施主要所在地的若干工業大廈及辦公大樓。本集團為該等物業權益（包括相關租賃土地）的註冊擁有人。已作出一筆過前期付款以收購該等物業權益。該等自有物業的租賃土地部分僅在已作出付款能可靠地分配時獨立呈列。

於2026年3月31日，確認租賃負債388,000港元（2025年：873,000港元），相關使用權資產為407,000港元（2025年：897,000港元）。除出租人持有於租賃資產的抵押權益外，租賃協議不施加任何契諾。租賃資產不得用作借款抵押。

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19. INTEREST IN A JOINT VENTURE

19. 於合營企業之權益

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Cost of unlisted joint venture	非上市合營企業成本	7,431	7,031
Share of post-acquisition losses	分佔收購後虧損	(7,431)	(7,031)
		—	—

Details of the Group's joint venture as at 31 March 2026 and 2025 are as follows:

本集團於2026年及2025年3月31日之合營企業詳情如下：

Name of joint venture	Form of business structure	Place of incorporation and principal place of operation	Class of shares held	Attributable interest and proportion of voting power held by the Group		Principal activity
合營企業名稱	業務架構形式	註冊成立及主要營業地點	所持股份類別	本集團應佔權益及所持投票權比例		主要業務
				2026 2026年	2025 2025年	
Wealth King Ventures Limited (the "Wealth King") (Note)	Limited liability company	British Virgin Islands/ Hong Kong	Ordinary	50%	50%	Investment holding in Hong Kong
Wealth King Ventures Limited ("Wealth King") (附註)	有限公司	英屬處女群島／香港	普通			於香港投資控股

Note: The subsidiaries of Wealth King are engaged in property development in Hong Kong.

附註：Wealth King之附屬公司於香港從事物業發展。

The joint venture is accounted for using the equity method in these consolidated financial statements.

合營企業使用權益法於該等綜合財務報表中入賬。

19. INTEREST IN A JOINT VENTURE*(Continued)*

The summarised financial information below represents amounts shown in the joint venture's financial statements prepared in accordance with HKFRS Accounting Standards:

Wealth King and its subsidiaries**19. 於合營企業之權益 (續)**

以下財務資料概要為合營企業根據香港財務報告準則會計準則編製的財務報表中的所示金額：

Wealth King及其附屬公司

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Current assets	流動資產	238,457	226,950
Current liabilities	流動負債	(150)	(95)
Non-current liabilities	非流動負債	(259,790)	(251,570)
Net liabilities	負債淨額	(21,483)	(24,715)
The above amounts of assets and liabilities include the following:	上述資產及負債金額包括以下各項：		
Cash and cash equivalents	現金及現金等價物	17,456	15,949
Non-current financial liabilities (excluding trade and other payables)	非流動財務負債 (不包括應付賬款及其他應付款項)	(181,790)	(251,570)
Revenue	收益	—	—
Net profit for the year	年度溢利淨額	3,231	78

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19. INTEREST IN A JOINT VENTURE

(Continued)

Reconciliation of the above summarised financial information to the carrying amount of the interest in Wealth King recognised in the consolidated financial statements:

19. 於合營企業之權益 (續)

上述財務資料概要與於Wealth King權益賬面值的對賬已於綜合財務報表內確認：

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Equity attributable to owners of Wealth King	Wealth King擁有人應佔權益	(21,483)	(24,715)
Proportion of the Group's ownership interest in Wealth King	本集團於Wealth King之擁有權權益比例	(7,431)	(7,031)
Deemed capital contribution arising from loan to a joint venture (note 20)	向合營企業作出貸款產生之視作注資(附註20)	8,936	8,536
Other adjustments	其他調整	(1,505)	(1,505)
Carrying amount of the Group's interest	本集團權益之賬面值	—	—
		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Change in unrecognised share of result of the joint venture, including the effect of share of result, for the year	未確認之年內應佔合營企業業績(包括應佔業績之影響)變動	(2,016)	(206)
Cumulative unrecognised share of losses of the joint venture	未確認之累計應佔合營企業虧損	3,311	5,327

20. LOAN TO A JOINT VENTURE

20. 向合營企業作出之貸款

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Loan to a joint venture	向合營企業作出之貸款	83,522	76,978

The loan to a joint venture is unsecured, non-interest bearing and has no fixed terms of repayment. During the year ended 31 March 2026, the joint venture borrowed a loan from the Group with a principal amount of HK\$3,750,000 (2025: HK\$1,500,000). The loan was discounted by considering the repayment period estimated by management and the prevailing market rate of interest for similar instruments. The difference of HK\$400,000 (2025: HK\$167,000) between the fair value of the loan at the initial recognition amounting to HK\$3,350,000 (2025: HK\$1,333,000) and the principal amount was recognised as a deemed capital contribution to a joint venture (note 19). The Group has no intention to request for repayment of the loan to the joint venture within the twelve months from the end of the reporting period. Accordingly, the loan is classified as a non-current asset.

The Group assessed the ECL with reference to the internal credit rating of the counterparty. Details of impairment assessment are set out in note 38.

向合營企業作出之貸款為無抵押、不計息及並無固定還款期限。截至2026年3月31日止年度，合營企業已向本集團借取貸款，本金額為3,750,000港元（2025年：1,500,000港元）。貸款已透過考慮管理層估計的還款期及類似工具的現行市場利率貼現。貸款於初步確認時的公平值3,350,000港元（2025年：1,333,000港元）與本金額的差額400,000港元（2025年：167,000港元）已確認為視作向合營企業注資（附註19）。本集團無意於報告期末起計十二個月內要求償還向合營企業作出之貸款。因此，貸款分類為非流動資產。

本集團參考交易對手方的內部信貸評級評估預期信貸虧損。減值評估詳情載於附註38。

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21. INVENTORIES

21. 存貨

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Raw materials	原材料	37,529	20,128
Work in progress	在建工程	10,144	5,478
		47,673	25,606

22. DEBTORS, DEPOSITS AND PREPAYMENTS

22. 應收款項、按金及預付款項

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Trade debtors	應收賬款	97,748	75,434
Less: Allowance for credit losses	減：信貸虧損撥備	(5,111)	(2,676)
		92,637	72,758
Deposits and prepayments	按金及預付款項	13,348	5,179
Value-added tax receivables	應收增值稅	4,722	3,958
Other receivables	其他應收款項	847	1,055
		111,554	82,950

The Group allows a credit period of 30 to 90 days to its customers. Before accepting any new customer, the Group will internally assess the credit quality of the potential customers and define appropriate credit limit. Other receivables are unsecured, interest-free and repayable on demand.

本集團給予其客戶的賒賬期為30至90日。在接納任何新客戶之前，本集團將對潛在客戶之信貸質素作內部評估，並釐訂合適信貸限額。其他應收款項為無抵押、免息及按要求償還。

22. DEBTORS, DEPOSITS AND PREPAYMENTS (Continued)

The following is an aged analysis of the trade debtors net of allowance for credit losses, presented based on the date on which the right to consideration became unconditional or the invoice date at the end of the reporting period:

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Within 30 days	30日內	18,449	18,179
31 – 60 days	31至60日	31,039	32,043
61 – 90 days	61至90日	10,057	5,282
Over 90 days	超過90日	33,092	17,254
		92,637	72,758

As at 1 April 2024, trade debtors from contracts with customers, net of allowance for credit losses, amounted to HK\$89,788,000.

As at 31 March 2026, the Group has concentration of credit risk with 87.66% (2025: 74.57%) of the total trade debtor balances were due from the Group's five (2025: five) largest customers.

As at 31 March 2026, included in the Group's trade debtors balances were debtors with an aggregate carrying amount of HK\$56,041,000 (2025: HK\$36,554,000) which were past due as at the reporting date. Out of the past due balance, HK\$36,597,000 (2025: HK\$15,573,000) has been past due 90 days or more and is not considered as in default based on good payment records for those debtors and/or continuous business with the Group. The Group did not hold any collateral over these balances.

22. 應收款項、按金及預付款項 (續)

以下為於報告期末按收取代價之權利成為無條件或發票日期呈列的應收賬款(扣除信貸虧損撥備)賬齡分析：

於2024年4月1日，來自客戶合約的應收賬款(扣除信貸虧損撥備)為89,788,000港元。

於2026年3月31日，本集團應收五(2025年：五)大客戶之應收賬款結餘總額的集中信貸風險為87.66%(2025年：74.57%)。

於2026年3月31日，本集團應收賬款結餘包括總賬面值為56,041,000港元(2025年：36,554,000港元)之應收賬款，其於報告日期已逾期。在該等逾期結餘中，36,597,000港元(2025年：15,573,000港元)已逾期90日或以上，而根據該等債務人的良好還款記錄及／或與本集團持續的業務往來，並不被視為違約。本集團並無就該等結餘持有任何抵押品。

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22. DEBTORS, DEPOSITS AND PREPAYMENTS (Continued)

Details of the impairment assessment on trade debtors, and deposits and other receivables are set out in note 38.

22. 應收款項、按金及預付款項 (續)

有關應收賬款、按金及其他應收款項的減值評估詳情載於附註38。

23. CONTRACT ASSETS AND CONTRACT LIABILITIES

23. 合約資產及合約負債

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Contract assets	合約資產		
Provision of design, supply and installation of facade and curtain wall systems	提供設計、供應及安裝外牆及幕牆系統	102,993	88,516
Less: Allowance for credit losses	減：信貸虧損撥備	(2,099)	(1,880)
		100,894	86,636
Contract liabilities	合約負債		
Provision of design, supply and installation of facade and curtain wall systems	提供設計、供應及安裝外牆及幕牆服務	44	1,458

As at 1 April 2024, contract assets and contract liabilities amounted to HK\$92,822,000 and HK\$622,000, respectively.

於2024年4月1日，合約資產及合約負債分別為92,822,000港元及622,000港元。

23. CONTRACT ASSETS AND CONTRACT LIABILITIES *(Continued)*

The Group has rights to consideration from customers for the provision of design, supply and installation of facade and curtain wall systems. Contract assets arise when the Group has a right to consideration for completion of design, supply and installation of facade and curtain wall systems and not yet billed under the relevant contracts, and that right is conditioned on factors other than passage of time. Any amount previously recognised as a contract asset is reclassified to trade debtors when such right becomes unconditional other than the passage of time.

Included in carrying amounts of contract assets as stated above comprise retention money of HK\$55,659,000 (2025: HK\$59,660,000) as at 31 March 2026.

23. 合約資產及合約負債 (續)

本集團有權就向客戶提供設計、供應及安裝外牆及幕牆系統收取代價。本集團有權因完成外牆及幕牆系統設計、供應及安裝而收取代價，但尚未根據相關合約開具發票，且該權利取決於時間流逝之外的其他因素，此時便會產生合約資產。過往已確認為合約資產的任何金額於有關權利成為無條件（時間流逝除外）時重新分類至應收賬款。

上述合約資產的賬面值中包括保固金，於2026年3月31日，保固金為55,659,000港元（2025年：59,660,000港元）。

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23. CONTRACT ASSETS AND CONTRACT LIABILITIES (Continued)

Retention money is unsecured and interest-free and represents the monies withheld by customers of contract works fully recoverable within 1 to 3 years from the date of completion of respective design, supply and installation of aluminium windows and curtain wall services in accordance with the terms specified in the relevant contracts. Upon satisfactory completion of the installation works of whole project as set out in the contract, the architect for the building project will issue a practical completion certificate. Generally, upon the issuance of the practical completion certificate, half of the retention money of such project will be released to the Group, while the remaining half will be released to the Group upon the issuance of the certificate confirming that identified defects in respect of the entire building project have been made good. This amount of retention money is included in contract assets until the end of the defect liability period as the Group's entitlement to this final payment is conditional on completion of the defect liability period. The Group is responsible, at its own cost, for remedial works that may arise from defective works or materials used. The defect liability period serves as an assurance that the construction services performed comply with agreed-upon specifications and such assurance cannot be purchased separately. The Group classifies these contract assets as current because the Group expects to realise them in its normal operating cycle. The retention money does not contain a significant financing component for financing benefit.

23. 合約資產及合約負債 (續)

保固金為無抵押且免息，乃客戶就合約項目扣留的款項，可根據相關合約規定的條款於各設計、供應及安裝鋁窗及幕牆服務的竣工日期後1至3年內全數收回。整個項目的安裝工程按合約規定圓滿完成後，建造項目的建築師將出具實際竣工證書。一般而言，出具實際竣工證書後，該項目保固金的一半將退還本集團，保固金的另一半將待出具證明書確認整個建造項目中已發現的缺陷已獲修正後退還本集團。保固金金額乃計入合約資產直至缺陷責任期結束為止，原因是本集團收取該最終付款的權利乃以缺陷責任期的完成為條件。本集團負責因缺陷工程或所使用材料可能引起的補救工程，費用由本集團自行承擔。缺陷責任期為按協定規範履行建築服務的保證且有關保證不可單獨購買。本集團將該等合約資產分類為流動，原因是本集團預期於正常營運週期將其變現。保固金並不包含任何為獲取融資利益的重大融資成分。

23. CONTRACT ASSETS AND CONTRACT LIABILITIES (Continued)

The retention money is to be settled at the end of each reporting period as follows:

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Within one year	於一年內	10,066	6,533
After one year	於一年後	45,593	53,127
		55,659	59,660

Details of the impairment assessment on contract assets are set out in note 38.

23. 合約資產及合約負債 (續)

保固金將於各報告期末按如下方式結付：

有關合約資產之減值評估詳情載於附註38。

24. CASH AND CASH EQUIVALENTS

Cash and cash equivalents represent cash held by the Group and short-term bank deposits with an original maturity of three months or less at interest rates ranging from 0.01% to 3.67% (2025: 0.01% to 4.30%) per annum as at 31 March 2026.

At 31 March 2026, bank balances and cash of HK\$2,207,000 (2025: HK\$2,386,000) denominated in Renminbi ("RMB") are not a freely convertible currency in the international market. The exchange rate of RMB is regulated by the PRC government and the remittance of these funds out of the PRC is subject to exchange restrictions imposed by the PRC government.

24. 現金及現金等價物

現金及現金等價物為本集團持有之現金及原本到期日為三個月或以下之短期銀行存款，該等存款於2026年3月31日按介乎0.01%至3.67%（2025年：0.01%至4.30%）的年利率計息。

於2026年3月31日，銀行結餘及現金為2,207,000港元（2025年：2,386,000港元），以人民幣（「人民幣」）計值。人民幣不可在國際市場上自由兌換。人民幣匯率受中國政府監管，倘該等資金匯往中國境外，須遵守中國政府實施的外匯管制。

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24. CASH AND CASH EQUIVALENTS

(Continued)

Cash and cash equivalent denominated in currencies other than the functional currencies of the relevant group entities are set out below.

24. 現金及現金等價物 (續)

以相關集團實體之功能貨幣以外之貨幣列值之現金及現金等價物載列如下。

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
RMB	人民幣	666	627

Details of the impairment assessment on bank balances are set out in note 38.

銀行結餘的減值評估詳情載於附註38。

25. TRADE AND OTHER PAYABLES

25. 應付賬款及其他應付款項

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Trade payables	應付賬款	4,402	7,075
Retention payable	應付保固金	26,975	24,412
Accrued costs for construction work	應計建設工程成本	318	1,073
Accrued operating costs and charges	應計營運成本及費用	2,226	3,651
Accrued staff costs	應計員工成本	7,061	6,869
Rental deposits received	已收租金按金	94	172
		41,076	43,252

25. TRADE AND OTHER PAYABLES

(Continued)

The credit period on purchase of goods and payment for subcontractors' works ranges from 0 to 90 days.

The following is an aged analysis of trade payables presented based on the invoice date at the end of each reporting period:

25. 應付賬款及其他應付款項 (續)

購買商品及分包商工程款項付款之信貸期介乎0至90日。

應付賬款之賬齡分析根據各報告期末之發票日期呈列如下：

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Within 30 days	30日內	2,592	2,928
31 - 60 days	31至60日	148	4
61 - 90 days	61至90日	28	202
Over 90 days	超過90日	1,634	3,941
		4,402	7,075

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26. PROVISIONS

The Group's provisions are analysed for reporting purposes as:

26. 撥備

本集團之撥備就呈報目的所作之分析如下：

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Current liabilities	流動負債	8,523	16,888
Non-current liabilities	非流動負債	25,707	35,934
		34,230	52,822

The movements in the Group's provisions are as follows:

本集團撥備之變動如下：

		Warranty provision 保修撥備 HK\$'000 千港元	Provision for rectification work 整改工程撥備 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 April 2024	於2024年4月1日	34,573	27,678	62,251
Change in provisions	撥備變動	(6,241)	8,842	2,601
Utilisation	動用	(2,535)	(10,924)	(13,459)
Interest expenses	利息開支	1,429	–	1,429
At 31 March 2025	於2025年3月31日	27,226	25,596	52,822
Change in provisions	撥備變動	(4,841)	5,733	892
Utilisation	動用	(2,179)	(18,368)	(20,547)
Interest expenses	利息開支	1,063	–	1,063
At 31 March 2026	於2026年3月31日	21,269	12,961	34,230

26. PROVISIONS (Continued)

The warranty provision represents management's best estimate of the Group's obligation under the assurance-type warranty period, mainly for a maximum period of 15 years from the end of the defect liability period for provision of design, supply and installation of aluminium windows and curtain wall services. The estimated cost of work is determined based on the size of the project, relevant correspondence and contracts with customers and management's prior experience with warranty services.

The provision for rectification work relates to the cost of work to be carried out for rectification of aluminium windows and curtain walls supplied to the Group's customers during the defect liability period, mainly for a maximum period of 3 years, based on the size of the project, relevant correspondence and contracts with customers and management's prior experience with rectification work. These amounts have not been discounted for the purpose of measuring the provision for rectification work because the effect is not material.

26. 撥備 (續)

保修撥備指管理層對本集團就提供鋁窗及幕牆之設計、供應及安裝服務於保證型保修期所承擔之責任作出的最佳估計，保修期主要為缺陷責任期結束後一段最長達15年的期間。估計施工成本乃根據項目規模、與客戶的相關函件及合約以及管理層有關保修服務之過往經驗而釐定。

整改工程撥備涉及本集團於缺陷責任期內就向客戶提供之鋁窗及幕牆進行整改的施工成本(根據項目規模、與客戶的相關函件及合約以及管理層有關整改工程之過往經驗而釐定)，缺陷責任期主要為一段最長達3年的期間。由於相關影響並不重大，故該等金額並未就計算整改工程撥備進行貼現。

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27. LEASE LIABILITIES

27. 租賃負債

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Lease liabilities payable	應付租賃負債		
Within one year	於一年內	316	664
Within a period of more than one year but less than two years	於超過一年但不超過兩年期間	72	209
		388	873
Less: Amount due for settlement within 12 months shown under current liabilities	減：12個月內到期結算的款項 (於流動負債下列示)	(316)	(664)
Amount due for settlement after 12 months shown under non- current liabilities	12個月後到期結算的款項 (於非流動負債下列示)	72	209

The weighted average incremental borrowing rates applied to lease liabilities range from 5.00% to 6.32% (2025: 5.13% to 6.55%) per annum.

租賃負債應用的加權平均增量借款利率介乎每年5.00%至6.32% (2025年：5.13%至6.55%)。

28. DEFERRED TAXATION

For the purpose of presentation in the consolidated statement of financial position, the following is the analysis of the deferred tax balances for financial reporting purposes:

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Deferred tax assets	遞延稅項資產	3,100	2,277

The following are the major deferred tax assets of the Group and movements thereon during the current and prior years:

就呈列綜合財務狀況表而言，為財務報告目的對遞延稅項結餘所作的分析如下：

於本年度及上一年度，本集團主要遞延稅項資產及其變動載列如下：

		Accelerated tax depreciation 加速稅收折舊 HK\$'000 千港元	ECL provision of trade debtors and contract assets 應收賬款及 合約資產的 預期信貸 虧損撥備 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 April 2024	於2024年4月1日	1,217	1,012	2,229
Credit (charge) to profit or loss (note 13)	計入(扣自)損益 (附註13)	347	(299)	48
At 31 March 2025	於2025年3月31日	1,564	713	2,277
Credit to profit or loss (note 13)	計入損益(附註13)	383	440	823
At 31 March 2026	於2026年3月31日	1,947	1,153	3,100

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28. DEFERRED TAXATION (Continued)

At 31 March 2026, the Group had no unused tax losses (2025: approximately HK\$102,000) available for offset against future profit. No deferred tax asset has been recognised in respect of the tax losses in 2025 due to the unpredictability of future profit streams. The unused tax losses may be carried forward indefinitely.

At the end of the reporting period, the aggregate amount of temporary differences associated with undistributed earnings of subsidiaries for which deferred tax liabilities have not been recognised was HK\$261,000 (2025: HK\$1,007,000). No deferred tax liability has been recognised in respect of these differences because the Group is in a position to control the timing of the reversal of the temporary differences and it is probable that such differences will not reverse in the foreseeable future.

28. 遞延稅項 (續)

於2026年3月31日，本集團並無未動用之稅項虧損（2025年：約102,000港元），可供用以抵銷未來溢利。由於無法預測未來溢利流，故2025年並無就稅項虧損確認遞延稅項資產。未動用之稅項虧損可無限期結轉。

於報告期末，尚未確認遞延稅項負債的與附屬公司未分派盈利相關的暫時性差額總額為261,000港元（2025年：1,007,000港元）。概無就該等差額確認遞延稅項負債的原因為本集團能夠控制撥回暫時性差額的時間，而有關差額可能不會於可預見的將來撥回。

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29. SHARE CAPITAL

29. 股本

		Number of shares 股份數目	Share capital 股本 HK\$'000 千港元
Ordinary shares of HK\$0.1 each	每股面值0.1港元之普通股		
Authorised:	法定：		
As at 1 April 2024, 31 March 2025 and 31 March 2026	於2024年4月1日、 2025年3月31日及 2026年3月31日	5,000,000,000	500,000
Issued and fully paid:	已發行及繳足：		
At 1 April 2024	於2024年4月1日	411,613,630	41,161
Repurchased and cancelled (Note)	已購回及註銷 (附註)	(4,418,000)	(441)
At 31 March 2025	於2025年3月31日	407,195,630	40,720
Repurchased and cancelled (Note)	已購回及註銷 (附註)	(3,490,000)	(349)
At 31 March 2026	於2026年3月31日	403,705,630	40,371

Note: During the year ended 31 March 2026, the Company repurchased 3,712,000 shares (2025: 4,228,000 shares) on the market for an aggregate consideration paid of approximately HK\$1,750,000 (2025: HK\$1,879,000), of which 3,440,000 shares (2025: 4,178,000 shares) were cancelled during the year and 272,000 shares (2025: 50,000 shares) were cancelled after the reporting date. In addition, during the year ended 31 March 2026, 50,000 shares (2025: 240,000 shares) repurchased in prior year were cancelled during the year.

附註：截至2026年3月31日止年度，本公司從市場上購回3,712,000股股份（2025年：4,228,000股股份），已付代價合共為約1,750,000港元（2025年：1,879,000港元），其中3,440,000股股份（2025年：4,178,000股股份）已於年內註銷，而272,000股股份（2025年：50,000股股份）已於報告日期後註銷。此外，截至2026年3月31日止年度，於上一年度購回的50,000股股份（2025年：240,000股股份）已於年內註銷。

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29. SHARE CAPITAL (Continued)

The Company repurchased its own shares through the Stock Exchange as follows:

For the year ended 31 March 2026

29. 股本 (續)

本公司透過聯交所購回其自身之股份如下：

截至2026年3月31日止年度

Month of repurchase	購回月份	No. of ordinary shares of HK\$0.1 each 每股0.1港元之普通股份數目	Price paid per share 已付每股價格		Aggregate consideration paid 已付代價總額 HK\$'000 千港元
			Highest 最高 HK\$ 港元	Lowest 最低 HK\$ 港元	
April 2025	2025年4月	218,000	0.450	0.430	98
July 2025	2025年7月	348,000	0.450	0.450	157
August 2025	2025年8月	346,000	0.450	0.450	156
September 2025	2025年9月	70,000	0.470	0.445	32
October 2025	2025年10月	224,000	0.500	0.480	110
November 2025	2025年11月	66,000	0.465	0.440	30
December 2025	2025年12月	850,000	0.470	0.460	396
January 2026	2026年1月	844,000	0.490	0.455	399
February 2026	2026年2月	186,000	0.500	0.490	92
March 2026	2026年3月	560,000	0.500	0.495	280
At 31 March 2026	於2026年3月31日	3,712,000			1,750

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29. SHARE CAPITAL (Continued)

For the year ended 31 March 2025

29. 股本 (續)

截至2025年3月31日止年度

Month of repurchase	購回月份	No. of ordinary shares of HK\$0.1 each 每股0.1港元 之普通股份 數目	Price paid per share 已付每股價格		Aggregate consideration paid 已付 代價總額 HK\$'000 千港元
			Highest 最高 HK\$ 港元	Lowest 最低 HK\$ 港元	
April 2024	2024年4月	146,000	0.450	0.450	66
July 2024	2024年7月	780,000	0.450	0.385	336
August 2024	2024年8月	350,000	0.450	0.450	158
September 2024	2024年9月	84,000	0.435	0.410	35
October 2024	2024年10月	188,000	0.450	0.435	84
November 2024	2024年11月	1,180,000	0.450	0.435	527
December 2024	2024年12月	432,000	0.450	0.440	193
January 2025	2025年1月	76,000	0.450	0.445	34
February 2025	2025年2月	418,000	0.450	0.445	188
March 2025	2025年3月	574,000	0.450	0.445	258
At 31 March 2025	於2025年3月31日	4,228,000			1,879

30. NON-CASH TRANSACTIONS

During the year ended 31 March 2026, the Group entered into new lease agreements for the use of car parking spaces and warehouse for 1 to 2 years respectively. On lease commencement, the Group recognised HK\$282,000 (2025: HK\$1,313,000) of right-of-use assets and HK\$282,000 (2025: HK\$1,313,000) of lease liabilities.

30. 非現金交易

於截至2026年3月31日止年度，本集團就使用停車位及倉庫分別訂立為期1至2年之新租賃協議。於租賃開始時，本集團確認使用權資產282,000港元（2025年：1,313,000港元）及租賃負債282,000港元（2025年：1,313,000港元）。

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31. OPERATING LEASE ARRANGEMENTS

The Group as lessor

Undiscounted lease payments receivable under leases are as follows:

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Within one year	一年內	564	332
In the second year	第二年	429	—
		993	332

32. PERFORMANCE BONDS

As at 31 March 2026, the Group had outstanding performance bonds in respect of construction contracts amounting to HK\$130,484,000 (2025: HK\$122,761,000).

33. COMMITMENT

The Group's share of the commitment made jointly with the other joint venture partner to the joint venture, but not recognised as at the end of the reporting period is as follows:

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Commitment to provide loan	承諾作出貸款	81,505	85,255

31. 經營租賃安排

本集團作為出租人

租賃之未貼現應收租賃付款如下：

32. 履約保證金

於2026年3月31日，本集團就建築合約持有之未償付履約保證金為130,484,000港元（2025年：122,761,000港元）。

33. 承擔

本集團與其他合營夥伴向合營企業共同作出但於報告期末尚未確認之承擔份額如下：

34. SHARE-BASED PAYMENT TRANSACTIONS

Pursuant to the Company's share option scheme (the "Scheme") which was adopted and became effective on 25 August 2020, all directors (including independent non-executive directors), full-time employees of any member of the Group and any advisers, consultants, distributors, contractors, suppliers, agents, customers, business partners, joint venture partners, promoters, service providers of any member of the Group whom the board of directors considers, in its sole discretion, to have contributed or will contribute to the Group are eligible to participate in the Scheme.

The purpose of the Scheme is to reward the participants who have contributed or will contribute to the Group and to encourage them to work towards enhancing the value of the Company and its shares for the benefit of the Company and its shareholders as a whole, and to maintain or attract business relationships with participants whose contributions are or may be beneficial to the growth of the Group.

(a) Maximum number of shares available for issuance

The maximum number of shares which may be issued upon exercise of all options to be granted under the Scheme shall not exceed 10% of the shares of the Company in issue as at the date of approval of the Scheme, subject to renewal as approved by the shareholders of the Company. Upon the refreshment of the Scheme mandate limit at the annual general meeting of the Company held on 24 August 2021, the maximum number of share options that can be granted under the Scheme was 42,394,763. As at 31 March 2026, the maximum number of share options that can be granted under the Scheme was 42,394,763 (2025: 42,394,763).

34. 以股份為基礎的付款交易

根據本公司的購股權計劃（「該計劃」）（於2020年8月25日獲採納及生效），董事會全權酌情認為已經或將對本集團作出貢獻的本集團任何成員公司的所有董事（包括獨立非執行董事）、本集團任何成員公司的全職僱員以及本集團任何成員公司的任何顧問、諮詢人、分銷商、承包商、供應商、代理、客戶、業務夥伴、合營企業業務夥伴、發起人、服務提供商均可合資格參與該計劃。

該計劃旨在獎勵已經或將對本集團作出貢獻的參與者並鼓勵彼等為本公司及其股東的整體利益，努力提升本公司及其股份的價值，以及維持或吸引與其貢獻對或可能對本集團增長有利的參與者的業務關係。

(a) 可供發行之最高股份數目

因根據該計劃將予授出之所有購股權獲行使而可予發行之最高股份數目不得超過該計劃批准日期本公司已發行股份數目之10%，惟須經本公司股東批准更新。於本公司於2021年8月24日舉行的股東週年大會上更新該計劃授權限額後，根據該計劃可授出的最高購股權數目為42,394,763份。於2026年3月31日，該計劃項下可授出的購股權數目上限為42,394,763份（2025年：42,394,763份）。

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34. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

(b) Maximum entitlement of each participant

- (1) The total number of shares issued and to be issued upon exercise of the options granted to each participant (including both exercised and outstanding options) under the Scheme in any 12-month period must not exceed 1% of the number of the Company's shares in issue unless otherwise approved by the shareholders of the Company.
- (2) Where any grant of options to a substantial shareholder or an independent non-executive director of the Company, or any of their respective associates (as defined in the Listing Rules), would result in the shares issued and to be issued upon exercise of all options already granted and to be granted to such person in any 12-month period up to and including the date of the grant:
 - (i) representing in aggregate over 0.1% of the number of the Company's shares in issue; and
 - (ii) having an aggregate value, based on the closing price of the shares of the Company on the date of grant, in excess of HK\$5.0 million.

Such grant of options shall be subject to prior approval of the shareholders of the Company who are not connected persons of the Company as defined in the Listing Rules.

34. 以股份為基礎的付款交易 (續)

(b) 各參與者之購股權配額上限

- (1) 除非經本公司股東另作批准，否則於任何12個月期間，因根據該計劃授予各參與者之購股權（包括已行使及尚未行使之購股權）獲行使而發行及將予發行之股份總數不得超過本公司已發行股份數目之1%。
- (2) 倘向本公司之主要股東或獨立非執行董事或任何彼等各自之聯繫人（定義見上市規則）授出任何購股權，將會導致於直至授出日期止之任何12個月期間（包括授出之日）向該人士已授出及將予授出之所有購股權獲行使而已發行及將予發行之股份：
 - (i) 合共佔本公司已發行股份數目之0.1%以上；及
 - (ii) 總值超過5,000,000港元（根據本公司股份於授出日期之收市價計算）。

則授出該項購股權須預先取得本公司股東（並非本公司之關連人士（定義見聯交所上市規則））批准。

34. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

(c) Period within which the shares must be taken up under an option

Within ten years from the date on which an option is granted or such shorter period as the board of directors or the relevant committee thereof may specify.

(d) Minimum period, if any, for which an option must be held before it can be exercised

At the time of granting an option, the board of directors or the relevant committee thereof must specify the minimum period(s) (if any) and achievement of performance target(s) (if any), for which an option must be held before it can be exercised in whole or in part.

(e) Period open for acceptance of an option

The offer of the grant of an option (of which the date of grant must be a business day of the Stock Exchange) must be accepted within 14 days after the date of grant.

(f) Amount payable upon acceptance of the option

A consideration of HK\$1 shall be paid upon the acceptance of the option.

34. 以股份為基礎的付款交易 (續)

(c) 根據購股權必須認購股份之期限

由授出購股權之日起十年期間或董事會或轄下有關委員會可能指定之較短期間。

(d) 購股權於可予行使前之最短持有期 (如有)

於授出購股權之時，董事會或轄下有關委員會必須指定購股權於可予行使 (全部或部分) 前之最短持有期 (如有) 及達成的表現目標 (如有)。

(e) 接納購股權之期限

授出購股權 (授出日期必須為聯交所之營業日) 的要約必須在授出日期後14日內獲接納。

(f) 於接納購股權時應付之款項

於接納購股權時須付1港元作為代價。

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34. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

(g) Basis of determining exercise price of the option

The exercise price of the option shall be no less than the highest of:

- (i) the closing price of the shares of the Company as stated in the daily quotations sheet issued by the Stock Exchange on the date of grant, which must be a business day;
- (ii) the average closing price of the shares of the Company as stated in the daily quotation sheets issued by the Stock Exchange for the five business days immediately preceding the date of grant; and
- (iii) the nominal value of the shares of the Company on the date of grant.

(h) Remaining life of the Scheme

The Scheme has a life of 10 years and will expire on 24 August 2030 unless otherwise terminated in accordance with the terms of the Scheme.

At 31 March 2025, the number of shares in respect of which options had been granted and remained outstanding under the Scheme was 5,987,000, representing approximately 1.47% of the shares of the Company in issue at that date. At 31 March 2026, all share options granted under the Scheme were lapsed during the year.

34. 以股份為基礎的付款交易 (續)

(g) 釐定購股權行使價之基準

購股權之行使價必須不低於下列三者之最高者：

- (i) 聯交所於授出日期（須為營業日）發出之日報表所述之本公司股份收市價；
- (ii) 聯交所於緊接授出日期前五個營業日發出之日報表所述之本公司股份平均收市價；及
- (iii) 本公司股份於授出日期之面值。

(h) 該計劃之餘下年限

除非根據該計劃條款予以終止，否則該計劃之有效年限為10年，並將於2030年8月24日屆滿。

於2025年3月31日，根據該計劃已授出惟尚未行使之購股權所涉及之股份數目為5,987,000股，相當於該日本公司已發行股份之約1.47%。於2026年3月31日，根據該計劃授出之所有購股權均已於年內失效。

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34. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

Details of the movements of the share options granted during the years ended 31 March 2026 and 2025 are as follows:

34. 以股份為基礎的付款交易 (續)

截至2026年及2025年3月31日止年度授出的購股權的變動詳情如下：

For the year ended 31 March 2026

截至2026年3月31日止年度

Category of participants	Date of grant	Exercise period	Exercise price per share	Outstanding as at 1 April 2025 於2025年4月1日 尚未行使	Lapsed during the year 於年內失效	Outstanding as at 31 March 2026 於2026年3月31日 尚未行使
參與者類型	授出日期	行使期間	每股行使價 HK\$ 港元			
Directors	9 October 2020	9 October 2020 to 8 October 2025	0.59	3,610,000	(3,610,000)	–
董事	2020年10月9日	2020年10月9日至2025年10月8日				
Employees	9 October 2020	9 October 2020 to 8 October 2025	0.59	2,377,000	(2,377,000)	–
僱員	2020年10月9日	2020年10月9日至2025年10月8日				
				5,987,000	(5,987,000)	–
Weighted average exercise price 加權平均行使價				0.59	0.59	N/A 不適用
Exercisable at the end of the year 於年末可行使						–

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34. SHARE-BASED PAYMENT TRANSACTIONS (Continued)

For the year ended 31 March 2025

34. 以股份為基礎的付款交易 (續)

截至2025年3月31日止年度

Category of participants	Date of grant	Exercise period	Exercise price per share	Outstanding as at 1 April 2023, 31 March 2024 and 2025 於2023年 4月1日、 2024年及2025年 3月31日 尚未行使
參與者類型	授出日期	行使期間	每股行使價 HK\$ 港元	
Directors	9 October 2020	9 October 2020 to 8 October 2025	0.59	3,610,000
董事	2020年10月9日	2020年10月9日至 2025年10月8日		
Employees	9 October 2020	9 October 2020 to 8 October 2025	0.59	2,377,000
僱員	2020年10月9日	2020年10月9日至 2025年10月8日		
				5,987,000
Weight average exercise price				0.59
加權平均行使價				
Exercisable at the end of the year				5,987,000
於年末可行使				

35. RETIREMENT BENEFITS PLANS

The Group participates in the MPF Scheme for all qualifying employees in Hong Kong. The assets of the schemes are held separately from those of the Group, in funds under the control of trustees. The Group contributes 5% to 10% of the relevant payroll costs for each employee to the MPF Scheme, subject to a cap of monthly relevant income of HK\$30,000 for the MPF Scheme, which contribution is matched by employees.

The employees of the Group in the PRC are members of a state-managed retirement benefits scheme operated by the PRC government. The Group is required to contribute a specific percentage of payroll costs to the retirement benefits scheme to fund the benefits. The only obligation of the Group with respect to the retirement benefits scheme is to make the specified contributions.

The total expense recognised in profit or loss of HK\$6,950,000 (2025: HK\$6,925,000) represents contributions payable to these plans by the Group at rates specified in the rules of the plans.

Pursuant to the Hong Kong Employment Ordinance, Chapter 57, the Group has the obligation to pay Long Service Payment ("LSP") to qualifying employees in Hong Kong upon retirement, subject to a minimum of five-year employment period, based on the following formula: Last monthly wages (before termination of employment) $\times$ $\frac{2}{3}$ $\times$ Years of service. Last monthly wages are capped at HK\$22,500 while the amount of long service payment shall not exceed HK\$390,000. This obligation is accounted for as a post-employment defined benefit plan.

35. 退休福利計劃

本集團為香港全體合資格僱員參加強積金計劃。計劃的資產與本集團資產分開，以受託人控制的基金形式持有。本集團向強積金計劃所供款項為各位僱員相關薪金成本的5%至10%，有關供款與僱員配對，惟強積金計劃的每月相關繳款收入上限為30,000港元。

本集團的中國僱員參與中國政府運作的國家管理退休福利計劃。本集團須按工資成本的指定百分比向退休福利計劃供款以為有關福利提供資金。本集團有關退休福利計劃的責任僅為作出指定供款。

於損益確認的總開支6,950,000港元（2025年：6,925,000港元）乃本集團須按有關計劃規則訂明的稅率應付該等計劃之供款額。

根據香港僱傭條例第57章，本集團有責任向香港合資格僱員退休時支付長期服務金（「長期服務金」），惟受僱期須最少為五年，計算公式如下：最後一個月的工資（終止僱傭前） $\times$ $\frac{2}{3}$ $\times$ 服務年限。最後一個月工資上限為22,500港元，而長期服務金金額不得超過390,000港元。該責任作為離職後界定福利計劃入賬。

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35. RETIREMENT BENEFITS PLANS

(Continued)

Furthermore, the Mandatory Provident Fund Schemes Ordinance passed in 1995 permits the Group to utilise the Group's mandatory MPF contributions, plus/minus any positive/negative returns thereof (collectively, the "Eligible Offset Amount"), for the purpose of offsetting LSP payable to an employee (the "Offsetting Arrangement").

The Employment & Retirement Schemes Legislation (Offsetting Arrangement) (Amendment) Ordinance 2022 was gazetted on 17 June 2022, which will eventually abolish the Offsetting Arrangement. The Amendment Ordinance came into effect prospectively from 1 May 2025 (the "Transition Date"). Under the amended Ordinance, the Eligible Offset Amount after the Transition Date can only be applied to offset the pre-Transition Date LSP obligation but no longer eligible to offset the post-Transition Date LSP obligation. Furthermore, the LSP obligations before the Transition Date will be grandfathered and calculated based on the last monthly wages immediately preceding the Transition Date.

The Group's LSP obligation, taking into consideration the Offsetting Arrangement, is considered to be insignificant as at 31 March 2026 and 31 March 2025.

35. 退休福利計劃 (續)

此外，1995年通過的《強制性公積金計劃條例》允許本集團動用本集團的強制性強積金供款，加上／減去任何正／負回報（統稱「合資格抵銷額」），以抵銷應付予僱員的長期服務金（「抵銷安排」）。

《2022年僱傭及退休計劃法例（抵銷安排）（修訂）條例》於2022年6月17日刊憲，最終將廢除抵銷安排。該修訂條例自2025年5月1日（「過渡日期」）提前生效。根據經修訂的條例，過渡日期後的合資格抵銷額只能用於抵銷過渡日期前的長期服務金責任，惟不再合資格抵銷過渡日期後的長期服務金責任。此外，過渡日期前的長期服務金責任將不受此限，並將根據過渡日期前的最後一個月工資計算。

考慮到抵銷安排，於2026年3月31日及2025年3月31日，本集團的長期服務金責任被認為並不重大。

36. RELATED PARTY TRANSACTIONS

36. 關聯方交易

Other than as disclosed elsewhere in the consolidated financial statements, the Group has the following transactions and balances with related parties:

除綜合財務報表其他部分披露者外，本集團與關聯方的交易及結餘載列如下：

(a) Subsidiaries of Hanison Construction Holdings Limited ("Hanison") (Note):

(a) 興勝創建控股有限公司（「興勝」）的附屬公司（附註）：

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Revenue from provision of design, supply and installation of façade and curtain wall, aluminium windows and doors works	提供外牆及幕牆、鋁合金門窗工程的設計、供應及安裝的收益	59,190	11,025
Revenue from provision of repairing, maintenance and other services	提供維修、保養及其他服務的收益	—	331
		59,190	11,356
Amounts due from Hanison included in trade debtors	計入應收賬款之應收興勝款項	25,696	7,996
Amounts due from Hanison included in contract assets	計入合約資產之應收興勝款項	6,260	3,030

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36. RELATED PARTY TRANSACTIONS

(Continued)

(b) Compensation of key management personnel

Compensation of key management personnel represents the remuneration of the directors of the Company during both years, which is disclosed in note 12.

Note: Hanison and its subsidiaries are regarded as related companies in which CCM Trust and certain discretionary trusts have beneficial interests.

36. 關聯方交易 (續)

(b) 主要管理人員之薪酬

主要管理人員之薪酬指本公司董事於兩個年度內的薪酬，相關情況披露於附註12。

附註：興勝及其附屬公司被視為CCM Trust及若干全權信託於其中擁有實益權益的關聯公司。

37. CAPITAL RISK MANAGEMENT

The Group manages its capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to its shareholders through the optimisation of the debt and equity balances. The Group's overall strategy remains unchanged from prior year.

The Group's capital structure consists of lease liabilities, net of bank balances and cash, share capital and reserves.

The directors of the Company review the capital structure on a regular basis. As part of this review, the directors of the Company consider the cost of capital and the risks associated with each class of capital. Based on recommendations of the directors of the Company, the Group will balance its overall capital structure through the payment of dividends, issue of new shares and debt and repurchase of shares.

37. 資金風險管理

本集團管理其資本以確保本集團內各實體能夠以持續經營方式營運，同時亦透過達致債務與權益之間最佳平衡而為股東爭取最大回報。本集團的整體策略自上一年度起維持不變。

本集團的資本架構包括租賃負債，扣除銀行結餘及現金、股本及儲備。

本公司董事定期檢討資本架構。作為此檢討之一部分，本公司董事考慮資金成本及與各類資金相關的風險。根據本公司董事的建議，本集團將透過派付股息、發行新股份及債務以及購回股份的方式平衡整體資本架構。

38. FINANCIAL INSTRUMENTS

38. 財務工具

Categories of financial instruments

財務工具類別

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Financial assets	財務資產		
Financial assets at amortised cost	按攤銷成本列賬之財務資產	313,862	369,320
Financial liabilities	財務負債		
Financial liabilities at amortised cost	按攤銷成本列賬之財務負債	31,471	31,659

Financial risk management objectives and policies

The Group's financial instruments include loan to a joint venture, trade debtors, deposits and other receivables, bank balances and trade and other payables.

Details of these financial instruments are disclosed in respective notes. The risks associated with these financial instruments and the policies on how to mitigate these risks are set out below. Management manages and monitors these exposures to ensure appropriate measures are implemented in a timely and effective manner.

財務風險管理目標及政策

本集團的財務工具包括向合營企業作出之貸款、應收賬款、按金及其他應收款項、銀行結餘及應付賬款及其他應付款項。

有關該等財務工具之詳情於相關附註披露。該等財務工具涉及之風險及如何減輕該等風險之政策載於下文。管理層管理及監察該等風險，以確保及時有效地採取妥善措施。

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38. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Market risk

(i) Currency risk

The functional currencies of the group entities are mainly HK\$ and RMB, the currencies in which most of the transactions are denominated. The carrying amounts of the foreign currency denominated monetary assets of the group entities at the end of the reporting period are disclosed in note 24.

Management of the Group considers that the currency risk of those monetary assets is not significant to the Group. The Group currently does not have a foreign currency hedging policy. However, management monitors foreign exchange exposure and will consider hedging significant foreign currency exposure should the need arise.

In addition, the carrying amount of the foreign currency denominated inter-company balances recorded in the statement of financial position of the group entities at the end of the reporting period are as follows:

	2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
RMB against HK\$ 人民幣兌港元	(44,749)	(46,365)

38. 財務工具 (續)

財務風險管理目標及政策 (續)

市場風險

(i) 貨幣風險

集團實體之功能貨幣主要為港元及人民幣，大部分交易均以港元及人民幣計值。集團實體於報告期末以外幣計值之貨幣資產的賬面值披露於附註24。

本集團管理層認為該等貨幣資產的貨幣風險對本集團而言並不重大。本集團目前並無外幣對沖政策。然而，管理層會監控外匯風險並將於有需要時考慮對沖重大外幣風險。

此外，於報告期末於集團實體財務狀況表入賬以外幣計值的公司間結餘的賬面值如下：

38. FINANCIAL INSTRUMENTS (Continued)**Financial risk management objectives and policies** (Continued)**Market risk** (Continued)(i) **Currency risk** (Continued)

The Group is mainly exposed to fluctuation in exchange rate of RMB against HK\$. The following table details the Group's sensitivity to a 10% increase and decrease in respective functional currency (i.e. HK\$) against the relevant foreign currency (i.e. RMB). The sensitivity analysis includes only outstanding foreign currency denominated inter-company balances and adjusts their translation at the year end for a 10% change in a foreign currency rate. 10% is the sensitivity rate used which represents management's assessment of the reasonably possible change in a foreign exchange rate. A positive number below indicates an increase in post-tax profit where HK\$ strengthens 10% against RMB. For a 10% weakening of HK\$ against RMB, there would be an equal and opposite impact on the post-tax profit and the amount below would be negative.

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
RMB against HK\$	人民幣兌港元	3,737	3,872

38. 財務工具 (續)**財務風險管理目標及政策** (續)**市場風險** (續)(i) **貨幣風險** (續)

本集團主要受人民幣兌港元匯率波動的影響。下表詳列本集團在功能貨幣(即港元)兌相關外幣(即人民幣)上升及下跌10%時的敏感度。敏感度分析僅包括以外幣計值之未結清公司間結餘，並於年末按10%外幣匯率變動調整換算。10%乃管理層評估外匯匯率可能出現之合理變動時所採用的敏感度比率。以下正數表示港元兌人民幣升值10%時除稅後溢利的增加值。倘港元兌人民幣貶值10%，將會對除稅後溢利構成等值的相反影響，且下述金額將為負數。

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
RMB against HK\$	人民幣兌港元	3,737	3,872

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38. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Market risk (Continued)

(ii) Interest rate risk

The Group is exposed to fair value interest rate risk in relation to fixed-rate bank balances (see note 24) and lease liabilities (see note 27). The Group is also exposed to cash flow interest rate risk in relation to variable-rate bank balances (see note 24). The Group currently does not have an interest rate hedging policy. The directors of the Company continuously monitor interest rate exposure and will consider entering into interest rate hedging should the need arise. The directors of the Company considered the Group's exposure to interest rate risk arising from bank balances is not significant and therefore no sensitivity analysis is presented.

Credit risk and impairment assessment

Credit risk refers to the risk that the Group's counterparties default on their contractual obligations resulting in financial losses to the Group. The Group's credit risk exposures are primarily attributable to loan to a joint venture, trade debtors, contract assets, deposits and other receivables and bank balances. The Group does not hold any collateral or other credit enhancements to cover its credit risks associated with its financial assets, contract assets and loan commitment.

38. 財務工具 (續)

財務風險管理目標及政策 (續)

市場風險 (續)

利率風險

本集團就定息銀行結餘(見附註24)及租賃負債(見附註27)面臨公平值利率風險。本集團亦就浮息銀行結餘(見附註24)而面臨現金流量利率風險。本集團現時並無利率對沖政策。本公司董事持續監察利率風險，並將於有需要時考慮對沖利率。本公司董事認為本集團銀行結餘產生的利率風險並不重大，因此並無呈列敏感度分析。

信貸風險及減值評估

信貸風險指本集團之對手方未能履行其合約義務並對本集團造成財務損失之風險。本集團之信貸風險主要為向合營企業作出之貸款、應收賬款、合約資產、按金及其他應收款項及銀行結餘。本集團並無持有任何抵押品或其他信貸增級以涵蓋其財務資產、合約資產及貸款承擔之相關信貸風險。

38. FINANCIAL INSTRUMENTS (Continued)**Financial risk management objectives and policies** (Continued)**Credit risk and impairment assessment**
(Continued)

In order to minimise the credit risk, management of the Group has delegated a team responsible for determination of credit limits, credit approvals and other monitoring procedures to ensure that follow-up action is taken to recover overdue debts. In this regard, management of the Group considers that the Group's credit risk is significantly reduced. In addition, the Group performs impairment assessment under ECL model on trade debtors and contract assets with significant balances and those that are credit-impaired individually, the remaining trade debtors and contract assets are grouped and assessed collectively based on shared credit risk characteristics by reference to the Group's internal credit ratings.

38. 財務工具 (續)**財務風險管理目標及政策** (續)**信貸風險及減值評估** (續)

為將信貸風險降至最低，本集團管理層已委派一支團隊負責釐定信貸限額、信貸批核及其他監察程序，確保採取後續行動以收回逾期債務。就此而言，本集團管理層認為，本集團的信貸風險顯著降低。此外，本集團根據預期信貸虧損模式對具有重大結餘及信貸減值之應收賬款及合約資產進行個別減值評估，餘下應收賬款及合約資產乃參考本集團內部信貸評級，按其共同信貸風險特徵進行分組並集體評估。

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38. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

The Group's internal credit risk grading assessment comprises the following categories:

Internal credit rating 內部信貸評級	Description 說明	Trade debtors/contract assets 應收賬款／合約資產	Other financial assets/ other items 其他財務資產／其他項目
Low risk 低風險	The counterparty has a low risk of default and with active business relationship 交易對手的違約風險較低，且業務關係活躍	Lifetime ECL - not credit-impaired 整個存續期預期信貸虧損－非信貸減值	12m ECL 12個月預期信貸虧損
Watch list 監察名單	Debtor frequently repays after due dates but usually settles in full 債務人經常於到期日後償還，但一般會悉數償還	Lifetime ECL - not credit-impaired 整個存續期預期信貸虧損－非信貸減值	12m ECL 12個月預期信貸虧損
Doubtful 可疑	There have been significant increases in credit risk since initial recognition through information developed internally or external resources 透過內部編製或外部來源資料自初始確認以來信貸風險已顯著增加	Lifetime ECL - not credit-impaired 整個存續期預期信貸虧損－非信貸減值	Lifetime ECL - not credit-impaired 整個存續期預期信貸虧損－非信貸減值
Loss 虧損	There is evidence indicating the asset is credit-impaired 存在證據表示資產已信貸減值	Lifetime ECL - credit-impaired 整個存續期預期信貸虧損－信貸減值	Lifetime ECL - credit-impaired 整個存續期預期信貸虧損－信貸減值
Write-off 撇銷	There is evidence indicating that the debtor is in severe financial difficulty and the Group has no realistic prospect of recovery 存在證據表示債務人處於嚴重財務困難及本集團並無實際收回款項的可能	Amount is written off 款項已撇銷	Amount is written off 款項已撇銷

38. 財務工具 (續)

財務風險管理目標及政策 (續)

信貸風險及減值評估 (續)

本集團的內部信貸風險評級評估包括以下類別：

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38. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

The table below details the credit risk exposures of the Group's financial assets, contract assets, loan commitment and financial guarantee contract which are subject to ECL assessment:

	Notes	External credit rating 外部 信貸評級	Internal credit rating 內部 信貸評級	12m or lifetime ECL 12個月或整個存續期 預期信貸虧損	Gross carrying amount 賬面總值	
	附註	信貸評級	信貸評級		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Trade debtors – contract with customers 應收賬款—與客戶訂約	22	N/A 不適用 N/A 不適用 不適用	Low risk 低風險 Watch list 監察名單 Loss 虧損	Lifetime ECL - not credit-impaired 整個存續期預期信貸虧損—非信貸減值 Lifetime ECL - [not credit-impaired 整個存續期預期信貸虧損—非信貸減值 Lifetime ECL - credit-impaired 整個存續期預期信貸虧損—信貸減值	87,269 6,733 3,746	72,782 1,153 1,499
					97,748	75,434
Contract assets 合約資產	23	N/A 不適用 N/A 不適用	Low risk 低風險 Watch list 監察名單	Lifetime ECL - not credit impaired 整個存續期預期信貸虧損—非信貸減值 Lifetime ECL - not credit-impaired 整個存續期預期信貸虧損—非信貸減值	79,356 23,637	79,343 9,173
					102,993	88,516
Deposits and other receivables 按金及其他應收款項	22	N/A 不適用	Low risk 低風險	12m ECL 12個月預期信貸虧損	1,047	1,251
Loan to a joint venture 向合營企業作出之貸款	20	N/A 不適用	Low risk 低風險	12m ECL 12個月預期信貸虧損	86,833	82,511
Loan commitment 貸款承擔	33	N/A 不適用	Low risk 低風險	12m ECL 12個月預期信貸虧損	81,505	85,255
Financial guarantee contract 財務擔保合約	40	N/A 不適用	Low risk 低風險	12m ECL 12個月預期信貸虧損	158,320	158,320
Bank balances 銀行結餘	24	A or above A級或以上	N/A 不適用	12m ECL 12個月預期信貸虧損	136,656	218,333

38. 財務工具 (續)

財務風險管理目標及政策 (續)

信貸風險及減值評估 (續)

下表詳述須進行預期信貸虧損評估之本集團財務資產、合約資產、貸款承擔及財務擔保合約之信貸風險：

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38. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

For financial guarantee contract, the gross carrying amount represents the maximum amount the Group has guaranteed under the respective contracts.

The Group applies the simplified approach to provide for ECL prescribed by HKFRS 9, which permits the use of the lifetime ECL for trade debtors and contract assets.

As part of the Group's credit risk management, the Group applies internal credit ratings for its customers. The following table provides information about the exposure to credit risk for trade debtors and contract assets which are assessed based on collective basis within lifetime ECL (non-credit-impaired). Trade debtors and contract assets with significant outstanding balances or credit-impaired with gross carrying amount of HK\$61,727,000 and HK\$70,879,000 respectively as at 31 March 2026 (2025: HK\$49,812,000 and HK\$61,285,000) were assessed individually.

During the year ended 31 March 2026, for trade receivables and contract assets, impairment allowance of HK\$2,638,000 was made and HK\$35,000 was reversed (2025: HK\$1,073,000 and HK\$428,000 were reversed) on debtors with significant balances or credit-impaired debtors respectively.

38. 財務工具 (續)

財務風險管理目標及政策 (續)

信貸風險及減值評估 (續)

就財務擔保合約而言，賬面總額代表本集團根據相關合約所擔保之最高金額。

本集團應用簡化方法就香港財務報告準則第9號規定的預期信貸虧損計提撥備，該準則允許就應收賬款及合約資產使用整個存續期預期信貸虧損。

作為本集團信貸風險管理之一部分，本集團為其客戶應用內部信貸評級。下表提供有關於整個存續期預期信貸虧損（非信貸減值）進行集中評估的應收賬款及合約資產的信貸風險之資料。於2026年3月31日，總賬面值分別為61,727,000港元及70,879,000港元（2025年：49,812,000港元及61,285,000港元）的重大未償還結餘或信貸減值之應收賬款及合約資產進行個別評估。

於截至2026年3月31日止年度，就應收賬款及合約資產而言，分別對具有重大餘額之應收賬款或已發生信用減值之應收賬款計提2,638,000港元及撥回35,000港元（2025年：撥回1,073,000港元及428,000港元）之減值撥備。

38. 財務工具 (續)

財務風險管理目標及政策 (續)

信貸風險及減值評估 (續)

應收賬款—總賬面值

Contract assets – gross carrying amount

合約資產—總賬面值

		2026 2026年		2025 2025年	
		Average loss rate 平均虧損率	Contracts assets 合約資產 HK\$'000 千港元	Average loss rate 平均虧損率	Contracts assets 合約資產 HK\$'000 千港元
Internal credit rating	內部信貸評級				
Low risk	低風險	2.0%	32,114	1.7%	18,058
Watch list	監察名單			2.1%	9,173
			32,114		27,231

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38. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

The estimated loss rates are estimated based on historical observed default rates over the expected life of the debtors and are adjusted for forward-looking information that is available without undue cost or effort. The grouping is regularly reviewed by management to ensure relevant information about specific debtors is updated. The contract assets have substantially the same risk characteristics as the trade debtors for the same type of contracts. The Group has therefore concluded that the loss rates for trade debtors are a reasonable approximation of the loss rates for contract assets.

38. 財務工具 (續)

財務風險管理目標及政策 (續)

信貸風險及減值評估 (續)

估計虧損率乃根據債務人預期年期的過往可觀察違約率估計，並就毋須付出過多成本或努力即可得的前瞻性資料作出調整。管理層定期審查分組，以確保更新有關特定債務人的相關資料。合約資產的絕大部分有相同的風險特徵，原因是應收賬款為同一合約類型。因此，本集團認為，應收賬款的虧損率乃合約資產虧損率的合理概約。

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38. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

The following table shows the movements of lifetime ECL that has been recognised for trade debtors and contract assets under the simplified approach:

38. 財務工具 (續)

財務風險管理目標及政策 (續)

信貸風險及減值評估 (續)

下表列示根據簡化法確認之應收賬款及合約資產的整個存續期預期信貸虧損變動：

		Trade debtors 應收賬款	Trade debtors 應收賬款	Contract assets 合約資產	Contract assets 合約資產	Total
		Lifetime ECL not credit-impaired 整個存續期 預期信貸虧損 (非信貸減值) HK\$'000 千港元	Lifetime ECL credit-impaired 整個存續期 預期信貸虧損 (信貸減值) HK\$'000 千港元	Lifetime ECL not credit-impaired 整個存續期 預期信貸虧損 (非信貸減值) HK\$'000 千港元	Lifetime ECL credit-impaired 整個存續期 預期信貸虧損 (信貸減值) HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 April 2024	於2024年4月1日	3,328	948	1,873	362	6,511
Exchange adjustments	匯兌調整	(18)	(1)	–	–	(19)
Changes due to financial assets/ contract assets recognised as at 1 April 2024:	於2024年4月1日確認應付 財務資產／合約資產之 變動：					
– Impairment losses recognised	– 已確認減值虧損	26	676	–	–	702
– Transfer to credit-impaired	– 轉撥至信貸減值	(6)	6	–	–	–
– Reversal of impairment losses recognised (Note)	– 撥回已確認減值虧損 (附註)	(2,667)	–	(575)	(362)	(3,604)
Reclassification	重新分類	(610)	676	(66)	–	–
Impairment losses for new financial assets/contract assets	新財務資產／合約資產 減值虧損	1,124	–	648	–	1,772
Write-off	撇銷	–	(806)	–	–	(806)
At 31 March 2025	於2025年3月31日	1,177	1,499	1,880	–	4,556
Exchange adjustments	匯兌調整	5	8	–	–	13
Changes due to financial assets/ contract assets recognised as at 1 April 2025:	於2025年4月1日確認應付 財務資產／合約資產之 變動：					
– Impairment losses recognised	– 已確認減值虧損	352	3,490	226	–	4,068
– Transfer to credit-impaired	– 轉撥至信貸減值	(28)	28	(96)	96	–
– Reversal of impairment losses recognised (Note)	– 撥回已確認減值虧損 (附註)	(805)	(22)	(336)	–	(1,163)
Reclassification	重新分類	–	96	–	(96)	–
Impairment losses for new financial assets/contract assets	新財務資產／合約資產 減值虧損	664	–	425	–	1,089
Write-off	撇銷	–	(1,353)	–	–	(1,353)
At 31 March 2026	於2026年3月31日	1,365	3,746	2,099	–	7,210

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38. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

The Group writes off a trade debtor or a contract asset when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the trade debtors or contract assets are over three years past due, whichever occurs earlier.

Note: The reversal of impairment losses for trade debtors and contract assets existed at 1 April 2025 during the year ended 31 March 2026 are mainly due to settlement in full of trade debtors and contract assets with gross carrying amounts of HK\$55,806,000 and HK\$20,202,000 (2025: HK\$74,319,000 and HK\$38,803,000), respectively.

Other receivables and deposits

As part of the Group's credit risk management, management of the Group has obtained understanding of the credit background of the debtors and deposits and undertaken the internal credit approval process. The Group applies internal credit rating for its debtors and deposits and makes periodic individual assessment on the recoverability of other receivables and deposits based on historical settlement records, past experience, and also quantitative and qualitative information that is reasonable and supportable forward-looking information. No allowance for impairment was made since management of the Group considers that the probability of default is minimal after considering the counterparties' repayment history.

38. 財務工具 (續)

財務風險管理目標及政策 (續)

信貸風險及減值評估 (續)

當有資料表示債務人處於嚴重財務困難且並無實際收回款項的可能(例如當債務人處於清算或已訂立破產程序)或當應收賬款或合約資產逾期三年以上(以較早者為準)時,本集團撇銷應收賬款或合約資產。

附註: 於截至2026年3月31日止年度,撥回於2025年4月1日存在的應收賬款及合約資產的減值虧損乃主要由於悉數結清賬面總值分別為55,806,000港元及20,202,000港元(2025年: 74,319,000港元及38,803,000港元)的應收賬款及合約資產所致。

其他應收款項及按金

作為本集團信貸風險管理的一部分,本集團管理層已了解應收賬款及按金的信貸背景及進行內部信貸審批程序。本集團就其應收賬款及按金應用內部信貸評級並根據歷史結算記錄、過往經驗及有理有據的前瞻性定量及定性資料,對其他應收款項及按金的可收回性定期進行個別評估。概無作出減值撥備,原因是本集團管理層在考慮對手方的還款歷史後認為違約的可能性極微。

38. FINANCIAL INSTRUMENTS (Continued)**Financial risk management objectives and policies** (Continued)**Credit risk and impairment assessment**
(Continued)*Loan to a joint venture*

For the purpose of internal credit risk management, the Group regularly monitors the business performance of the joint venture. The Group's credit risk in this balance is mitigated through monitoring the value of the assets held by the joint venture and the power to jointly control the relevant activities of the joint venture. As at 31 March 2026, the carrying amounts of the loan to a joint venture is HK\$83,522,000 (2025: HK\$76,978,000), net of allowance for credit losses of HK\$3,311,000 (2025: HK\$5,533,000). During the year ended 31 March 2026, the Group has reversed impairment loss of HK\$2,222,000 (2025: nil) under 12m ECL (not credit-impaired) for the loan to a joint venture.

Bank balances

For the purpose of internal credit risk management, the Group mainly transacts with banks with high credit ratings and regularly monitors the international credit rating of the counterparties. The Group assessed 12m ECL on bank balances by reference to information relating to probability of default and loss given default of the respective credit rating grades published by external credit rating agencies. No allowance for impairment was made since management of the Group considers that the probability of default is negligible as such amounts are receivable from or placed in banks with high credit rating grades published by external credit rating agencies.

38. 財務工具 (續)**財務風險管理目標及政策** (續)**信貸風險及減值評估** (續)*向合營企業作出之貸款*

就內部信貸風險管理而言，本集團會定期監察合營企業的業務表現。本集團透過合營企業持有的資產價值及對合營企業相關活動的共同控制權降低結餘的信貸風險。於2026年3月31日，向合營企業作出之貸款的賬面值為83,522,000港元（2025年：76,978,000港元），扣除信貸虧損撥備3,311,000港元（2025年：5,533,000港元）。截至2026年3月31日止年度，本集團於12個月預期信貸虧損（並無信貸減值）項下為合營企業提供的貸款撥回減值虧損2,222,000港元（2025年：無）。

銀行結餘

就內部信貸風險管理而言，本集團主要與高信貸評級的銀行進行交易並定期監察對手方的國際信貸評級。本集團參考有關外部信貸評級機構所發佈的有關信貸評級的違約可能性及違約損失率資料，對銀行結餘進行12個月預期信貸虧損評估。概無作出減值撥備，原因是本集團管理層認為違約的可能性微乎其微，此乃由於來自或存放於具有外部信貸評級機構所發佈的高信貸評級的銀行的相關金額乃可收回。

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38. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Credit risk and impairment assessment (Continued)

Financial guarantee contract and loan commitment

No allowance for impairment was made since management of the Group considers that the exposure at default was minimal as management of the Group has obtained understanding of the financial background and business performance of the joint venture. In the opinion of the directors of the Company, the Group's credit risks in financial guarantee contract and loan commitment to the joint venture are mitigated through the value of the assets held by the joint venture and the power to jointly control the relevant activities of the joint venture.

Liquidity risk

In the management of the liquidity risk, the Group monitors and maintains a level of cash and cash equivalents deemed adequate by management to finance the Group's operations and mitigate the effects of fluctuations in cash flows.

The following table details the Group's remaining contractual maturity for its financial liabilities based on the agreed repayment terms. For non-derivative financial liabilities, the table has been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The maturity dates for other non-derivative financial liabilities are based on the agreed repayment dates. The table includes both interest and principal cash flows.

38. 財務工具 (續)

財務風險管理目標及政策 (續)

信貸風險及減值評估 (續)

財務擔保合約及貸款承擔

由於本集團管理層認為違約風險極微，故並無作出減值撥備，原因為本集團管理層已了解合營企業的財務背景及業務表現。本公司董事認為，本集團向合營企業作出的財務擔保合約及貸款承擔的信貸風險已透過合營企業持有的資產價值及對合營企業相關活動的共同控制權降低。

流動資金風險

在管理流動資金風險時，本集團監控及維持管理層認為本集團擁有足夠維持經營所需之現金及現金等價物之水平及減輕現金流波動帶來之影響。

下表詳述本集團基於協定還款條款的財務負債之合約剩餘到期日。對於非衍生財務負債，此表乃根據本集團可能需要償還之最早日期之財務負債未貼現現金流編製。其他非衍生財務負債之到期日根據協定還款日期釐定。該表包括利息及本金現金流。

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38. FINANCIAL INSTRUMENTS (Continued)

Financial risk management objectives and policies (Continued)

Liquidity risk (Continued)

		Weighted average effective interest rate 加權平均 實際利率 %	On demand or less than 1 year 按要求 或不足一年 HK\$'000 千港元	1-2 years 一至兩年 HK\$'000 千港元	2-5 years 二至五年 HK\$'000 千港元	Total undiscounted cash flow 未貼現 現金流總額 HK\$'000 千港元	Carrying amount 賬面值 HK\$'000 千港元
As at 31 March 2026	於2026年3月31日						
Non-derivative financial liabilities	非衍生財務負債						
Trade and other payables	應付賬款及 其他應付款項	–	31,471	–	–	31,471	31,471
Lease liabilities	租賃負債	5.6	348	81	–	429	388
			31,819	81	–	31,900	31,859
As at 31 March 2025	於2025年3月31日						
Non-derivative financial liabilities	非衍生財務負債						
Trade and other payables	應付賬款及 其他應付款項	–	31,659	–	–	31,659	31,659
Lease liabilities	租賃負債	6.0	717	234	–	951	873
			32,376	234	–	32,610	32,532

Fair value measurements

The fair value of financial assets and financial liabilities are determined in accordance with generally accepted pricing models based on discounted cash flow analysis.

The directors of the Company consider that the carrying amounts of financial assets and financial liabilities recorded at amortised cost in the consolidated financial statements approximate their fair values.

38. 財務工具 (續)

財務風險管理目標及政策 (續)

流動資金風險 (續)

公平值計量

財務資產及財務負債之公平值根據基於貼現現金流分析的公認定價模式釐定。

本公司董事認為，於綜合財務報表按攤銷成本列賬之財務資產及財務負債之賬面值與其公平值相若。

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39. RECONCILIATION OF LIABILITIES ARISING FROM FINANCING ACTIVITIES

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

39. 融資業務產生之負債之對賬

下表詳列本集團融資業務產生之負債變動，包括現金及非現金變動。融資業務產生之負債乃指其現金流或未來現金流於本集團綜合現金流量表中分類為融資業務現金流之負債。

		Bank loans 銀行貸款 HK\$'000 千港元	Dividends payable 應付股息 HK\$'000 千港元	Lease liabilities 租賃負債 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 April 2024	於2024年4月1日	–	–	206	206
Financing cash flows	融資現金流	–	(9,034)	(646)	(9,680)
Dividends declared	已宣派股息	–	9,034	–	9,034
New leases entered	已訂立新租賃	–	–	1,313	1,313
Interest expenses	利息開支	55	–	29	84
Interest paid	已付利息	(55)	–	(29)	(84)
At 31 March 2025	於2025年3月31日	–	–	873	873
Financing cash flows	融資現金流	–	(4,471)	(767)	(5,238)
Dividends declared	已宣派股息	–	4,471	–	4,471
New leases entered	已訂立新租賃	–	–	282	282
Interest expenses	利息開支	–	–	55	55
Interest paid	已付利息	–	–	(55)	(55)
At 31 March 2026	於2026年3月31日	–	–	388	388

40. FINANCIAL GUARANTEE CONTRACT

As at 31 March 2026, a subsidiary of the Company and the other shareholders of a joint venture of the Company provide corporate guarantees jointly and severally to a bank in respect of banking facility granted to a joint venture. The aggregate amount that could be required to be paid is HK\$158,320,000 (2025: HK\$158,320,000) if the guarantees were called upon in entirety, of which HK\$78,000,000 (2025: HK\$78,000,000) has been utilised by the joint venture. The Group considers the fair value of the contract is minimal at initial recognition and the loss allowance as at 31 March 2026 and 2025 is insignificant. Details of the credit risk assessment of the financial guarantee contract are set out in note 38.

40. 財務擔保合約

於2026年3月31日，本公司一家附屬公司及本公司一家合營企業的其他股東就授予一家合營企業的銀行融資共同及個別向一家銀行提供公司擔保。倘該等擔保被全數提取，則須支付的總額為158,320,000港元（2025年：158,320,000港元），其中78,000,000港元（2025年：78,000,000港元）已被合營企業動用。本集團認為，該合約於初步確認時的公平值極低，而於2026年及2025年3月31日的虧損撥備亦不重大。財務擔保合約的信貸風險評估詳情載於附註38。

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41. STATEMENT OF FINANCIAL POSITION OF THE COMPANY AND RESERVES

41. 本公司財務狀況表及儲備

		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元
Non-current assets	非流動資產		
Interests in subsidiaries	於附屬公司的權益	280,000	280,000
Current assets	流動資產		
Prepayments	預付款項	173	173
Tax recoverable	可收回稅項	36	255
Bank balances	銀行結餘	1,643	1,728
		1,852	2,156
Current liabilities	流動負債		
Other payables	其他應付款項	1,009	1,579
Amounts due to subsidiaries	應付附屬公司款項	9,772	4,391
		10,781	5,970
Net current liabilities	流動負債淨額	(8,929)	(3,814)
		271,071	276,186
Capital and reserves	資本及儲備		
Share capital	股本	40,371	40,720
Reserves	儲備	230,700	235,466
		271,071	276,186

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41. STATEMENT OF FINANCIAL POSITION OF THE COMPANY AND RESERVES

(Continued)

41. 本公司財務狀況表及儲備 (續)

Note: Movements in reserves of the Company:

附註：本公司儲備變動：

		Contributed surplus	Share-based compensation reserve	Treasury shares reserve	Other reserve	Accumulated profit	Total
		實繳盈餘	以股份為基礎的補償儲備	庫存股份儲備	其他儲備	累計溢利	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元
At 1 April 2024	於2024年4月1日	7,900	1,021	(110)	233,029	2,793	244,633
Profit and total comprehensive income for the year	年度溢利及全面收益總額	-	-	-	-	1,326	1,326
Dividends paid (note 14)	已付股息 (附註14)	-	-	-	(9,034)	-	(9,034)
Repurchase of shares	購回股份	-	-	(1,879)	-	-	(1,879)
Cancellation of shares	註銷股份	-	-	1,987	(1,546)	-	441
Transaction costs attributable to repurchase and cancellation of shares	購回及註銷股份應佔的交易成本	-	-	(21)	-	-	(21)
At 31 March 2025	於2025年3月31日	7,900	1,021	(23)	222,449	4,119	235,466
Profit and total comprehensive income for the year	年度溢利及全面收益總額	-	-	-	-	1,127	1,127
Dividends paid (note 14)	已付股息 (附註14)	-	-	-	(4,471)	-	(4,471)
Repurchase of shares	購回股份	-	-	(1,750)	-	-	(1,750)
Cancellation of shares	註銷股份	-	-	1,650	(1,301)	-	349
Transaction costs attributable to repurchase and cancellation of shares	購回及註銷股份應佔的交易成本	-	-	(21)	-	-	(21)
Share options lapsed	已失效購股權	-	(1,021)	-	-	1,021	-
At 31 March 2026	於2026年3月31日	7,900	-	(144)	216,677	6,267	230,700

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

FOR THE YEAR ENDED 31 MARCH 2026
截至2026年3月31日止年度

42. PARTICULARS OF SUBSIDIARIES

42. 附屬公司詳情

Particulars of the Company’s subsidiaries at 31 March 2026 and 2025 are as follows:

本公司於2026年及2025年3月31日之附屬公司詳情如下：

Name of subsidiary 附屬公司名稱	Place of incorporation/ establishment 註冊成立／ 成立地點	Place of operations 營業地點	Issued and fully paid share capital/ registered capital 已發行及 繳足股本／註冊資本	Equity interests attributable to the Company 本公司應佔股權		Principal activities 主要業務
				2026 2026年	2025 2025年	
Heroic Elite Investments Limited 雄傑投資有限公司	British Virgin Islands (“BVI”) 英屬處女群島 (「英屬處女群島」)	Hong Kong 香港	US\$1 1美元	100%	100%	Investment holding 投資控股
Million Hope Industries (BVI) Limited	BVI 英屬處女群島	Hong Kong 香港	US\$35,897,437 35,897,437美元	100%	100%	Investment holding 投資控股
Million Hope Industries (HK) 美亨實業(香港)	Hong Kong 香港	Hong Kong 香港	HK\$11,000,000 11,000,000港元	100%	100%	Design, supply and installation of aluminium windows and curtain wall systems 設計、供應及安裝鋁窗及幕牆系統
Million Hope (BVI) Limited	BVI 英屬處女群島	Hong Kong 香港	US\$1 1美元	100%	100%	Investment holding 投資控股
Paramount Forward Limited 邁峰有限公司	BVI 英屬處女群島	Hong Kong 香港	US\$1 1美元	100%	100%	Investment holding 投資控股
Rich Victory (Hong Kong) Limited 益旺(香港)有限公司	Hong Kong 香港	Hong Kong 香港	HK\$1 1港元	100%	100%	Property investment 物業投資

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS 綜合財務報表附註

FOR THE YEAR ENDED 31 MARCH 2026

截至2026年3月31日止年度

42. PARTICULARS OF SUBSIDIARIES

(Continued)

42. 附屬公司詳情 (續)

Name of subsidiary	Place of incorporation/ establishment 註冊成立／ 成立地點	Place of operations 營業地點	Issued and fully paid share capital/ registered capital 已發行及 繳足股本／註冊資本	Equity interests attributable to the Company 本公司應佔股權	Principal activities
附屬公司名稱				2026 2026年	2025 2025年
Sunny Oriental Limited 利瑋有限公司	Hong Kong 香港	Hong Kong 香港	HK\$1 1港元	100%	100% Investment holding 投資控股
Waller Holdings Limited	BVI 英屬處女群島	Hong Kong 香港	US\$1 1美元	100%	100% Investment holding 投資控股
Garden City Enterprises Limited	BVI 英屬處女群島	Hong Kong 香港	US\$1 1美元	100%	100% Inactive 無業務活動
Million Hope New-Tech Building Supplies (Huizhou) Limited (note ii)	PRC	PRC	HK\$65,000,000	100%	100% Manufacture of aluminium windows and design, supply and installation of aluminium windows 製造鋁窗及設計、供應及安 裝鋁窗
美興新型建築材料(惠州)有限公司 (附註ii)	中國	中國	65,000,000港元		
Ultra Elite Global Limited	BVI 英屬處女群島	Hong Kong 香港	US\$1 1美元	100%	100% Investment holding 投資控股

Notes:

(i) Other than Million Hope Industries (BVI) Limited, which is directly held by the Company, all other companies are indirectly held by the Company.

(ii) The subsidiary is a wholly foreign-owned enterprise.

None of the subsidiaries had issued any debt securities at any time during either year or outstanding as at 31 March 2026 and 2025.

附註：

(i) 除本公司直接持有之Million Hope Industries (BVI) Limited外，所有其他公司均由本公司間接持有。

(ii) 該附屬公司為一間外商獨資經營企業。

並無任何附屬公司於任何一年內任何時間發行任何債務證券或於2026年及2025年3月31日有未償付債務證券。

FINANCIAL SUMMARY

財務概要

A summary of the published results and of the assets and liabilities of the Group for the last five financial years is shown below.

本集團於最近五個財政年度之已刊發業績與資產及負債概要載列如下。

		Year ended 31 March 截至3月31日止年度				
		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元	2023 2023年 HK\$'000 千港元	2022 2022年 HK\$'000 千港元
RESULTS	業績					
Revenue	收益	320,467	412,209	603,549	607,198	717,652
Profit before taxation	除稅前溢利	6,202	9,188	15,758	12,661	28,895
Taxation	稅項	(230)	(78)	(4,303)	(555)	(4,270)
Profit for the year	年度溢利	5,972	9,110	11,455	12,106	24,625

		As at 31 March 於3月31日				
		2026 2026年 HK\$'000 千港元	2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元	2023 2023年 HK\$'000 千港元	2022 2022年 HK\$'000 千港元
ASSETS AND LIABILITIES	資產及負債					
Total assets	資產總值	611,096	628,207	648,008	659,208	669,125
Total liabilities	負債總額	(83,119)	(103,990)	(121,530)	(127,164)	(129,792)
Total equity	權益總額	527,977	524,217	526,478	532,044	539,333

SUMMARY OF MAJOR PROPERTIES

主要物業摘要

A. INVESTMENT PROPERTIES HELD FOR RENTAL PURPOSES

A. 持有投資物業作為租金收入用途

Descriptions 概況	Area (sq.ft.) 面積 (平方呎)	Nature of property 物業性質	Attributable interest of the Group 本集團 應佔權益	Category of lease 租約類別
Offices F, G & H on 20/F, Kings Wing Plaza 1, 3 On Kwan Street, Shatin, New Territories, Hong Kong 香港新界沙田安群街3號 京瑞廣場一期 20樓之辦公室F、G及H	2,790 (Marketing gross floor area) 2,790 (可售建築 面積)	Commercial 商業	100% 100%	Medium-term lease 中期租約

B. PROPERTY UNDER DEVELOPMENT FOR SALE IN HONG KONG

B. 於香港之發展中之待售物業

Descriptions 概況	Site area (sq. ft.) 地盤面積 (平方呎)	Gross floor area (sq. ft.) 建築面積 (平方呎)	Stage of completion 完成階段	Expected completion date 預計 完工日期	Nature of property 物業性質	Attributable interest of the Group 本集團 應佔權益	Category of lease 租約類別
No. 55 Nga Tsin Wai Road, Kowloon, Hong Kong (New Kowloon Inland Lot No. 3771) 香港九龍 衙前圍道55號 (新九龍內地段 第3771號)	8,092	12,438	Planning in progress 按計劃進行中	No definite plan 無具體計劃	Residential 住宅	50% 50%	Medium-term lease 中期

SUMMARY OF MAJOR PROPERTIES 主要物業摘要

C. PROPERTIES HELD FOR OWN USE IN HONG KONG

C. 於香港持有之自用物業

Descriptions 概況	Area (sq.ft.) 面積 (平方呎)	Nature of property 物業性質	Attributable interest of the Group 本集團 應佔權益	Category of lease 租約類別
Offices A, B, C, D, E, J, K, L, M, N & P on 20/F, and car parking space numbers P50 and P51 on Basement Floor, Kings Wing Plaza 1, 3 On Kwan Street, Shatin, New Territories, Hong Kong 香港新界沙田安群街3號 京瑞廣場一期20樓之 辦公室A、B、C、D、E、J、K、L、M、 N及P及地庫第P50及P51號停車位	12,191 (Marketing gross floor area) 12,191 (可售建築 面積)	Commercial 商業	100% 100%	Medium-term lease 中期租約

D. PROPERTY HELD FOR OWN USE IN MAINLAND CHINA

D. 於中國內地持有之自用物業

Descriptions 概況	Area (sq.m.) 面積 (平方米)	Nature of property 物業性質	Attributable interest of the Group 本集團 應佔權益	Category of lease 租約類別
An industrial complex located at Huanzhen Road, Shangxia Development Zone, Shuikou, Huizhou, Guangdong Province, The PRC 位於中國廣東省惠州市水口鎮 環鎮路上霞開發區 的一棟工業綜合建築	12,645.8 (Gross floor area) 12,645.8 (建築面積)	Industrial 工業	100% 100%	Medium-term lease 中期租約

